

## Appendix B, UNFUNDED PROJECTS

2013 – 2018 Capital Improvement Program

The provision of adequate urban facilities and services to support the community's quality of life is a core tenet of the Boulder Valley Comprehensive Plan. The Capital Improvement Program is a major tool for coordinating and targeting public capital expenditures within changing budget constraints. The goal is to maintain and, in some cases, enhance service levels and standards over time, with new growth paying fair share of the costs.

### Historical Funding Patterns in Boulder

The city has a rich history of investing in the community and its quality of life. Prior to the 2000s, the community consistently invested significant resources in capital facilities. Funding was provided through a combination of ballot measures for specific facilities and land purchases, federal funds, and discretionary revenues. Examples of investments include:

- Buying park lands and open space
- Providing and upgrading public facilities such as libraries, recreation centers and sports fields
- Building places for community business and services such as the municipal campus buildings and operations centers such as the "Yards"
- Building multimodal community connections such as the Greenways system, bikeways, and intersection improvements
- Investing to create special places like the Pearl Street Mall and Chautauqua area. Today, community members and visitors continue to benefit from these many facilities and lands on a regular basis.

The 2000s, by contrast, were economically difficult more often than not at local, regional, national, and even global levels. The cost of delivering services and taking care of our infrastructure has increased dramatically. Global demand has resulted in the cost of energy and construction costs far outpacing the consumer price index. While there has been some relief in material costs recently, there is no sign that there will be a return to historic prices. At the same time, there have been two economic declines, increased regional competition, and cultural change in shopping habits impacting the revenue side of the equation. The city's revenue in absolute dollars has not returned to where it was in 2000. Furthermore, the purchasing power of current funding is significantly less than 2000.



### Planning Efforts to Increase Capital Funding

At a City Council Study Session on Feb. 22, 2011, Council discussed and considered developing a new capital investment strategy for the city based on:

- A desire to revive the historic level of capital investment in the community.
- Difficulties experienced during the 2000s that have resulted in the city's constrained capacity for ongoing capital investment.
- Capital investments that address critical deficiencies first and high-priority enhancements second.
- Importance of assuring that any new assets or facilities have adequate new allocations of operating and maintenance funding.
- Methods and options for funding such capital investment needs through existing revenues and potentially new revenues.
- Lessons learned from experiences from other Colorado communities.
- Stakeholder processes and timelines that would support developing packages for the voters, including new revenues and bonding.

In order to create this new capital investment strategy City Council generally asked for staff to develop a work plan and stakeholder process for Council approval. The work plan, stakeholder process and timeline were endorsed by Council at its April 5, 2011 meeting. Council endorsed developing a capital investment strategy with existing revenues and asking voters in November 2011 for bonding authority based on those existing revenues. Council also was open to asking the voters for bonding authority in November 2012, with an additional ballot item asking for increased revenues by increasing taxes and/or fees. The Capital Investment Strategy committee was appointed by the City Manager to make recommendations on the Capital Investment project. The committee had two phases, "Round 1" was the 2011 bond package, and "Round 2" was the consideration of a 2012 bond package.

### Round 1

Ballot Issue 2A, approved by the voters on Nov. 1, 2011, represents "Round 1" of the citywide Capital Investment Strategy: a 2011 bond package that does not raise taxes and funds a balance of significant deficiencies (defined as improvements or corrections that improve health and safety, maintain industry standards, and/or address legal/ballot requirements) to address maintenance and renovation of existing facilities as well as high priority facility enhancements.

To help determine which projects should be part of the 2011 bond package, the City Manager appointed a 16-member Capital Investment Strategy stakeholder Committee in May 2011. The committee finalized its Round 1 recommendations on July 11. The committee recommended a \$49 million bond package, which was unanimously supported by City Council, and approved by voters in the November 2011 election. The bond will pay for a list of necessary but previously unfunded projects like roadway repair and reconstruction, park infrastructure improvements, critical



software updates, police equipment replacement, installation of missing links in the bike and pedestrian network, and more. For full details see the Capital Improvement Bond section earlier in this document.

The bond requires that 85 percent of the \$49 million be spent in three years. On Jan. 30, 2012, the city broke ground on the first bond project, a multi-use path project along the south side of Baseline, near the University of Colorado's Williams Village complex. Throughout the next few years, there will be more construction and improvements occurring along roadways, bike paths, in city buildings and in parks. A website has been created that will allow the community to track the progress of implementation of the bond projects at [www.bouldercolorado.gov/bondprojects](http://www.bouldercolorado.gov/bondprojects).

### Round 2

Round 2 of the Capital Investment Strategy project involved considering a bond package for a potential future ballot that would raise new revenues with an emphasis to invest in high priority new or expanded community facilities, including ongoing operation and maintenance costs, and fund other significant deficiencies not addressed in the 2011 initiative.

Staff began working with the Capital Investment Strategy Committee (CISC) on Round 2 in July 2011 and held a final committee meeting on Feb. 6, 2012.

The purpose of Round 2 of the Capital Investment Strategy was to:

“Develop a bond package for possible consideration in 2012 that raises new revenues to invest in capital projects that ‘make Boulder *Boulder*’ and includes ongoing operating & maintenance to support those projects.”

The CISC felt that in order for voters to approve a second round of capital improvements, which would require a tax increase, the projects would need to be significant and inspiring with a broad community benefit. It is important to note that because of this, the list did not include the significant deficiencies which were considered in Round 1. Therefore, Figure B-1 is not a comprehensive list of all unfunded needs in the city.

On Jan. 19, the CISC delivered a letter to City Council with Round 2 recommendations about:

- Timing (why 2012 is not the time to move forward on a Round 2 ballot initiative)
- Guiding principles for selecting Round 2 projects
- Top 10 projects to be considered for further study and refinement, potentially on the 2012 work plan and through master plan updates.

One of the key reasons that the CISC recommended against moving forward with a 2012 bond initiative is that many of its highest priority projects have not yet been fully evaluated or planned, and the projects' feasibility, scope and costs are currently unknown (or are only roughly estimated



or described at this time). Additionally, public opinion polling conducted by Talmey–Drake Research in early January indicates a lack of sufficient support for a 2012 bond initiative that would raise taxes for new initiatives (see [www.bouldercolorado.gov/cis](http://www.bouldercolorado.gov/cis) under “Background”).

### **Additional Efforts to Evaluate Unfunded Projects**

The CIS Round 1 and Round 2 processes provide multiple benefits to the city including enhanced coordination across departments, refining priorities across the city and generating input from community members. The city is committed to quality and timely implementation of the Capital Improvement Bond (Round 1) projects, building credibility and confidence in the community as well as to apply lessons learned to future prioritization efforts, Master Plan updates, and the Civic Area plan.

The status and potential next steps of the Round 2 unfunded capital projects that the committee reviewed are summarized in Figure B-1. The projects on the list came from adopted master plans and new ideas submitted by the city and members of the public. In the table, the projects are listed in the order that the CISC prioritized them, based on the score that each project received in a dot voting exercise at one of the CISC’s last meetings. It is important to note that the CISC prioritization was for projects that the committee felt were most worthy of *further study*.

The committee recognized that with further planning and evaluation, projects might change in scope and cost and some might even be deemed unfeasible. Several committee members indicated in the Round 2 debrief that they might have scored projects differently if they’d had more information.

If the committee had recommended moving forward in 2012, projects would have been more fully fleshed out, there would have been more time for committee discussion and deliberation along the lines of what was done in Round 1, and there would have been a public outreach process to get feedback on bond package options before the CISC made a final recommendation.

The CISC’s top priority project—the Civic Area Plan—is currently on the city’s 2012 Work Plan. The project is expected to be completed in 2013 and will include consideration of many of the ideas suggested in the Civic Center Cultural Complex, a project that was submitted as a “new idea” from the public.

### **Master Plans**

One of the most logical places to further prioritize other unfunded capital needs on the list is through the city’s departmental master plans, since City Council acceptance of master plans provides direction on city priorities for capital improvements. Master plans include the following key elements:

- Evaluation of program and facility needs in relation to adopted level of service standards

## Appendix B, Unfunded Projects

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- Prioritization of services, projects or programs
- Three funding plans—fiscally constrained, action, and vision.

Departmental master plans include funding plans at three levels.: 1) Fiscally Constrained Plan – a prioritized service plan within existing budget targets; 2) Action Plan –the next step of service expansion or restoration that should be taken when funding is available either within current revenue sources or if new sources become available; and 3) Vision Plan – the complete set of services and facilities desired by the community and aligned with values and policies, with alternative proposals to fund them.

As it happens, seven master plan updates or development processes are either underway or will be started in 2012. These include:

- Transportation Master Plan
- Parks and Recreation Master Plan
- Fire-Rescue Master Plan
- Police Master Plan
- Facilities and Asset Management (FAM) Master Plan
- Visitor Master Plan
- Housing and Human Services Master Plan.

Therefore, many of the projects in the Round 2 list will be considered and prioritized through master plan update processes this year. While the planning processes will vary for each master plan, most will include public outreach and all will be considered by one or more boards and presented to City Council for final acceptance. High priority unfunded capital projects will be identified in the fiscally constrained, action or vision plan of its respective master plan. Once these master plan updates are complete, the unfunded list contained in the CIP will be more comprehensive, with some prioritization.

One of the lessons learned from the CISC process is that it would be helpful if Action Plan funding scenarios within master plans included a list of projects in order of priority. This action would provide guidance about the desired next set of strategic capital investments for each department if additional funding becomes available.

For current information on the process, committee recommendation, and projects visit [www.bouldercolorado.gov/cis](http://www.bouldercolorado.gov/cis).

Figure B-1: Unfunded Capital Projects List

Category	Score	Project Name	Total Est. Cost	Project Description	Status
New Ideas	48	Civic Center Area Planning	TBD	Implementation of the Civic Center Master Plan, an effort planned for 2012, focused on "the public realm" in the area south of Canyon Boulevard and encompassing the civic center area, from 9th street to 17th street and south to Arapahoe. Staff will be working in the last quarter of 2011 to define the scope of the civic center planning effort to bring before Council in early 2012.	Currently on the 2012 Workplan
New Ideas	28	Greater University Hill Infrastructure Investments	\$7,560,000	Construct residential pedestrian lighting, residential gateway features, commercial area interactive kiosks, event street pilot program, and street tree irrigation. This project is an essential component of a multi-pronged approach to Hill revitalization, which in this context includes both the commercial district and residential neighborhood.	Will be considered as part of the University Hill Revitalization Strategy
New Ideas	27	Long's Garden Property Study	TBD	Purchase of a conservation easement on the 25 acre Long's Gardens property to preserve the property in its current agricultural condition and provide for minor modifications to support the Growing Gardens non-profit organization which leases the east half of the property.	New appraisal of property/conservation easement is underway. To be discussed further by Council upon receipt of valuation data. Council discussion needed on potential uses.
Action Plan	27	Complete Streets - first tier projects	\$21,500,000	Upgrade key sections of streets to accommodate all transportation modes. Projects include completing improvements along a major section of 28th Street, creating an urban cross-section on the Diagonal between 30th and 47th Streets, completing improvements along 28th street and provide funding for transportation improvements which will be identified by three planning processes	Will be considered in Transportation Master Plan (TMP) Update
Action Plan	23	Boulder Junction Round 2 Transportation Projects	\$7,306,000	Complete the key infrastructure elements for the Phase 1 development in Boulder Junction. Projects may include connecting Junction Place to Prairie, completing the multi-use pathway from 30th to Junction Place along Farmer's Ditch, extending a multi-use path north of Goose Creek and installing bike share stations.	Identified in Transit Village Area Plan implementation plan & TMP
New Ideas	21	Streetscape Improvements	\$7,000,000 to \$43,000,000	Beautify the city by designing, installing, and potentially providing ongoing maintenance for streetscape and median improvements along key streets throughout the city as part of the Sustainable Streets and Centers project.	Will be considered in Transportation Master Plan Update Update and/or Sustainable Streets and Centers
Vision Plan	21	Library-North Boulder Branch	\$4,161,500	Construction and Furniture, Fixtures & Equipment (FF&E) for a 13,000 sf library branch, including an opening day collection, in the North Boulder neighborhood. Annual operating and maintenance (O&M) and staffing costs are also included. At this time a donated piece of land has been identified for this proposed project.	Will be considered in Library Master Plan update
Action Plan	20	Fire Facilities - Station 3 / Administration / Storage	\$17,000,000	Relocate Fire Station #3 out of the 100 year floodplain, and combine and co-locate the new Fire Station #3 and Fire Administration Offices and construct storage for fire vehicles and equipment into one new facility.	Will be considered in Fire-Rescue Master Plan Update
New Ideas	18	Civic Center Cultural Complex	TBD	Construct a state-of-the-art cultural complex that clusters major city cultural assets on one site, and could accommodate museums, performance/concert hall, conference center, galleries, larger Amphitheater, Food Catering Services, an expanded 13th Street farmers market, all providing a backdrop to our iconic teahouse and BMOCA buildings.	Will be considered as part Civic Center planning currently underway
Vision Plan	18	Neighborhood Placemaking	\$3,000,000	Enhance neighborhoods through streetscapes, pedestrian improvements, play-streets, etc. Work with interested neighborhoods to identify improvements that create a sense of place and enhance safety while also preserving community mobility.	Will be considered as part of Sustainable Streets and Centers project currently underway
New Ideas	16	Solar Grid expansion	\$4,000,000	Expand the existing photovoltaic system at the Boulder Wastewater Treatment Plant to 2 Megawatts (to generate 40% of total power needs) and a new 2 Megawatt photovoltaic system at the Boulder Reservoir Water Treatment Plant (to generate 100% of total power through a public/private partnership).	The Utilities Division will consider soliciting proposals/bids in 2012/2013 from Solar developers to better understand the current economic climate of developing a large scale solar project in this location.
Vision Plan	15	City-Wide Energy Efficiency Projects and Programs	\$2,000,000	Complete energy efficiency projects and programs including: replacing single pane windows with double pane windows at the Municipal Building, New Britain, Atrium, Fire Stations, and other city facilities; installing building automation systems to remotely monitor and control building settings and performance; and fund a contracted service to provide 24/7 monitoring and analysis of a building's energy performance to maintain peak performance of existing systems. These are projects which could not be accomplished as part of the energy performance contracts due to the longer payback period.	Will be considered in Facilities and Asset Management Master Plan update
Significant Deficiencies	13	Arapahoe Reconstruction	\$5,000,000	Reconstruct Arapahoe from Broadway to Folsom. Round 1 provides partial funding for this project, this increment completes it. Replace curb and gutter, upgrade sidewalks and drainage, etc	Will be considered in TMP Update

**Figure B-1: Unfunded Capital Projects List**

Category	Score	Project Name	Total Est. Cost	Project Description	Status
New Ideas	12	Local Food Infrastructure	TBD	Purchase and construction of necessary infrastructure to support local food production for the Boulder Valley. Several projects already proposed could address this such as the Long's Gardens acquisition, Civic Center/Farmer's Market, and even Ted Turner's proposed bison gift to the city. The project would include a planning effort and construction of necessary community infrastructure.	3 city departments as well as Boulder County working on various local food efforts. A draft of the 2010 BVCP Action Plan calls for exploring city and county coordination regarding local food efforts
Action Plan	11	Athletic Field Improvements	\$24,000,000	Design and development of new improved Athletic Ball Fields in support of various special uses such as softball league play, little league and legion league play and multi-use practice field needs. The following projects represent investments to improve athletic field complexes located at various locations throughout the city including Valmont City Park, Stazio Complex and Foothills Community Park.	Will be considered in Parks and Recreation Master Plan update
Action Plan	11	Bicycle and Pedestrian Safety on Street System	\$7,456,000	Address bicycle and pedestrian safety issues and encourage multimodal travel along major corridors.	Will be considered in Transportation Master Plan Update
Action Plan	11	Transform northern leg of 204 into high frequency service	\$380,000	Increase frequencies to 10 minutes mid-day. Consider minor route adjustments to optimize service. The 204 runs on 19th/20th Street from downtown north, and sees heavy use by CU and Boulder High students, as well as others coming downtown.	Will be considered in Transportation Master Plan Update
Vision Plan	10	Pearl Street Mall Improvements	\$6,000,000	Design and development required for revitalization improvements to the Pearl Street Mall to address aging civic space improvements such as; tree, amenity and hard surface paver replacements, new signage and seating amenities and other improvements necessary to maintain a dynamic and engaging public venue and economic attraction for the community.	Will be considered as part of Parks and Recreation Master Plan Update
Action Plan	10	Multi-use path connections - first tier projects	\$12,340,000	Complete a number of important pathway connections, including: Confluence area (where Boulder Creek and South Boulder Creek conflow), Wonderland Creek at 28th, Table Mesa park-n-Ride, smaller missing links in the system. The completion of the first and second tier projects would represent significant progress towards completing the city's pathway system.	Will be considered in Transportation Master Plan Update
New Ideas	8	New Aquatic Facility	\$10,800,000	Construct a large aquatic facility potentially including indoor and outdoor pools, leisure pools and other water play features.	Will be considered in Parks and Recreation Master Plan update
New Ideas	8	Extend the Pearl Street Mall	TBD	Extend the Pearl Street Mall pedestrian area west to include the 1100 block of Pearl Street, in conjunction with the redevelopment of the Daily Camera site redevelopment.	Will be considered in DUHMD/PS Master Plan
New Ideas	8	Studio Arts education center	TBD	Construct a arts education center for Studio Arts   Boulder, including special facilities, equipment, and education such as glass-blowing or glass-working, ceramics, sculpture, woodworking, metal-working, print-making, and other art forms through a public private partnership	Will be considered in Parks and Recreation Master Plan or Cultural Master Plan update
Action Plan	8	Boulder Reservoir Enhancements	\$5,000,000	Design, remodel and/or replacement of existing structures (administrative, marina and maintenance buildings), demolition of existing security bldg, and new boat and camp equipment storage structure facility. Other improvements include: upgraded ADA compliant playground areas, outdoor performance venue and beach areas, wayfinding and signage replacements; wildlife management (prairie dog) areas, feeder canal trail, Westshore trail system, fencing and Northshore/Coot Lake	Will be considered in Parks and Recreation Master Plan update
Action Plan	8	Bike Parking/Bike Share System	\$1,250,000	Bike Parking/Bike Share capital expansion. Provide bike parking at key locations in the public right of way, along high use corridors and at major destinations. Bike parking surveys and community input would be used to identify locations for approximately 25 new stations. Provide capital costs to expand the bike share system to serve more areas of the community and with a greater density of kiosks.	Will be considered in Transportation Master Plan Update
Action Plan	8	Library and Arts - Carnegie Branch Masonry Repair	\$275,000	Complete the masonry repairs identified in the 2005 Historic Structure Assessment. The Carnegie Branch Library building was constructed 1906.	Will be considered as part of Library Master Plan update
Significant Deficiencies	8	Operations and Maintenance of the existing system	TBD	Provide funding to maintain existing transportation system at acceptable levels of services. Includes snow plowing and street sweeping, signs, lights, striping, pavement repair, landscape care. Maintain transit services at 2011 levels. This is the highest priority of the Transportation Master Plan and the most critical need identified by Transportation Division staff for new funding.	Will be considered in Transportation Master Plan Update
New Ideas	6	Chautauqua 2020 Vision Plan Implementation	TBD	Implement the recommendations from the Chautauqua Stewardship Framework (in progress) and Chautauqua 2020 Plan; potentially including: Relocating back office functions, additional bathroom facilities, additional meeting and event space, year-round dining hall experience, create a visitors center, relocate the picnic shelter, trailheads, transit program, undergrounding utilities, improve stormwater drainage, implement the CLA.	Will be considered after the conclusion of the Chautauqua Framework Study.

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Category	Score	Project Name	Total Est. Cost	Project Description	Status
Action Plan	6	Library and Arts – Main Library Renovation	\$5,347,900	Remodeling and refurbishing several areas of the Main Library, including the second floor areas and bridge, relocation of the Arapahoe entrance, addition of 1,000 sq. ft. to the second floor, renovating the basement and north wing, and various HVAC and minor repairs.	Will be considered as part of Library Master Plan update
New Ideas	5	Boulder Indoor Soccer Facility	TBD	Construct a state of the art indoor soccer facility, by providing land for the construction of a new facility.	Will be considered in Parks and Recreation Master Plan update
New Ideas	5	Cable Wakeboard Park	TBD	Construct a cable wakeboard park on an existing lake or new lake. A cable wakeboard park uses a cable system to pull participants around the lake on wakeboards without the need for a boat.	Will be considered in Parks and Recreation Master Plan update
Vision Plan	5	Recreation Center Facility Enhancements	\$14,000,000	Enhancements at North Boulder Recreation Center (Expansion of weight room and program space, front desk remodel, new recycling facilities); East Boulder Recreation Center (Facility/entry remodel, additional gymnasium, multi-purpose art room and program areas, outdoor covered patio, concessions, expanded leisure pool and weight room, remodel of office/meeting space); South Boulder Recreation Center (Leisure/therapy pool, raised indoor running track, high-tech teen area, concessions area, program, office space and multi-purpose rooms, indoor playground, child care	Will be considered in Parks and Recreation Master Plan update
Action Plan	5	Improve safety and replace substandard structures on multi-use pathways and pedestrian system	\$8,150,000	Improvements to sight lines, strategic widening in high volumes areas, replacement of two Foothills overpasses (not ADA compliant) with underpasses, addressing safety issues at Broadway & Kittredge Loop underpass, replacement of deteriorating asphalt paths with concrete.	Will be considered in Transportation Master Plan Update
Action Plan	5	Flatirons Events Center Redevelopment and Golf Course Improvements	\$9,200,000	Redevelopment of an Events Center to address environmental, health and building code issues associated with the existing structure and to respond to potential market and revenue opportunities as defined by the Flatirons G.C. business plan (2010). Improvements will include course modifications that may be required as a result of the new events center redevelopment, including: drive and parking lot enhancements and realignment of hole 9 at the course entry.	Will be considered in Parks and Recreation Master Plan update
New Ideas	4	Quiet zones	\$8,000,000	Build infrastructure to install quiet zones at Boulder area crossings. Includes upgraded medians and crossing gates, and upgraded circuitry.	Will be considered in RTD Northwest Rail and Transportation Master Plan Update
New Ideas	3	Outdoor Sport multi-field complex	TBD	Construct an outdoor sport multi-field complex, including multiple contiguous lined turf and/or grass fields available for rent to area youth lacrosse, football, ultimate frisbee, and soccer organizations.	Will be considered in Parks and Recreation Master Plan update
New Ideas	3	Pottery Lab	TBD	Fund the public private partnership for the Pottery Lab under the name of The Betty Woodman Center for Ceramic Arts, and make the facility energy efficient and provide expanded programming.	Will be considered in Parks and Recreation Master Plan update
Action Plan	3	City and Community Park Improvements	\$8,500,000	Design and development of various city and community parks including: Valmont City Park, Foothills Community Park, Harlow Platts Community Park, and East Boulder Community Park.	Will be considered in Parks and Recreation Master Plan update
Action Plan	3	Establish new high frequency transit service on 28th and Folsom	\$3,000,000	Launch the ORBIT, as identified in the Transportation Master Plan. Buses would run every 10 minutes, as on the SKIP, JUMP and BOUND. Consider including Folsom in the route.	Will be considered in Transportation Master Plan Update
Action Plan	2	Transit stop enhancements	\$1,580,000	Enhance transit stops by improving superstops and high use stops and adding basic amenities at all stops. Provide funding for regular maintenance. Add bike share and car share connections at key locations to facilitate the final mile of travel.	Will be considered in TMP Update
Action Plan	1	Library-North Boulder Service Outlet	\$224,250	Establishing and operating a limited library service outlet in the North Boulder neighborhood. The service outlet (40 hours per week) would be housed in rental space, approximately 1,500 sf, with the necessary tenant improvements required to provide library patrons with collaborative meeting space; access to library collections and technology; and staff assistance.	Will be considered as part of Library Master Plan update
Action Plan	1	Neighborhood Park Improvements	\$8,390,000	Design and development for neighborhood park improvements that are determined based on critical growth areas, levels of service requirements and unmet needs related to capital improvements, repairs and refurbishments. New Parks may include: Violet Park and Heatherwood Park and pocket parks such as; Gunbarrel Area Park (land acquisition and development), Ann Armstrong Park and Sinton Park. Existing improvements would occur at Eben G Fine and Scott Carpenter Parks.	Will be considered in Parks and Recreation Master Plan update

**Figure B-1: Unfunded Capital Projects List**

Category	Score	Project Name	Total Est. Cost	Project Description	Status
Action Plan	1	14th & Walnut Multimodal Transportation Center	\$4,100,000	Complete improvements at Boulder's downtown transit center, including bus operational improvements, pedestrian improvements, building retrofits, improved bicycle access and accommodations. Expand the range of multimodal transportation opportunities, including electric vehicle charging, car share vehicles, a bike station, and a transportation resource center. Increments of funding have been received from CDOT FASTER Funds and there is a portion in CIS Round 1 Funding.	Will be considered in Transportation Master Plan Update
Action Plan	1	Transportation Resource Centers	\$1,000,000	Construction of transportation resource centers/bike stations at 14th & Walnut and at Boulder Junction. Could include information kiosks, Eco Pass distribution, secure bike storage, service and accessory sales. At 14th & Walnut, the current open space at the transit station would be enclosed, providing a secure and comfortable environment.	Will be considered in Transportation Master Plan Update
New Ideas	0	Public Safety Building Expansion and IT Consolidation	\$5,900,000	Construct a 9,700 square expansion for Police functions, and a 6,400 sf addition for IT offices, with additional parking for 30 to 50 spaces in a parking garage, along with associated renovations to the existing facility.	Will be considered in space study being conducted in 2012, as part of Facilities and Asset Management Master Plan and Police Master Plan updates
New Ideas	0	Building for Outdoor Industry non-profits	TBD	Develop a permanent office building for outdoor industry non-profit organizations, such as the International Mountain Bike Association (IMBA), Outdoor Industry Association (OIA), Access Fund, etc.	Will be considered in Civic Center planning underway
New Ideas	0	Science Museum	TBD	Construct a science museum in the downtown civic center area of at least 10,000 square feet in size in a new or remodeled building.	Will be considered in Civic Center planning underway
New Ideas	0	Wave Garden at the Boulder Reservoir	TBD	Construct a wave garden, or wave generating pool as additional adjacent feature to compliment the boating, sailing and boarding opportunities afforded by the Boulder Reservoir or nearby facility.	Will be considered in Parks and Recreation Master Plan update
Vision Plan	0	Historic / Cultural Facility Improvements	\$1,000,000	Conservation and preservation of important historical and cultural assets in the community that are managed by the Parks and Recreation Department. Ongoing historic/cultural facility upgrades associated with Chautauqua Park, Harbeck House, Pottery Lab, and the Arts Center will address ADA compliance needs, improved programming and office, storage and display area as needed for each facility asset.	Will be considered in Parks and Recreation Master Plan update
Vision Plan	0	Park and Recreation Land Acquisitions	\$8,000,000	New parks and recreation land acquisitions that are required for critical growth areas to accommodate existing and future residential areas and subsequent level of service requirements in the community. Park land acquisition funds are necessary to support the livability and needs of neighborhoods and the overall community. New park land may include; Gunbarrel Area Park (land acquisition and development), and other undefined parks and recreational facility needs.	Will be considered in Parks and Recreation Master Plan update
Vision Plan	0	Public Works and Parks & Recreation Maintenance Facilities Colocation	\$5,200,000	Relocate the Park Operations and Forestry service area into the Municipal Service Center (city yards) including additional structures, renovations of existing structures, and additional parking would be constructed.	Will be considered in Parks and Recreation Master Plan update
Action Plan	0	Scott Carpenter Pool and Park Enhancements	\$7,200,000	Scott Carpenter Pool improvements including: ADA compliant restroom facilities and bathhouse; landscape, turf, irrigation & hardscape areas, wetland regulatory compliance, improved outdoor pool plaza areas; upgraded pump house and filtration system, parking lot & access upgrades. Park improvements would include the land acquisition of the existing fire station at the corner of Arapahoe and 30th Street and redesign of the corner parcel to include a refurbished skate park, new park entry signage, landscape and irrigation improvements.	Will be considered in Parks and Recreation Master Plan update
Action Plan	0	Complete Streets - second tier projects	\$4,400,000	Continue progress towards transforming the city's major corridors into complete streets, as envisioned in the Transportation Master Plan (TMP). This includes creating an urban street section on Pearl between 47th and 55th, and adding shoulders on 71st Street between Lookout and SH 52. The completion of the first and second-tier complete streets projects, along with other Round 1 and 2 investments, would address most of the high-priority multimodal corridors.	Will be considered in Transportation Master Plan Update
Action Plan	0	Multi-use pathway connections - second tier	\$9,815,000	Significantly increase connectivity in north and south Boulder by building new sections of pathway and new underpasses along the Greenway system. Several projects are included: missing links along the Wonderland and Fourmile greenway systems, new underpasses along Skunk Creek (at Moorhead) and Bear Canyon Creek (at Table Mesa). It would also complete the northern section of a multi-use pathway along 28th Street.	Will be considered in Transportation Master Plan Update
Action Plan	0	Traveller information system	\$2,000,000	Provide real-time information for system users to help inform travel choices. Provide in-depth information about system use for analysis and measurements. Includes real-time counters and cameras on multi-use paths and on key arterials which feed an on-line, real-time publicly accessible site. The system will use the data to estimate overall system use and travel delays.	Will be considered in Transportation Master Plan Update

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Category	Score	Project Name	Total Est. Cost	Project Description	Status
Action Plan	0	Fire&Police&CDL – Driver Training Course, FTC Phase 2	\$1,700,000	Construct a concrete driver training area totaling approximately 200,000 sf at the Regional Fire Training Center. This project was approved as a future phase of improvements in the original development approval. Additional land may be required from Utilities with the possible construction of the Wildland Fire Facility at the FTC along with prairie dog mitigation.	Ready for funding, some site planning needed if Wildland Fire Facility is constructed at FTC.
Action Plan	0	Play Court Improvements	\$6,000,000	Combination of maintaining and repair of existing play courts and the addition of new facilities to meet current and future demand. Resurface, repair and/or reconstruction of existing and new tennis and basketball courts at specific park locations. Reconstruction of existing courts will include new sub-base material and concrete surface, seal and paint, fencing and netting as required.	Will be considered in Parks and Recreation Master Plan update
Action Plan	0	South Boulder Gateway Features	\$4,500,000	Create gateways at south end of Boulder on Broadway and at US36/Foothills. Broadway improvements include curb and gutter, medians, water-wise landscape and gateway features. US 36/Foothills improvements include replacing irrigated lawn with water-wise landscaping and gateway features. Maintaining the landscaping at this interchange currently requires significant amounts of water and staff time.	Will be considered in Transportation Master Plan Update