DOWNTOWN MANAGEMENT COMMISSION
March 3, 2014
5:30 p.m. - Regular Meeting
<u>Council Chambers - 1777 Broadway</u>
AGENDA

1. Roll Call
2. Approval February 3, 2014 Meeting Minutes
3. Police Update
4. Public Participation
5. Parks Update
6. BID Update
7. Joint Meeting of District Boards Agenda –Bring three ideas for discussion topics
8. Transient Issue
9. AMPS Update
10. Matters from Commissioners
11. Matters from Staff
    - DMC Retreat – Do We Need One?
    - How Can Staff Better Serve You?
    - Proposed Ordinance Changes for District Board Qualifications for Property Owner Representatives
    - West Pearl Streetscape Update

Attachments

- Sales and Use Tax Revenue Report – December 2013
- Preliminary 2013 Revenues and Expenditures
- Police Stats
- Downtown Boulder Open/Close List
- City Council Memo re: Transient Issues
- Summary of Meeting with District Board Chairs
- 2014 DMC Committees and Task Forces

DUHMD/PS 2014 Priorities

<u>University Hill</u>

Hill Reinvestment Strategy Development, Adoption and Implementation

- Capital Improvements
- Marketing and Events
- Organizational Structure
- Clean and Safe
- Innovation

Smoking Ban
14th Street Mixed Use Development Partnership
"Parklet" pilot

<u>Boulder Junction</u>

Implementation of TDM District

- PILOT payments
- Revised budget projections

Depot Square Garage Operations
Parking Plan for future development
Smoking Ban

<u>Downtown</u>

"Parklet" Study
Smoking Ban
Civic Area Plan Participation

DMC 2014 Priorities

- Civic Area Plan
- Homelessness
- Downtown Vitality
- West Pearl Streetscape Project

Mission Statement: We serve the downtown, University Hill and affected communities by providing quality program, parking enforcement, maintenance and alternative modes services through the highest level of customer service, efficient management and effective problem solving.

Civic Use Pad Recommendation
Implementation of Bond Projects:

- 15th Street Streetscape
- West End Streetscape

Parking

AMPS Phase I Implementation: Work Plan Development, Scope and Phased Implementation
Garage Arts Plan
Parking Philosophy
NPP Expansions

Internal

Division Value Goal: Customer Service
Name Change
Office Space Planning and Remodel Phase II

CITY OF BOULDER, COLORADO
BOARDS AND COMMISSIONS MEETING MINUTES FORM

NAME OF BOARD/COMMISSION: **DOWNTOWN MANAGEMENT COMMISSION**

NAME/TELEPHONE OF PERSON PREPARING SUMMARY: **Ruth Weiss – 303-413-7318**
NAMES OF MEMBERS, STAFF, AND INVITED GUESTS PRESENT:
BOARD MEMBERS: **KOVAL (absent), CRABTREE, SHAPINS, DEANS, MILLSTONE (absent)**
STAFF: **WINTER, JOBERT, JOHNSON, MARTIN, LANDRITH**
GUESTS: **DAVE ADAMS, MATT MCMULLEN**

TYPE OF MEETING: **Regular** **February 3, 2014**

AGENDA ITEM 1 – Roll Call: Meeting called to order at 5:30 p.m.

AGENDA ITEM 2 – Approval of the January 6, 2014 minutes (See Action Item Below)

AGENDA ITEM 3 – Police Update: Johnson mentioned that there was nothing out of the norm. Target crimes on the mall were down 7% in 2013 over the prior year and 5% overall in the city. Discussion followed on publicizing the reduction in crime percentages. Smoking is now prohibited on the Muni Campus per the city manager. Smokers have moved to other areas such as garages. Winter said council has asked staff to expand the smoking ban to the entire downtown area, parks, open space, and multi use paths. Transient issues in the Library were discussed and the Library is revising its rules for conduct.

AGENDA ITEM 4 – Public Participation: None

AGENDA ITEM 5 – Parks Update: Martin said the 1200 block irrigation project is on hold due to snow and should be complete in April; the European Ash Bore infestation on the mall is a big issue and being addressed; and, Callie Hayden will be managing the Pearl Street Mall.

AGENDA ITEM 6 – BID Update: Adams said the Christmas season gift card sales brought in $100,000; 103 tags were removed last month; seasonal lighting and banners are now down; the annual luncheon is tomorrow; forthcoming events were mentioned; 2014 Guide Books will be available next week; and, West Pearl construction information is now available online.

AGENDA ITEM 7 – AMPS Update: Winter said AMPS is moving forward, and a study session with council will be April 29th; another joint board meeting will be scheduled in April to discuss; final scope and budget from the consultant has been received; the project will start with TDM projects and the priority list will be presented to council and at the joint board meeting. Winter added that a District Joint Board Summit is anticipated for June.

AGENDA ITEM 8– Matters from the Commissioners: Shapins said he met with Councilman Mary Young and commented on her concern with parking. Shapins continued that he will be reaching out to Sam Weaver. Recruitment for UHGID was discussed.

AGENDA ITEM 9 – Matters from the Staff: Winter discussed the Downtown Streetscape project along West Pearl Street, which is adding irrigation systems, replacing trees, adding way finding, sidewalk treatment, redoing the intersection at 10th and the turn lane on 9th, with the biggest impact right now with sidewalk replacement on the north side between 10th and 11th. Winter continued that people are complaining that construction will be going on through the spring and summer. Construction impacts were detailed. Deans mentioned her concerns about construction parking, getting information to the public that the mall is open during construction, and having a timeline so all know what is going on. Winter said there are public meetings weekly at Centro regarding the construction schedule and emails to be sent about progress. Winter also said the kiosk at the West End is now live with links to the city website, Downtown Boulder and the Convention and Visitors Bureau. Winter discussed the Civic Use Pad study session with council and council's unanimous support to move forward. Paul Leef has been hired as the civic area plan implementation coordinator.

Meeting adjourned at 7:42 p.m.

ACTION ITEMS:

MOTION: **Shapins motioned to approve the January 6, 2014 meeting minutes. Crabtree seconded the motion. The motion was approved 3-0 (Millstone and Koval absent).**

FUTURE MEETINGS:

March 3, 2014	**Council Chambers**	**Regular Meeting**

APPROVED BY: DOWNTOWN MANAGEMENT COMMISSION

____

Sue Deans, Chair

City of Boulder
Sales & Use Tax Revenue Report
December, 2013

Issued February 19, 2014

This report provides information and analysis related to total year 2013 sales and use tax collections.

Results are for actual sales activity through the month of December, the tax on which is received by the city in the subsequent month. For clarification of any information in this report, please contact Cheryl Pattelli, Director of Fiscal Services, at (303)441-3246 or cpattelli@bouldercolorado.gov.

REVENUE COMPARISONS TO COMPARABLE PERIOD IN PRIOR YEAR

As reflected in Table 1, Sales and Use Tax has increased from the 2012 base by 7.56%. A significant portion of this increase was due to one-time events (covered below) that will not occur on a monthly basis. Table 1 includes actual revenue for both comparative years.

TABLE 1

ACTUAL SALES AND USE TAX REVENUE

TAX CATEGORY	% CHANGE IN REVENUE Increase/(Decrease)	% OF TOTAL
Sales Tax	4.81%	78.83%
Business/Consumer Use Tax	(1.30%)	8.95%
Construction Use Tax	52.04%	9.56%
Motor Vehicle Use Tax	10.54%	2.67%
Total Sales & Use Tax	**7.56%**	**100.00%**

ANALYSIS OF YEAR-TO-DATE RESULTS

- Retail Sales Tax – YTD retail receipts are up by 4.81%. A portion of this increase is due to business-to business sales that are one-time retail (not use tax) and will not reoccur on a monthly basis. Another portion is due to large audit revenue collected during the month of September.
- Business/Consumer Use Tax – YTD revenue is down by 1.30%.
- Construction Use Tax – This category is up by 52.04%. Excluding Boulder Junction projects (the majority of which occurred in the 2012 "base" and are specifically dedicated to fund projects in that area), Construction Use Tax is up by 69.72%. This "adjusted" increase is due primarily due to a number of large one-time projects.
- Motor Vehicle Use Tax is up by 10.54%.

COMPLEXITIES IN INTERPRETING RETAIL TRENDS

Retail Sales Tax trends have been inconsistent. The city experienced negative performance in August and September, and December performance was not strong (up only 1.41%). Without significant audit revenue collected in the month of September, retail sales tax for the month would have been down by 4.59%. It is unknown how much of the downtrend in August and September or the weak sales in December may have been due to impacts of the flood, downward trends in consumer purchasing activity in general, and the continuing increase in internet shopping. The only significantly growth YTD has been in General Retail, Utilities (primarily the sale of natural gas and electricity), Automotive Trade, Building Materials, and Computer Related Business.

The other larger trend relates to large one-time construction projects in the City. These projects generate significant construction use tax during the year they are built. It is important to note that these projects, though generating significant revenue in 2013 and 2014, will probably not be duplicated in the continuing revenue "base" that funds City services in future years. When this building trend "blip" eventually slows down, combined sales and use tax revenue may experience much slower growth. Large increases in construction use tax revenue cannot be counted on to fund on-going expenditures in the future. Due to this, the city's financial policy in this situation is to spend these incremental one-time revenues on one-time expenditures.

DETAILED ANALYSIS OF MAJOR CATEGORIES

The following monthly information is provided to enable identification of trends in the various categories.

Retail Sales Tax – December YTD retail sales tax revenue was up by 4.81% from that received in 2012. A portion of this increase was due to business-to-business sales which are one-time in nature and do not occur on an ongoing basis throughout the year. Another significant portion was due to audit revenue collected during the month of September. Although increases have occurred in the months of October and November, on-going consumer retail results have not shown continued consistency in growth during the last half of the year. Therefore, no definite trend has been revealed for retail sales as we enter 2014.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
3.61%	13.56%	6.18%	1.94%	3.48%	9.10%	10.98%	(1.67%)	(0.03%)	6.52%	7.50%	1.41%

Food Stores - Retail sales tax revenue for food stores is up by 2.41% YTD. A portion of the variable performance is due to timing issues where the vendor files 13 tax returns per year and the extra return does not occur in the same month each year.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
(7.02%)	19.74%	(7.91%)	(1.22%)	1.18%	7.79%	5.76%	(20.65%)	(2.63%)	5.45%	-0.45%	6.88%

Sales at **Eating Places** are both an important revenue source (Eating Places comprise approximately 13.00% of sales/use tax) and are usually an indicator of the health of the economy in the city. This discretionary category is often correlated with unemployment (disposable income) and consumer confidence. Total December YTD retail tax at Eating Places is up by 1.75%.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2.24%	1.15%	2.18%	1.58%	(4.10%)	8.13%	9.95%	(4.42%)	(4.88%)	9.00%	2.90%	-0.72%

Apparel Store retail sales are up by 1.13% YTD.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
9.08%	(3.08%)	(1.11%)	(1.73%)	6.93%	9.12%	(1.69%)	(12.11%)	(1.71%)	13.05%	8.68%	-5.43%

General Retail is up by 5.41% YTD. A significant portion of the increase in January and February was due to business-to-business sales and is not expected to reoccur on a monthly basis.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
15.69%	14.60%	2.18%	(0.28%)	(5.53%)	6.09%	10.20%	4.52%	(10.65%)	5.36%	14.14%	13.13%

Utilities (primarily retail sales tax on natural gas and electricity) are up by 6.84% YTD. Tax on Public Utilities comprises approximately 5.00% of total sales and use tax revenue.

Three, sometimes offsetting, factors appear to be impacting tax on natural gas and electricity sales: 1) base rates have increased; 2) natural gas cost (impacting the "fuel cost adjustment") used for heating and for the generation of electricity are increasing; and 3) conservation may be impacting the volume of usage. According to an article in the June 18, 2013 *Denver Post*, the average electricity bill for the 2013 summer quarter is projected to rise almost 6 percent... when compared with the summer of 2012. In the past 12 months, the spot price of natural gas on the New York Mercantile Exchange has risen more than 47 percent. Last year the natural-gas price hit a 10-year-low. The cost of fuel is just one part of the monthly gas and electric bill, but it is directly passed to customers through the Commodity Adjustment.

Even as natural gas prices and rates increase, the direction for this category may be uncertain if conservation strategies are successful and businesses significantly cut their energy use. According to a 2006 study by the City of Boulder, commercial and industrial sector energy use makes up 83% of Boulder's energy use.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
(0.18%)	2.82%	3.18%	26.98%	21.01%	10.70%	3.98%	(2.13%)	18.96%	13.59%	4.32%	14.65%

MEDICAL MARIJUANA BUSINESS SALES TAX

Total YTD retail sales tax revenue collected in this category is $938,328, up by 18.82% from 2012. Monthly sales tax revenue, and the percentage change from the same time period in 2012, is presented below. This industry segment represents less than one half one percent of total sales/use tax collections.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
$66,591	$70,084	$81,364	$73,574	$69,421	$73,714	$75,094	$86,156	$81,333	$92,875	$80,911	$87,205
24.94%	15.64%	27.19%	11.21%	(1.92%)	15.27%	25.87%	38.88%	30.19%	46.27%	(0.75%)	6.64%

Significant YTD increases / decreases by tax category are summarized in Table 2.

TABLE 2

2013 RETAIL SALES TAX
(% Change in Comparable YTD Collections)

STRENGTHS:	WEAKNESSES:
▪ Food Stores up by 2.41%	▪ Home Furnishings down by 1.07%
▪ Eating Places up by 1.75%	▪ Consumer Electronics down by 8.84%
▪ Apparel Stores up by 1.13%	▪ Univ. of Colorado down by 0.43%
▪ General Retail up by 5.41%	▪ The Meadows down by 7.61%
▪ Transportation/Utilities up by 9.20%	▪ Downtown down by 2.18%
▪ Automotive Trade up by 10.49%	▪ UHGID (the "hill") down by 0.30%
▪ Building Material Retail up by 16.96%	▪ N. 28th St. Commercial down by 2.10%
▪ Computer Related Business up by 11.39%	▪ The Meadows down by 7.61%
▪ BVRC (excl 29th St) up by 6.71%	▪ Metro Denver down by 0.24%
▪ TwentyNinth St up by 5.97%	
▪ Table Mesa up by 4.74%	
▪ All Other Boulder up by 12.80%	
▪ Boulder County up by 8.30%	
▪ Out of State up by 4.30%	
▪ Gunbarrel Industrial up by 8.13%	
▪ Gunbarrel Commercial up by 2.79%	
▪ Pearl Street Mall up by 1.32%	
▪ Boulder Industrial up by 15.07%	
▪ Public Utilities up by 6.84%	

2013 USE TAX (% Change in YTD Comparable Collections)	
STRENGTHS: ▪ Motor Vehicle Use Tax up by 10.54% ▪ Construction Use Tax up by 52.04% (when adjusted to exclude dedicated Boulder Junction tax, up by 69.72%)	WEAKNESSES ▪ Business Use Tax down by 1.30%

ACCOMMODATION TAX

Total year 2013 Accommodation Tax revenue is up by 7.85% from the same period in 2012.

ADMISSIONS TAX

Total year 2013 Admission Tax revenue is down by 5.19% from the same period in 2012.

REVIEW OF VARIOUS ECONOMIC DATA

The following information also looks forward to the state of the 2013 economy and discusses some of the positive events and the continuing negative pressures that will impact City of Boulder sales and use tax revenue.

The area jobless rate continues to shrink, reports the *Boulder County Business Report* on January 28, 2014:

> Unemployment rates in Boulder and Broomfield counties continue to shrink in December as Colorado once again recorded its lowest rate since December 2008....
>
> Boulder County's unemployment rate slid from 4.7 percent in November to 4.4 percent in December, more than a full percentage point below December 2012's 5.5 percent rate.
>
> Broomfield County's jobless rate dropped from 5.5 percent in November to 5.3 percent in December... That's compared to the county's December 2012 rate of 6.6 percent.
>
> Boulder and Broomfield counties' unemployment rates dropped for the sixth month in a row.

Articles in the January 22 and January 31, 2014 *Boulder County Business Report* cautions that the economic surge is not without its challenges:

> The Front Range's economic surge will continue and grow through 2014. That doesn't mean there won't be some pitfalls and hurdles along the way. From rising interest rates to stagnant wages to lasting effects of September's flood to a lack of space for Boulder businesses to grow, there are still plenty of reasons to at least keep in check the enthusiasm surrounding the improving economy. That was the general theme at the Boulder County Business Report's CEO Roundtable focused on the economy....
>
> Plenty of new commercial development is on the way in Boulder, but to some extent it can't keep pace with some of the economic growth that's happening now. Expanding local companies are challenged to find not only space but also, talent, from software developers to executives.
>
> At the University of Colorado, a major piece to Boulder's economic puzzle, the economic pressures are more monetary as federal research dollars and state funding continue to decrease. On the plus side, a $5.8 billion to the National Science Foundation's research and development budget for 2014 is expected to positively impact the region's many federal labs and the University of Colorado...

According to Phyllis Resnick, lead economist the Colorado Futures Center at Colorado State University, sales-tax revenue continues to be eroded by consumers buying goods on the Internet, which aren't taxed, she said "There are headwinds against the state sales tax. It is facing all kinds of problems. It was beefed up by the Federal Reserve stimulus (program), and people were spending more money, but we think that gravy train is about to end."

A summary of relatively positive economic news was included in a December 31, 2013 article published by the *Associated Press.* Unfortunately, several of the factors mentioned (new housing sales and increasing internet sales) do not necessarily generate sales and/or use tax for the City of Boulder.

U.S. consumer confidence jumped this month on a better outlook for hiring and overall growth, supporting other signs that show the economy could accelerate in 2014. The Conference Board said Tuesday that its index of consumer confidence rose to 78.1 in December, up from 72 in the previous month. November's figure was revised up from 70.4.

Consumer confidence is nearly back to where it was before the partial government shutdown in October. Steady job gains and a surging stock market have made Americans more optimistic about the economy and hiring both now and in the next six months.

"The upbeat consumer mood bodes well for spending in 2014," said Michael Dolega, senior economist at TD Economics. Optimism about the job market is at a five-year high. A better job market could also drive more consumer spending, which accounts for 70 percent of economic activity.

A last-minute surge of online shopping helped boost overall holiday spending, according to a MasterCard Advisors' SpendingPulse report. Sales from Nov. 1 through Dec. 24 rose 3.5 percent compared with last year, the firm said last week. While many retailers have reported disappointing holiday sales, consumers appear to be spending more at car dealers, on utilities and other services and online. Americans increased their spending in November by the most in five months, according to government data, led by big gains in auto purchases.

The consumer confidence report shows Americans are willing to spend more on large purchases. The percentage of Americans planning to buy a home in the next six months rose to the highest level since July. And the proportion of Americans planning to purchase a major appliance in the next six months rose in December from the previous month.

Better hiring is putting more money in more Americans' wallets. Employers have added an average of 200,000 jobs a month in the past four months, a big improvement from the summer. Those gains have helped push the unemployment rate to 7 percent, a five-year low.

There are some weak spots: Income rose at a slower pace than spending last month. That means Americans saved less to spend more. And existing home sales have fallen for three straight months, held back by higher prices and mortgage rates.

Still, the economy expanded at a 4.1 percent annual rate in the third quarter, the best showing in nearly two years. The healthy gain largely reflected a jump in restocking, as companies built up their inventories. That's unlikely to be repeated in the current quarter. But many economists have become more optimistic about the fourth quarter and expect growth will clock in at a solid 2.5 percent annual rate.

Although tax from eating places increased in October and November, the following information published on December 2, 2013 by *Bankrate.com* may shed some light on the reason why restaurant sales have weakened:

According to the Tax Policy Center, a worker earning a $40,000 median wage will take home $800 less this year than in 2012, a 2.3 percent reduction. A single high earner making $120,000 will see his or her payroll tax bill jump more than $2,400, a 2.5 percent cut in take-home pay. That amount could move even higher because there's an extra 0.9 percent payroll tax for the highest earners, due to the Affordable Care Act.

How are Americans making up for the money they're not getting each month? A new study from Accounting Principals of Jacksonville, Fla., shows that as a result of payroll tax increases, 20 percent of American workers are going out to bars and restaurants less often, and 19 percent are eating out for lunch less often.

The following projections are included in the December 2013 publication of *Focus Colorado: Economic and Revenue Forecast* by the Colorado Legislative Council Staff:

	2011	2012	2013	2014	2015
Unemployment Rate	8.6%	8.0%	7.0%	6.7%	6.4%
Personal Income	7.3%	5.1%	3.9%	5.7%	6.0%
Wage and Salary Income	4.4%	5.3%	4.2%	5.3%	5.6%
Retail Trade Sales	6.8%	6.0%	4.3%	5.3%	5.4%
Denver-Boulder Inflation Rate	3.7%	1.9%	2.9%	2.9%	2.5%

The September 20, 2013 publication, *The Colorado Outlook*, by the Governor's Office of State Planning and Budgeting includes the following forecast for the same financial parameters:

	2011	2012	2013	2014	2015
Unemployment Rate	8.6%	8.0%	7.0%	6.4%	5.9%
Personal Income	7.3%	5.1%	3.6%	5.6%	5.5%
Wage and Salary Income	4.4%	5.3%	4.0%	5.2%	5.4%
Retail Trade Sales	7.7%	5.4%	4.4%	5.6%	5.5%
Denver-Boulder Inflation Rate	3.7%	1.9%	2.6%	2.4%	2.5%

It is important to note that "Retail Trade Sales" on the State level are not strictly consistent with the taxable retail sales tax base of the City of Boulder. The State forecasts may include gasoline and some retail services that are not included in the City of Boulder tax base.

The report from the Governor's Office of State Planning and Budgeting includes a similar view of the Colorado economy:

Economic activity in Colorado is a primary factor determining State revenue levels. The state's human capital and entrepreneurial energy is helping growth in today's more technological and knowledge-based economy. Colorado's specialization in diverse industries is also helping its economic foundation. As with the nation, however, economic progress across the state is uneven. Further, the economy is always vulnerable to adverse, often unexpected, events that could constrain budget condition.

Total Net Sales/Use Tax Receipts by Tax Category	DECEMBER YTD Actual			
	2012	2013	% Change	% of Total
Sales Tax	77,741,989	81,485,022	4.81%	78.83%
Business Use Tax	9,372,954	9,251,454	-1.30%	8.95%
Construction Sales/Use Tax	6,497,662	9,879,257	52.04%	9.56%
Motor Vehicle Use Tax	2,494,361	2,757,267	10.54%	2.67%
Total Sales and Use Tax	**96,106,967**	**103,373,001**	7.56%	100.00%

Total Net Sales/Use Tax Receipts by Industry Type	DECEMBER YTD Actual			
	2012	2013	%Change	% of Total
Food Stores	13,060,743	13,454,838	3.02%	13.02%
Eating Places	12,937,276	13,174,730	1.84%	12.74%
Apparel Stores	3,717,039	3,774,426	1.54%	3.65%
Home Furnishings	2,733,694	2,710,604	-0.84%	2.62%
General Retail	20,402,962	20,776,166	1.83%	20.10%
Transportation/Utilities	7,022,842	7,714,987	9.86%	7.46%
Automotive Trade	6,314,939	6,979,769	10.53%	6.75%
Building Material-Retail	3,192,767	3,694,286	15.71%	3.57%
Construction Firms Sales/Use Tax	6,161,404	9,046,281	46.82%	8.75%
Consumer Electronics	2,117,292	1,981,666	-6.41%	6.85%
Computer Related Business Sector	6,355,355	7,082,053	11.43%	12.56%
All Other	12,090,656	12,983,195	7.38%	0.00%
Total Sales and Use Tax	**96,106,967**	**103,373,001**	7.56%	100.00%

Total Net Sales/Use Tax Receipts by Geographic Area	DECEMBER YTD Actual			
	2012	2013	% Change	% of Total
North Broadway	1,371,364	1,412,272	2.98%	1.37%
Downtown	6,451,278	6,527,958	1.19%	6.31%
Downtown Extension	709,812	776,616	9.41%	0.75%
UHGID (the "hill")	1,060,228	1,042,370	-1.68%	1.01%
East Downtown	650,546	703,113	8.08%	0.68%
N. 28th St. Commercial	4,695,772	4,861,434	3.53%	4.70%
N. Broadway Annex	449,011	702,410	56.43%	0.68%
University of Colorado	1,251,998	974,151	-22.19%	0.94%
Basemar	2,011,501	2,573,540	27.94%	2.49%
BVRC-Boulder Valley Regional Center	19,370,696	19,401,650	0.16%	18.77%
29th Street	7,721,419	8,105,236	4.97%	7.84%
Table Mesa	2,427,029	2,537,405	4.55%	2.45%
The Meadows	891,835	847,771	-4.94%	0.82%
All Other Boulder	5,119,334	6,191,614	20.95%	5.99%
Boulder County	1,081,894	1,209,766	11.82%	1.17%
Metro Denver	3,045,355	3,725,221	22.32%	3.60%
Colorado All Other	226,118	321,703	42.27%	0.31%
Out of State	10,959,470	11,540,647	5.30%	11.16%
Airport	62,717	93,188	48.58%	0.09%
Gunbarrel Industrial	5,811,852	6,261,854	7.74%	6.06%
Gunbarrel Commercial	1,171,055	1,267,930	8.27%	1.23%
Pearl Street Mall	2,821,103	2,858,347	1.32%	2.77%
Boulder Industrial	8,491,146	9,921,949	16.85%	9.60%
Unlicensed Receipts	1,296,949	1,932,108	48.97%	1.87%
County Clerk	2,494,361	2,757,267	10.54%	2.67%
Public Utilities	4,463,122	4,825,482	8.12%	4.67%
Total Sales and Use Tax	**96,106,967**	**103,373,001**	7.56%	100.00%

Miscellaneous Tax Statistics	DECEMBER YTD Actual		
	2012	2013	% Change in Taxable Sales
Total Food Service Tax	658,553	606,694	-7.87%
Accommodations Tax	5,048,277	5,444,655	7.85%
Admissions Tax	622,444	590,139	-5.19%
Trash Tax	1,712,626	1,757,807	2.64%
Disposable Bag Fee	0	136,753	

COMPARISON OF YEAR-TO-DATE ACTUAL REVENUE FOR THE YEAR 2013 TO COMPARABLE PERIOD IN 2012

USE TAX BY CATEGORY				SALES TAX BY CATEGORY		
DECEMBER YTD Actual				DECEMBER YTD Actual		
2012	2013	% Change	**Standard Industrial Code**	2012	2013	% Change
80,879	162,628	101.08%	Food Stores	12,979,864	13,292,211	2.41%
158,081	172,318	9.01%	Eating Places	12,779,194	13,002,411	1.75%
43,910	59,678	35.91%	Apparel Stores	3,673,129	3,714,749	1.13%
12,409	18,372	48.05%	Home Furnishings	2,721,285	2,692,232	-1.07%
2,067,611	1,448,849	-29.93%	General Retail	18,335,350	19,327,316	5.41%
188,142	251,334	33.59%	Transportation/Utilities	6,834,700	7,463,654	9.20%
2,578,571	2,851,583	10.59%	Automotive Trade	3,736,368	4,128,185	10.49%
56,737	26,230	-53.77%	Building Material-Retail	3,136,030	3,668,055	16.96%
5,757,436	8,616,554	49.66%	Construction Use Tax	0	0	na
0	0	na	Construction Sales Tax	403,967	429,727	6.38%
48,872	96,167	96.77%	Consumer Electronics	2,068,420	1,885,500	-8.84%
3,629,702	4,046,081	11.47%	Computer Related Business	2,725,653	3,035,972	11.39%
3,742,627	4,138,184	10.57%	All Other	8,348,029	8,845,011	5.95%
18,364,977	**21,887,979**	19.18%	**Total Sales and Use Tax**	**77,741,989**	**81,485,022**	4.81%

USE TAX BY CATEGORY				SALES TAX BY CATEGORY		
DECEMBER YTD Actual				DECEMBER YTD Actual		
2012	2013	% Change	**Geographic Code**	2012	2013	% Change
46,359	118,719	156.09%	North Broadway	1,325,005	1,293,552	-2.37%
317,882	528,205	66.16%	Downtown	6,133,397	5,999,753	-2.18%
29,515	93,403	216.46%	Downtown Extension	680,297	683,213	0.43%
32,192	17,368	-46.05%	UHGID (the "hill")	1,028,035	1,025,002	-0.30%
73,284	83,846	14.41%	East Downtown	577,262	619,266	7.28%
102,980	365,185	254.62%	N. 28th St. Commercial	4,592,792	4,496,250	-2.10%
9,705	247,299	2448.16%	N. Broadway Annex	439,306	455,111	3.60%
274,135	503	-99.82%	University of Colorado	977,863	973,647	-0.43%
99,890	641,710	542.42%	Basemar	1,911,610	1,931,830	1.06%
1,531,968	365,597	-76.14%	BVRC	17,838,728	19,036,053	6.71%
240,940	178,071	-26.09%	29th Street	7,480,479	7,927,165	5.97%
42,788	40,166	-6.13%	Table Mesa	2,384,242	2,497,238	4.74%
16,644	39,196	135.50%	The Meadows	875,191	808,576	-7.61%
2,181,926	2,878,126	31.91%	All Other Boulder	2,937,408	3,313,488	12.80%
112,706	160,138	42.08%	Boulder County	969,188	1,049,629	8.30%
317,546	1,004,052	216.19%	Metro Denver	2,727,808	2,721,168	-0.24%
32,429	16,795	-48.21%	Colorado All Other	193,689	304,909	57.42%
1,572,366	1,749,713	11.28%	Out of State	9,387,104	9,790,933	4.30%
41,740	63,798	52.85%	Airport	20,977	29,390	40.11%
4,597,088	4,948,291	7.64%	Gunbarrel Industrial	1,214,765	1,313,563	8.13%
7,869	72,258	818.26%	Gunbarrel Commercial	1,163,186	1,195,672	2.79%
43,654	44,193	1.23%	Pearl Street Mall	2,777,449	2,814,154	1.32%
3,265,102	3,908,371	19.70%	Boulder Industrial	5,226,044	6,013,578	15.07%
802,074	1,425,380	77.71%	Unlicensed Receipts	494,876	506,728	2.39%
2,494,361	2,757,267	10.54%	County Clerk	0	0	na
77,835	140,329	80.29%	Public Utilities	4,385,287	4,685,152	6.84%
18,364,977	**21,887,979**	19.18%	**Total Sales and Use Tax**	**77,741,989**	**81,485,022**	4.81%

TOTAL CITY SALES AND USE TAX COLLECTIONS

REVENUE CATEGORY	YEAR	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	% Change in Taxable Sales
RETAIL SALES TAX	2006	4,734,249	4,645,436	5,537,253	4,659,458	4,882,331	6,129,363	4,737,773	5,237,757	6,156,056	4,950,305	4,387,847	7,891,618	63,949,446	7.10%
Rate Chg 3.41%>3.56%	2007	5,118,353	5,014,615	6,918,421	4,965,981	5,500,701	6,712,841	5,565,371	6,393,028	6,954,377	5,747,963	5,695,703	8,411,484	72,998,838	9.34%
Rate Chg3.56%>3.41%	2008	5,197,400	5,105,109	6,005,946	5,331,447	5,488,450	6,572,335	5,508,796	6,258,640	6,620,535	5,382,779	5,255,155	7,443,455	70,170,045	0.35%
Rate3.41%	2009	4,919,570	4,659,632	5,850,038	5,077,648	5,131,444	6,428,343	5,206,770	5,790,533	6,093,314	5,170,325	4,735,769	7,814,230	66,877,613	-4.69%
	2010	4,576,034	5,386,190	6,196,697	5,320,225	5,470,595	6,895,283	5,522,076	5,943,315	6,855,385	5,652,938	5,240,211	8,414,157	71,473,106	6.87%
	2011	5,394,367	5,132,437	6,692,597	5,630,200	5,708,608	7,016,826	5,580,953	6,531,707	7,286,644	5,765,805	5,830,545	8,390,145	74,960,833	4.88%
	2012	5,363,541	5,129,096	6,754,740	5,599,150	5,988,770	7,304,270	5,551,489	7,062,958	7,502,227	6,188,194	5,693,025	9,604,529	77,741,989	3.71%
	2013	5,557,163	5,824,808	7,171,949	5,707,649	6,197,302	7,968,604	6,161,076	6,944,797	7,500,133	6,591,707	6,120,225	9,739,609	81,485,022	4.81%
Change from prior year (Month)		3.61%	13.56%	6.18%	1.94%	3.48%	9.10%	10.98%	-1.67%	-0.03%	6.52%	7.50%	1.41%		
Change from prior year (YTD)		3.61%	8.48%	7.58%	6.19%	5.63%	6.33%	6.95%	5.70%	4.94%	5.09%	5.30%	4.81%		
CONSUMER USE TAX	2006	686,686	517,101	1,277,146	577,144	964,529	781,362	895,403	776,258	1,054,696	727,776	1,092,224	1,287,157	10,637,482	-4.43%
(includes Motor Vehicle)	2007	763,650	574,006	975,178	888,726	733,196	858,072	975,456	652,501	923,667	732,463	716,317	1,575,908	10,369,140	-6.63%
RateChg3.56%>3.41%	2008	818,034	991,472	1,109,160	669,214	736,901	1,067,769	732,334	596,399	899,934	989,683	599,876	1,253,267	10,464,043	5.35%
Rate3.41%	2009	909,558	657,250	1,062,587	997,891	531,724	790,819	858,325	1,299,767	989,089	741,578	698,452	1,600,457	11,137,497	6.44%
	2010	687,502	778,796	913,223	701,931	662,382	945,800	620,328	633,593	909,315	752,143	618,493	1,366,131	9,589,636	-13.90%
	2011	1,247,135	650,595	1,034,670	727,395	850,561	1,166,185	958,724	771,357	1,044,032	703,092	903,665	1,410,793	11,468,205	19.59%
	2012	763,425	768,580	859,971	976,451	1,212,071	1,033,899	729,829	940,127	957,894	1,417,818	737,310	1,469,940	11,867,314	3.48%
	2013	1,132,015	762,369	979,120	866,143	911,993	963,938	835,063	768,003	1,338,726	1,121,736	807,130	1,522,486	12,008,722	1.19%
Change from prior year (Month)		48.28%	-0.81%	13.86%	-11.30%	-24.76%	-6.77%	14.42%	-18.31%	39.76%	-20.88%	9.47%	3.57%		
Change from prior year (YTD)		48.28%	23.65%	20.13%	11.02%	1.55%	0.02%	1.68%	-0.90%	3.82%	0.20%	0.85%	1.19%		
CONSTRUCTION USE TAX	2006	197,263	331,341	420,749	294,094	337,237	774,420	352,533	261,409	343,749	559,975	410,958	1,018,272	5,302,000	-5.28%
Rate Chg 3.41%>3.56%	2007	293,078	347,860	112,016	293,061	621,413	430,207	1,119,425	259,226	421,376	286,524	376,978	253,590	4,814,755	-13.02%
RateChg3.56%>3.41%	2008	330,080	347,219	748,549	454,797	327,855	241,649	100,759	442,652	347,954	217,885	107,831	381,753	4,048,982	-12.21%
Rate3.41%	2009	944,905	111,907	425,028	776,511	279,761	995,132	721,209	676,301	235,485	223,169	591,970	1,467,798	7,449,176	83.98%
	2010	591,599	242,591	245,829	362,619	226,230	1,921,675	1,075,078	467,423	245,361	234,021	406,868	531,670	6,550,964	-12.06%
	2011	622,872	281,210	274,661	240,970	2,150,036	352,336	352,846	455,211	478,988	314,958	177,137	471,157	6,172,383	-5.78%
	2012	385,392	1,697,323	315,856	503,719	342,448	375,499	595,334	214,896	422,866	473,523	799,552	371,254	6,497,662	5.27%
	2013	732,539	941,380	298,613	577,351	366,959	728,141	845,123	1,182,131	1,196,147	876,749	622,491	1,511,632	9,879,257	52.04%
Change from prior year (Month)		90.08%	-44.54%	-5.46%	14.62%	7.16%	93.91%	41.96%	450.09%	182.87%	85.15%	-22.15%	307.17%		
Change from prior year (YTD)		90.08%	-19.63%	-17.76%	-12.14%	-10.11%	0.68%	6.51%	28.03%	41.52%	45.40%	36.58%	52.04%		
TOTAL FOR MONTH & CHANGE FROM PREVIOUS YEAR (MONTH & YTD)															
Rate 3.41%	2006	5,618,198	5,493,878	7,235,148	5,530,696	6,184,096	7,685,145	5,985,709	6,275,424	7,554,500	6,238,056	5,891,030	10,197,046	79,888,928	4.52%
Rate Chg 3.41%>3.56%	2007	6,175,081	5,936,481	8,005,615	6,147,768	6,855,311	8,001,120	7,660,252	7,304,754	8,299,420	6,766,951	6,788,999	10,240,982	88,182,732	5.73%
Ratechg3.56%>3.41%	2008	6,345,513	6,443,800	7,863,654	6,455,459	6,553,206	7,881,753	6,341,889	7,297,691	7,868,423	6,590,347	5,962,862	9,078,475	84,683,070	0.26%
Rzte3.41%	2009	6,774,033	5,428,789	7,337,653	6,852,049	5,942,929	8,214,294	6,786,304	7,766,601	7,317,887	6,135,072	6,026,191	10,882,485	85,464,286	0.92%
	2010	5,855,134	6,407,577	7,355,749	6,384,774	6,359,207	9,762,758	7,217,482	7,044,332	8,010,061	6,639,102	6,265,572	10,311,957	87,613,706	2.51%
	2011	7,264,374	6,064,242	8,001,928	6,598,565	8,709,205	8,535,347	6,892,523	7,758,275	8,809,664	6,783,855	6,911,348	10,272,096	92,601,421	5.69%
	2012	6,512,359	7,594,999	7,930,567	7,079,320	7,543,289	8,713,668	6,876,652	8,217,981	8,882,987	8,079,535	7,229,887	11,445,723	96,106,966	3.79%
	2013	7,421,717	7,528,557	8,449,682	7,151,142	7,476,254	9,660,683	7,841,262	8,894,931	10,035,006	8,590,192	7,549,846	12,773,727	103,373,001	7.56%
Less Refunds	2005	-246	-66,044	-909	-2,666	-1,647	-10,080	-3,062	-4,207	-846	-1,586	0	-4,757	-96,051	
	2006	-40,302	-5,272	-22,761	-363	-5,099	0	0	-7,568	-806	-5,947	-406	-16,773	-105,296	
	2007	0	-38,291	-2,013	-729	-9,326	-14,547	-14,440	-677	0	-5,963	0	-5,015	-91,001	
	2008	-978	0	-46,974	-1,409	0	-2,375	-445	-9,493	-1,429	0	-48,521	-500	-112,123	
Less Refunds	2009	-3,335	0	0	-1,111	-602	-692	-967	-3,520	-2,747	-179,087	-65,331	-26,376	-283,770	
	2010	-3,469	-68,130	-35,924	-1,444	-43,920	-3,832	-1,648	-4,204	-7,969	0	-12,480	-214	-183,234	
	2011	-8,569	-2,479	-1,188	-2,918	0	0	-7,175	0	0	-162	0	-140,199	-162,690	
Adjusted total	2006	5,577,896	5,488,606	7,212,388	5,530,333	6,178,998	7,685,145	5,985,709	6,267,856	7,553,694	6,232,110	5,890,624	10,180,273	79,783,631	4.51%
Rate Chg3.41%>3.56%	2007	6,175,081	5,898,190	8,003,602	6,147,039	6,845,984	7,986,572	7,645,812	7,304,077	8,299,420	6,760,988	6,788,999	10,235,967	88,091,731	5.76%
	2008	6,344,536	6,443,800	7,816,680	6,454,050	6,553,206	7,879,378	6,341,444	7,288,198	7,866,995	6,590,347	5,914,341	9,077,975	84,570,947	0.23%
Rate3.41%	2009	6,770,698	5,428,789	7,337,653	6,850,938	5,942,327	8,213,602	6,785,337	7,763,080	7,315,140	5,955,985	5,960,860	10,856,109	85,180,517	0.72%
	2010	5,851,665	6,339,447	7,319,826	6,383,330	6,315,288	9,758,926	7,215,834	7,040,127	8,002,092	6,639,102	6,253,092	10,311,744	87,430,472	2.64%
	2011	7,255,806	6,061,763	8,000,739	6,595,647	8,709,205	8,535,347	6,885,348	7,758,275	8,809,664	6,783,693	6,911,348	10,131,897	92,438,731	5.73%
	2012	6,512,359	7,594,999	7,930,567	7,079,320	7,543,289	8,713,668	6,876,652	8,217,981	8,882,987	8,079,535	7,229,887	11,445,723	96,106,966	3.97%
	2013	7,421,717	7,528,557	8,449,682	7,151,142	7,476,254	9,660,683	7,841,262	8,894,931	10,035,006	8,590,192	7,549,846	12,773,727	103,373,001	7.56%
% Change (month)		13.96%	-0.87%	6.55%	1.01%	-0.89%	10.87%	14.03%	8.24%	12.97%	6.32%	4.43%	11.60%		
% Change (YTD)		13.96%	5.98%	6.18%	4.92%	3.73%	5.10%	6.27%	6.54%	7.36%	7.26%	7.01%	7.56%		

Sales Tax Revenues Generated in *CAGID (Excluding the Mall)* by SIC Code

	Food Stores	Eating Places	Apparel Stores	Home Furnish.	Gen. Merchandise	Auto. Transport.	Construction	All Others	GRAND TOTAL
2010 (sales tax rate of 3.41%)									
January	1,186	194,670	28,127	10,634	181,383	1,969	-	16,815	434,783
February	1,387	190,493	25,060	11,700	95,186	6,755	-	17,632	348,215
March	1,081	222,050	33,253	12,396	108,607	2,189	1,239	30,037	410,852
April	1,910	251,648	37,643	7,139	117,444	7,109	-	22,882	445,775
May	1,799	259,258	37,937	7,396	139,609	2,578	-	24,457	473,034
June	1,190	247,361	36,213	10,644	143,344	2,512	6	91,682	532,952
July	1,164	260,452	36,652	8,640	148,851	2,822	-	30,361	488,944
August	345	267,129	44,028	12,234	143,759	2,841	-	25,876	496,212
September	2,657	247,353	39,102	11,309	140,277	2,724	15	79,341	522,777
October	1,611	258,311	43,740	10,274	133,095	2,557	-	25,191	474,779
November	1,661	222,035	37,225	8,821	149,547	2,068	-	22,289	443,647
December	3,235	237,933	42,314	18,441	182,788	2,119	49	53,976	540,855
2010 TOTAL	19,226	2,858,692	441,293	129,630	1,683,890	38,244	1,309	440,540	5,612,824
2011 (sales tax rate of 3.41%)									
January	2,074	209,899	24,834	29,126	108,819	2,000	-	17,341	394,092
February	-	217,819	31,397	8,186	107,551	1,992	-	17,949	384,893
March	-	254,333	36,629	11,949	119,473	2,815	-	56,602	481,800
April	3,056	253,077	37,183	11,442	130,281	2,523	101	29,299	466,962
May	3,661	276,733	42,867	21,417	147,985	2,764	-	25,341	520,768
June	1,128	282,719	47,897	18,734	138,329	2,566	85	115,106	606,565
July	1,194	312,963	42,986	9,347	167,923	2,935	-	27,116	564,463
August	1,218	297,789	44,427	9,660	157,367	3,149	-	5,410	519,020
September	1,095	281,826	42,273	11,595	147,169	2,708	1	67,753	554,420
October	1,193	284,981	41,733	21,058	142,272	2,597	-	47,466	541,300
November	1,677	236,565	31,937	13,005	124,077	2,236	-	16,181	425,678
December	3,359	247,700	38,954	11,985	180,364	2,154	145	48,051	532,712
2011 TOTAL	19,655	3,156,402	463,117	177,502	1,671,611	30,438	333	473,615	5,992,673
2012 (sales tax rate of 3.41%)									
2012 TOTAL	30,389	3,206,102	468,356	173,873	1,738,783	32,204	333	483,357	6,133,397
2013 (sales tax rate of 3.41%)									
January	1,006	206,696	24,850	14,530	123,652	2,260	-	7,914	380,908
February	1,028	208,483	26,801	4,980	123,545	2,239	-	6,225	373,301
March	4,023	284,345	36,265	14,006	140,205	2,626	9	20,399	501,878
April	1,117	256,655	43,256	11,041	148,093	2,716	-	13,241	476,119
May	1,125	267,228	41,789	14,957	164,852	3,246	-	6,514	499,711
June	4,001	316,158	38,360	8,573	178,036	8,558	16	61,664	615,366
July	1,400	286,388	37,641	7,119	174,918	3,469	-	7,660	518,595
August	1,372	296,554	31,923	13,847	153,274	3,876	-	9,962	510,808
September	3,354	250,116	54,152	7,410	173,883	14,486	7	72,130	575,538
October	1,302	286,269	48,817	8,890	163,693	3,144	-	8,158	520,273
November	1,754	266,285	28,390	8,962	153,712	2,625	-	6,613	468,341
December	5,911	263,671	28,136	16,208	194,814	4,457	157	45,561	558,915
2013 TOTAL	27,393	3,188,848	440,380	130,523	1,892,677	53,702	189	266,041	5,999,753

Sales and Use Tax Revenues Generated in *CAGID (Excluding the Mall)* by SIC Code

	Food Stores	Eating Places	Apparel Stores	Home Furnish.	Gen. Merchandise	Auto. Transport.	Construction	All Others	GRAND TOTAL
2010 (sales tax rate of 3.41%)									
January	1,186	196,818	28,127	10,705	181,386	1,993	6,754	23,101	450,070
February	1,387	193,018	25,060	11,735	95,188	6,767	1,087	21,123	355,366
March	1,081	224,699	33,253	12,459	108,658	2,189	9,345	40,839	433,688
April	1,910	254,118	37,643	7,211	117,451	7,143	2,891	31,313	459,678
May	1,799	261,721	37,937	7,461	139,614	2,594	7,685	29,926	488,736
June	1,190	249,307	36,213	10,746	143,350	2,535	28,453	104,700	576,505
July	1,164	263,561	36,652	8,695	148,870	2,852	10,749	34,121	506,664
August	345	269,146	44,028	12,422	143,846	2,879	861	36,448	509,975
September	2,657	250,631	39,102	11,442	140,526	2,741	(1,469)	93,491	539,120
October	1,611	261,016	43,740	10,274	133,405	2,585	(395)	32,022	484,258
November	1,661	223,870	37,225	8,877	150,457	2,073	6,039	27,235	457,438
December	3,235	239,827	42,314	18,485	185,818	2,139	28,610	91,539	611,983
2010 TOTAL	19,226	2,887,730	441,293	130,513	1,688,569	38,490	100,610	565,858	5,873,483
2011 (sales tax rate of 3.41%)									
January	2,074	211,068	24,834	29,147	110,488	2,017	4,228	23,772	407,627
February	-	219,026	31,397	8,284	107,741	2,003	3,038	24,662	396,151
March	-	256,053	36,629	11,972	120,059	2,827	15,055	74,313	516,907
April	3,056	254,771	37,183	11,458	132,921	2,538	11,166	37,928	491,019
May	3,661	278,324	42,867	21,440	148,346	2,780	13,840	28,788	540,045
June	1,128	284,315	47,897	18,791	138,936	2,588	23,699	131,870	649,228
July	1,194	314,287	42,986	9,347	168,343	2,963	7,817	35,901	582,838
August	1,218	299,410	44,427	9,660	159,649	3,163	26,381	8,268	552,177
September	1,095	283,563	42,367	12,442	147,583	2,735	3,775	80,291	573,861
October	1,193	286,724	41,810	21,590	142,667	2,632	4,765	53,725	555,104
November	1,677	237,828	31,937	14,341	124,518	2,259	13,278	21,764	447,603
December	3,359	249,838	39,027	12,385	181,607	2,187	4,667	75,430	568,505
2011 TOTAL	19,655	3,175,205	463,360	180,856	1,682,856	30,693	131,708	596,712	6,281,065
2012 (sales tax rate of 3.41%)									
2012 TOTAL	30,389	3,262,719	469,321	196,012	1,747,183	32,464	116,176	597,014	6,451,278
2013 (sales tax rate of 3.41%)									
January	1,006	208,424	24,850	17,256	126,402	2,281	37,975	24,434	442,628
February	1,028	210,415	26,859	7,102	127,502	2,259	(214)	11,667	386,618
March	4,113	288,457	36,275	21,116	143,321	2,654	27,222	39,452	562,610
April	2,424	258,801	43,256	15,318	151,707	2,777	12,626	14,987	501,896
May	1,125	265,298	41,881	17,532	172,042	3,268	17,727	7,355	526,228
June	4,082	319,612	38,360	12,453	181,523	8,688	26,860	80,843	672,421
July	1,400	288,575	37,641	9,584	178,565	3,615	9,101	17,439	545,920
August	1,372	298,780	32,025	13,847	156,795	3,893	3,075	17,771	527,558
September	3,495	252,537	54,161	10,612	192,476	14,503	22,719	104,711	655,214
October	1,302	288,691	48,857	12,373	195,086	3,277	7,234	23,983	580,803
November	1,754	268,369	28,424	11,611	158,229	2,643	23,128	7,661	501,819
December	6,038	265,730	28,172	18,957	200,039	4,472	33,750	67,085	624,243
2013 TOTAL	29,139	3,213,689	440,761	167,761	1,983,687	54,330	221,203	417,388	6,527,958

Sales Tax Revenues Generated on the *Downtown Mall* by SIC Code

	Food Stores	Eating Places	Apparel Stores	Home Furnish.	Gen. Merchandise	All Others	GRAND TOTAL
2010 (sales tax rate of 3.41%)							
January	2,887	61,993	18,517	8,360	29,928	3,562	125,248
February	4,915	63,679	26,728	7,068	31,386	2,829	136,605
March	5,283	81,945	30,545	8,491	45,318	185	171,768
April	3,422	75,866	29,722	7,802	43,003	4,004	163,820
May	3,576	85,387	38,919	10,357	52,906	5,221	196,365
June	4,084	95,665	41,999	9,998	61,284	7,036	220,066
July	3,947	103,856	49,875	13,606	63,089	4,229	238,601
August	3,879	104,056	46,461	13,341	62,110	8,845	238,691
September	4,917	86,231	38,978	10,526	54,647	5,814	201,202
October	3,945	91,629	47,398	11,616	51,647	7,405	213,641
November	3,574	68,609	35,638	13,757	50,133	5,863	177,575
December	6,116	71,073	47,241	30,082	95,938	7,584	258,091
2010 TOTAL	**50,545**	**989,989**	**452,021**	**145,004**	**641,389**	**62,579**	**2,341,672**
2011 (sales tax rate of 3.41%)							
January	2,910	65,957	29,095	7,855	34,487	5,040	145,344
February	3,445	70,664	28,221	7,434	35,022	4,669	149,455
March	3,953	81,375	42,432	9,151	48,677	5,177	190,818
April	3,584	76,801	37,647	9,348	45,038	4,731	177,149
May	3,961	87,915	42,068	10,307	60,908	7,346	212,506
June	4,554	89,625	46,433	10,258	63,676	7,857	222,489
July	1,483	97,097	58,311	13,679	63,350	4,492	238,414
August	4,351	108,588	48,068	12,932	64,455	7,900	246,294
September	7,474	82,235	52,979	11,161	59,355	7,930	221,207
October	4,201	95,669	54,453	11,272	46,123	6,641	218,360
November	2,549	65,522	34,524	15,082	47,903	6,506	172,084
December	6,169	79,392	60,316	29,632	96,299	9,392	281,241
2011 TOTAL	**48,633**	**1,000,841**	**534,548**	**148,110**	**665,294**	**77,681**	**2,475,360**
2012 (sales tax rate of 3.41%)	-	-	-	-	-	-	-
2012 TOTAL	**54,676**	**1,277,112**	**553,212**	**147,717**	**668,472**	**76,260**	**2,777,449**
2013 (sales tax rate of 3.41%)							
January	2,371	90,449	30,728	7,642	41,481	4,938	177,609
February	4,966	86,268	26,262	7,387	39,036	4,152	168,071
March	4,599	108,576	54,250	8,575	47,728	3,724	227,452
April	2,460	104,357	40,083	7,830	49,460	3,775	207,965
May	4,472	104,775	53,053	10,486	60,344	5,997	239,127
June	3,425	125,845	57,695	10,248	71,962	5,863	275,038
July	6,673	124,038	56,534	11,621	73,650	5,608	278,124
August	5,229	123,237	63,898	12,501	72,838	8,298	286,001
September	3,655	106,135	40,282	7,928	51,067	5,261	214,328
October	4,156	105,602	59,054	9,853	51,866	8,810	239,341
November	3,982	87,939	38,478	14,429	55,242	7,290	207,360
December	5,780	85,521	63,020	28,709	101,738	8,973	293,741
2013 TOTAL	**51,768**	**1,252,742**	**583,337**	**137,209**	**716,412**	**72,689**	**2,814,157**

Sales and Use Tax Revenues Generated on The *Downtown Mall* by SIC Code

	Food Stores	Eating Places	Apparel Stores	Home Furnish.	Gen. Merchandise	Construction	All Others	GRAND TOTAL
2010 (sales tax rate of 3.41%)								
January	2,907	62,112	18,620	8,360	29,998	6,432	3,562	131,992
February	4,934	63,870	26,728	7,068	31,430	6,503	2,829	143,362
March	5,413	81,927	30,585	8,491	45,465	9,378	481	181,740
April	3,428	76,004	29,722	7,802	43,112	56	4,041	164,166
May	3,590	85,933	40,603	10,357	52,938	51	5,221	198,693
June	4,102	95,790	44,278	9,998	61,426	253	8,312	224,159
July	3,965	104,152	50,702	13,606	63,259	43	4,245	239,970
August	3,894	104,284	46,725	13,341	62,225	544	8,845	239,858
September	4,941	86,504	39,108	10,526	54,668	1,009	6,041	202,796
October	3,963	92,428	47,439	11,616	51,685	302	7,410	214,843
November	3,618	68,818	35,717	13,757	50,914	46	5,863	178,734
December	6,150	71,324	47,243	30,082	95,979	27	7,971	258,776
2010 TOTAL	**50904**	**993146**	**457470**	**145004**	**643101**	**24644**	**64822**	**2,379,091**
2011 (sales tax rate of 3.41%)								
January	2,928	66,101	29,190	7,855	34,512	201	5,040	145,827
February	3,470	70,801	28,617	7,434	35,055	252	4,669	150,297
March	3,980	81,526	42,461	9,151	48,830	1,898	6,007	193,904
April	3,596	77,090	37,727	9,348	45,072	119	4,731	177,682
May	3,967	88,058	42,266	10,307	60,947	1,320	7,346	214,210
June	4,560	89,786	47,353	10,258	63,721	4,433	8,346	228,543
July	1,483	97,575	58,723	13,679	63,427	11,762	4,492	251,142
August	4,389	108,868	48,300	12,932	64,536	677	7,900	247,602
September	7,527	83,661	54,702	11,161	59,424	3,252	8,539	228,276
October	4,242	95,879	54,514	11,272	46,196	37	6,641	218,780
November	2,586	65,737	34,570	15,082	48,036	890	6,508	173,409
December	6,234	79,779	60,332	29,632	96,423	59	11,274	283,776
2011 TOTAL	**48962**	**1004861**	**538754**	**148110**	**666178**	**24899**	**81493**	**2,513,448**
2012 (sales tax rate of 3.41%)								
2012 TOTAL	**55184**	**1287832**	**555044**	**147717**	**674189**	**18311**	**82826**	**2,821,103**
2013 (sales tax rate of 3.41%)								
January	2,384	90,901	31,131	7,642	41,822	1,586	6,857	182,323
February	4,983	86,618	27,557	7,387	39,312	2,291	4,270	172,418
March	4,635	108,923	54,375	8,575	47,799	20	3,847	228,174
April	2,481	105,544	40,522	7,830	49,521	1,074	3,829	210,801
May	4,537	106,528	53,177	10,486	60,409	85	6,036	241,258
June	3,446	126,332	58,360	10,248	72,037	2,944	6,796	280,163
July	6,696	124,982	56,676	11,621	74,025	746	5,706	280,452
August	5,256	123,766	64,299	12,501	72,927	2,929	8,334	290,012
September	4,312	107,396	40,456	7,928	51,124	127	7,288	218,631
October	4,367	105,884	59,110	9,853	52,023	-	8,810	240,047
November	4,232	88,149	39,058	14,429	55,342	-	7,290	208,500
December	6,143	85,900	63,723	28,709	101,846	9,161	10,088	305,570
2013 TOTAL	**53472**	**1260923**	**588444**	**137209**	**718187**	**20963**	**79151**	**2,858,349**

Downtown Sales Tax Revenue-22

tax rate	3.26	3.41	3.41	3.41	3.56	3.41	3.41	3.41	3.41	3.41	3.41
	2003	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
January	281,789	303,911	303,211	350,972	346,303	377,788	340,123	434,783	394,092	370,921	380,910
February	281,926	295,159	334,033	353,475	384,949	394,061	330,622	348,215	384,893	421,972	373,299
March	347,345	386,464	405,854	457,916	513,361	453,315	406,592	410,852	481,800	533,371	501,878
April	313,658	322,834	381,409	407,402	429,910	429,364	397,041	445,775	466,962	477,947	476,121
May	363,683	369,350	391,843	444,690	490,189	493,179	451,724	473,034	520,768	529,743	499,710
June	397,239	434,006	464,057	512,487	556,969	498,498	875,333	532,952	606,565	599,729	615,366
July	335,260	382,910	406,346	447,533	454,725	470,376	438,488	488,944	564,463	487,329	518,595
August	351,333	389,941	437,412	478,646	500,591	518,891	498,282	496,212	519,020	582,984	510,808
September	352,635	434,834	493,083	510,843	567,853	489,202	437,565	522,777	554,420	564,404	575,538
October	356,878	389,818	418,157	459,707	478,372	466,288	439,390	474,779	541,300	471,178	520,273
November	302,598	318,751	370,726	283,133	416,857	382,562	370,084	443,647	425,678	491,068	468,341
December	435,738	507,725	541,253	646,636	565,818	484,305	427,276	540,855	532,712	602,751	558,914
Totals	**4,120,082**	**4,535,703**	**4,947,383**	**5,353,439**	**5,705,896**	**5,457,828**	**5,412,522**	**5,612,824**	**5,992,673**	**6,133,397**	**5,999,753**
$ change from p	**- 176,009**	**415,621**	**411,680**	**406,056**	**352,457**	**- 248,068**	**- 45,305**	**200,302**	**379,849**	**140,724**	**- 133,644**
% change from	-4.1%	10.1%	9.1%	8.2%	6.6%	-4.3%	-0.8%	3.7%	6.8%	2.3%	-2.2%
3 year avg ch	-2.7%	1.9%	5.0%	9.1%	8.0%	3.5%	0.5%	-0.5%	3.2%	4.3%	2.3%

Pearl Street Mall Sales Tax Revenues-26

tax rate	3.26	3.41	3.41	3.41	3.56	3.41	3.41	3.41	3.41	3.41	3.41
	2003	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
January	117,837	130,222	125,468	149,158	136,125	141,061	147,586	125,248	145,344	156,605	177,609
February	132,592	128,689	146,528	168,115	151,030	153,728	142,804	136,605	149,455	157,989	168,072
March	157,720	173,998	181,977	166,606	190,882	184,556	160,097	171,768	190,818	212,543	227,451
April	148,641	181,100	159,786	204,642	180,119	194,104	155,239	163,820	177,149	218,317	207,965
May	176,302	186,067	190,862	202,877	205,859	220,400	194,388	196,365	212,506	241,045	239,127
June	193,138	200,903	212,058	221,430	242,031	237,789	199,585	220,066	222,489	256,768	275,038
July	183,416	216,019	228,010	231,650	248,109	248,181	216,150	238,601	238,414	253,966	278,125
August	193,570	206,106	215;701	227,670	239,506	248,123	233,815	238,691	246,294	285,174	286,002
September	182,551	192,600	191,187	211,864	221,278	202,972	186,847	201,202	221,207	258,371	214,324
October	162,089	177,888	189,225	176,159	210,188	200,059	177,877	213,641	218,360	223,840	239,340
November	151,473	178,919	173,394	186,045	185,961	169,230	165,869	177,575	172,084	207,925	207,360
December	254,819	262,493	252,230	249,890	263,997	241,951	230,464	258,091	281,241	304,906	293,741
Totals	**2,054,148**	**2,235,004**	**2,266,427**	**2,396,107**	**2,475,085**	**2,442,154**	**2,210,722**	**2,341,672**	**2,475,360**	**2,777,449**	**2,814,154**
$ change from	**- 55,926**	**180,856**	**31,423**	**129,680**	**78,978**	**- 32,932**	**- 231,431**	**130,950**	**133,688**	**302,089**	**36,705**
% change fror	-2.7%	8.8%	1.4%	5.7%	3.3%	-1.3%	-9.5%	5.9%	5.7%	12.2%	1.3%
3 year avg c	-6.6%	-0.3%	2.5%	5.3%	3.5%	2.6%	-2.5%	-1.6%	0.7%	7.9%	6.4%

Total Downtown Sales Tax Revenue (CAGID and Pearl St)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
	3.26	3.41	3.41	3.41	3.56	3.41	3.41	3.41	3.41	3.41	3.41
January	399,626	434,133	428,679	500,130	482,428	518,849	487,710	560,031	539,435	527,526	558,519
February	414,518	423,848	480,561	521,590	535,979	547,789	473,426	484,820	534,348	579,961	541,371
March	505,065	560,462	587,831	624,521	704,243	637,871	566,690	582,620	672,618	745,914	729,329
April	462,299	503,934	541,195	612,044	610,029	623,468	552,281	609,595	644,111	696,264	684,086
May	539,985	555,417	582,705	647,568	696,047	713,579	646,112	669,398	733,274	770,788	738,837
June	590,377	634,909	676,115	733,917	799,000	736,287	1,074,918	753,018	829,054	856,497	890,404
July	518,676	598,929	634,356	679,183	702,834	718,557	654,639	727,545	802,877	741,295	796,720
August	544,903	596,047	653,113	706,316	740,097	767,013	732,097	734,903	765,314	868,158	796,810
September	535,186	627,434	684,271	722,706	789,130	692,174	624,411	723,979	775,627	822,775	789,862
October	518,967	567,706	607,382	635,866	688,559	666,347	617,267	688,420	759,660	695,018	759,613
November	454,071	497,670	544,120	469,178	602,818	551,792	535,953	621,221	597,762	698,993	675,701
December	690,557	770,218	793,483	896,526	829,816	726,256	657,741	798,946	813,953	907,657	852,655
Totals	**6,174,230**	**6,770,707**	**7,213,810**	**7,749,546**	**8,180,981**	**7,899,981**	**7,623,245**	**7,954,497**	**8,468,033**	**8,910,846**	**8,813,907**
$ change from	**- 231,935**	**596,477**	**443,103**	**535,736**	**431,435**	**- 281,000**	**- 276,736**	**331,252**	**513,537**	**442,813**	**- 96,939**
% change from	-3.6%	9.7%	6.5%	7.4%	5.6%	-3.4%	-3.5%	4.3%	6.5%	5.2%	-1.1%
3 year avg c	-4.1%	1.1%	4.2%	7.9%	6.5%	3.2%	-0.5%	-0.9%	2.4%	5.3%	3.5%

City Wide Yearly Summary

CAGID and Mall Sales and Use Tax as a Percent of Total City Wide Sales and Use Tax

	Food Stores	Eating Places	Apparel Stores	Home Furnishings	General Merch	All Other	Total
2013	$13,454,838	$13,174,730	$3,774,426	$4,692,270	$20,776,166	$47,500,571	$103,373,001
	1%	34%	27%	6%	13%	2%	9.1%
2012	$13,060,743	$12,937,276	$3,717,039	$22,440,706	$19,948,416	$24,002,787	$96,106,967
	1%	35%	28%	2%	12%	4%	9.6%
2011	$12,241,084	$11,838,300	$3,426,738	$5,259,120	$19,948,416	$39,725,073	$92,438,731
	1%	35%	29%	6%	12%	2%	9.5%
2010	$11,130,533	$10,930,482	$2,690,372	$4,459,406	$19,279,577	$38,940,102	$87,430,472
	1%	36%	33%	6%	12%	2%	9.4%
2009	$11,160,109	$10,572,840	$2,626,020	$4,304,383	$17,515,062	$39,002,103	$85,180,517
	1%	35%	33%	17%	11%	2%	9.3%
2008	$11,204,475	$10,910,035	$2,819,260	$4,827,635	$18,101,297	$36,708,245	$84,570,947
	0%	36%	34%	7%	13%	3%	10.1%
2007	$11,205,584	$10,888,135	$2,804,311	$5,522,090	$18,040,152	$39,631,459	$88,091,731
	1%	36%	33%	7%	13%	2%	9.8%
2006	$10,392,069	$9,582,212	$2,424,694	$4,611,056	$15,402,540	$37,371,060	$79,783,631
	1%	38%	37%	9%	15%	4%	11.0%
2005	$10,046,723	$8,995,846	$2,362,366	$4,465,788	$14,587,419	$35,882,350	$76,340,492
	1%	38%	37%	9%	15%	2%	10.0%
2004	$10,148,861	$8,637,718	$2,232,147	$4,118,312	$14,123,007	$32,171,342	$71,431,387
	1%	36%	41%	10%	15%	2%	9.9%
2003	$9,052,658	$7,847,285	$2,046,951	$3,922,549	$13,185,423	$31,552,637	$67,607,503
	1%	35%	41%	10%	15%	3%	10.4%
2002	$9,294,397	$8,133,237	$2,346,305	$4,164,992	$13,572,651	$33,815,600	$71,327,182
	1%	35%	37%	11%	15%	3%	10.1%
2001	$9,312,676	$8,384,190	$2,646,021	$4,537,112	$15,553,807	$38,279,526	$78,713,332
	1%	34%	37%	11%	13%	2%	9.1%
2000	$9,080,910	$8,484,601	$3,159,262	$5,915,794	$17,887,211	$36,269,737	$80,797,515
	1%	32%	37%	9%	12%	3%	9.5%
1999	$9,207,721	$7,790,648	$3,359,914	$5,553,219	$17,008,884	$33,893,706	$76,814,092
	1%	30%	35%	9%	12%	3%	9.2%
1998	$8,932,097	$7,469,094	$3,252,729	$3,570,448	$15,736,140	$30,637,104	$69,597,612
	1%	29%	34%	12%	11%	3%	9.1%
1997	$7,739,779	$6,797,237	$2,781,018	$3,129,089	$15,439,169	$28,494,047	$64,380,339
	1%	30%	28%	14%	13%	2%	9.3%
1996	$7,611,055	$6,614,561	$2,782,149	$2,862,572	$15,111,950	$26,975,579	$61,957,866
	1%	29%	27%	15%	13%	2%	9.1%

CAGID and Mall Yearly Summary This chart does not factor change in sales tax rate

SALES and USE Tax Breakdown by Industry Category

	Food Stores	Eating Places	Apparel Stores	Home Furnishings	General Merch	All Other	Total	% change
2013	$82,611	$4,474,612	$1,029,205	$304,970	$2,701,874	$793,035	$9,386,307	**1.23%**
	1%	48%	11%	3%	29%	8%	100%	
2012	$85,573	$4,550,551	$1,024,365	$343,729	$2,421,372	$846,791	$9,272,381	**5.43%**
	1%	49%	11%	4%	26%	9%	100%	
2011	$68,617	$4,180,066	$1,002,115	$328,967	$2,349,034	$865,715	$8,794,513	**6.57%**
	1%	48%	11%	4%	27%	10%	100%	
2010	$70,130	$3,880,876	$898,763	$275,517	$2,331,670	$795,618	$8,252,575	**4.55%**
	1%	47%	11%	3%	28%	10%	100%	
2009	$60,702	$3,662,530	$877,050	$711,868	$1,953,052	$628,296	$7,893,497	**-7.96%**
	1%	46%	11%	9%	25%	8%	100%	
2008	$53,956	$3,876,669	$952,169	$337,898	$2,282,469	$1,073,446	$8,576,608	**-0.79%**
	1%	45%	11%	4%	27%	13%	100%	
2007	$95,998	$3,930,574	$915,216	$400,345	$2,392,682	$910,116	$8,644,930	**-1.59%**
	1%	45%	11%	5%	28%	11%	100%	
2006	$89,498	$3,649,151	$898,310	$411,471	$2,313,444	$1,422,740	$8,784,613	**14.67%**
	1%	42%	10%	5%	26%	16%	100%	
2005	$86,454	$3,421,618	$881,002	$389,093	$2,167,694	$715,009	$7,660,869	**7.81%**
	1%	45%	12%	5%	28%	9%	100%	
2004	$83,887	$3,141,620	$904,648	$393,012	$2,089,921	$493,110	$7,106,198	**1.35%**
	1%	44%	13%	6%	29%	7%	100%	
2003	$74,145	$2,742,867	$845,180	$389,354	$1,973,549	$986,479	$7,011,574	**-2.78%**
	1%	39%	12%	6%	28%	14%	100%	
2002	$72,607	$2,854,183	$875,150	$464,839	$2,008,573	$936,382	$7,211,734	**0.42%**
	1%	40%	12%	6%	28%	13%	100%	
2001	$76,359	$2,853,126	$972,296	$488,348	$2,064,518	$727,228	$7,181,876	**-6.11%**
	1%	40%	14%	7%	29%	10%	100%	
2000	$72,675	$2,740,325	$1,157,122	$539,287	$2,156,961	$982,496	$7,648,866	**7.74%**
	1%	36%	15%	7%	28%	13%	100%	
1999	$91,976	$2,333,744	$1,179,320	$493,423	$2,066,272	$934,543	$7,099,279	**11.62%**
	1%	33%	17%	7%	29%	13%	100%	
1998	$90,134	$2,150,351	$1,090,860	$438,127	$1,756,311	$834,265	$6,360,047	**6.35%**
	1%	34%	17%	7%	28%	13%	100%	
1997	$99,373	$2,027,812	$788,006	$423,585	$1,944,035	$697,436	$5,980,247	**5.54%**
	2%	34%	13%	7%	33%	12%	100%	
1996	$98,564	$1,895,926	$738,435	$436,004	$2,017,401	$479,907	$5,666,237	**9.99%**
	2%	33%	13%	8%	36%	8%	100%	
1995	$92,497	$1,724,770	$588,726	$392,985	$1,731,611	$620,919	$5,151,508	**6.89%**
	2%	33%	11%	8%	34%	12%	100%	
1994	$93,338	$1,518,413	$587,830	$444,251	$1,700,769	$474,921	$4,819,522	
	2%	32%	12%	9%	35%	10%	100%	

CAGID and Mall Yearly Summary this chart does not factor change in sales tax rate

SALES Tax Breakdown by Industry Category

	Food Stores	Eating Places	Apparel Stores	Home Furnishings	General Merch	All Other	Total	% change
2013	$79,161	$4,441,590	$1,023,717	$267,732	$2,609,089	$392,621	$8,813,910	**-1.08%**
	1%	50%	12%	3%	30%	4%	100%	
2012	$85,065	$4,483,214	$1,021,568	$321,590	$2,407,255	$591,886	$8,910,578	**5.23%**
	1%	50%	11%	4%	27%	7%	100%	
2011	$68,287	$4,157,243	$997,665	$325,612	$2,336,905	$582,321	$8,468,033	**6.46%**
	1%	49%	12%	4%	28%	7%	100%	
2010	$69,771	$3,848,681	$893,314	$274,634	$2,325,279	$542,760	$7,954,439	**4.34%**
	1%	48%	11%	3%	29%	7%	100%	
2009	$59,819	$3,622,195	$875,174	$710,598	$1,951,595	$403,863	$7,623,245	**-3.50%**
	1%	48%	11%	9%	26%	5%	100%	
2008	$53,433	$3,815,239	$950,225	$334,234	$2,275,609	$471,240	$7,899,981	**-3.43%**
	1%	48%	12%	4%	29%	6%	100%	
2007	$95,798	$3,879,561	$913,775	$393,603	$2,384,296	$513,949	$8,180,981	**5.57%**
	1%	47%	11%	5%	29%	6%	100%	
2006	$89,106	$3,607,336	$897,115	$386,962	$2,295,259	$473,767	$7,749,546	**7.41%**
	1%	47%	12%	5%	30%	6%	100%	
2005	$86,019	$3,373,571	$880,079	$381,806	$2,155,216	$338,119	$7,214,809	**6.61%**
	1%	47%	12%	5%	30%	5%	100%	
2004	$83,374	$3,084,715	$903,711	$390,387	$2,086,655	$218,867	$6,767,708	**9.61%**
	1%	46%	13%	6%	31%	3%	100%	
2003	$72,545	$2,702,412	$840,575	$354,141	$1,964,846	$239,710	$6,174,230	**-3.57%**
	1%	44%	14%	6%	32%	4%	100%	
2002	$72,115	$2,796,110	$872,641	$436,777	$1,997,807	$227,529	$6,402,980	**-2.74%**
	1%	44%	14%	7%	31%	4%	100%	
2001	$73,248	$2,756,121	$970,925	$486,186	$2,043,123	$253,717	$6,583,320	**-5.92%**
	1%	42%	15%	7%	31%	4%	100%	
2000	$72,499	$2,706,001	$1,154,714	$538,703	$2,141,271	$384,115	$6,997,303	**8.35%**
	1%	39%	17%	8%		5%	69%	
1999	$90,777	$2,287,116	$1,177,775	$493,467	$2,052,375	$356,398	$6,457,908	**9.91%**
	1%	35%	18%	8%	32%	6%	100%	
1998	$88,255	$2,128,285	$1,086,634	$438,230	$1,743,427	$391,001	$5,875,832	**3.72%**
	2%	36%	18%	7%	30%	7%	100%	
1997	$96,013	$1,988,439	$777,595	$422,810	$1,917,831	$462,187	$5,664,875	**4.21%**
	2%	35%	14%	7%	34%	8%	100%	
1996	$98,211	$1,861,887	$736,297	$433,917	$1,974,989	$330,772	$5,436,073	**12.47%**
	2%	34%	14%	8%	36%	6%	100%	
1995	$90,727	$1,693,218	$588,494	$389,699	$1,699,384	$371,640	$4,833,162	**4.19%**
	2%	35%	12%	8%	35%	8%	100%	
1994	$92,912	$1,503,606	$587,463	$442,029	$1,694,284	$318,724	$4,639,018	
	2%	32%	13%	10%	37%	7%	100%	

MEMORANDUM

TO: Downtown Management Commission
Molly Winter, Executive Director

FROM: Donna Jobert, Financial Manager

SUBJECT: PRELIMINARY 2013 Revenue and Expenditures

DATE: 2/25/2014

Shown below is a summary of 2013 revenue and expenditures. The 2013 budget and 2012 actuals are shown for comparative purposes.

Revenue received is 109.4% of budget for 2013 and overall $555,340 greater than 2012.
Short term garage revenue is greater than budget in 2013 and $368,913 higher than last year
$229.229 is due to validation sales and $139,056 is due to garage short term fees.
Long term permit revenue is on budget for 2013, and $85 greater than 2012.
There is a difference between the amount of street meters budgeted in CAGID and the total amount budgeted.
This difference is due to "bifurcation". The total revenue budgeted in 2013 meters is $2,400,000 and the GF transfer to CAGID is $1,475,000. $2,469,673 was the total collected, and the $994,673 over $1,475,000 will remain in the General Fund.
Overall, on street meter revenue in 2013 was $18,685 less than 2012.
Rental income was $43,949 greater than 2012.
Property tax was $39,230 greater than 2012 and interest is less due to lower interest returns.
1000 Walnut sales tax, accomodation tax and property tax tax revenue was above 2012.

CAGID 2013 REVENUES

ACCOUNT	2013 Revenue Collected	2013 Approved Budget	% of 2013 Budget Collected	2012 Revenue Collected	2012-2013 $ Difference	2012-2013 % Difference
Property Tax	1,053,639	1,035,126	101.8%	1,046,702	6,937	0.7%
Specific Ownership	56,966	50,000	113.9%	52,733	4,233	8.0%
Subtotal TAXES	$ 1,110,605	$ 1,085,126	102.3%	$ 1,099,435	$ 11,170	1.0%
Broadway/ Spruce	189,420	175,000	108.2%	188,792	628	0.3%
15th & Pearl/ S.T.	268,519	190,000	141.3%	228,771	39,748	17.4%
11th & Spruce/ S.T.	425,398	340,000	125.1%	383,748	41,650	10.9%
11th & Walnut/ S.T.	268,350	230,000	116.7%	244,981	23,369	9.5%
14th & Walnut/ S.T.	106,736	87,000	122.7%	98,258	8,478	8.6%
10th & Walnut/ S.T.	328,206	300,000	109.4%	302,395	25,811	8.5%
Validation Stamps	69,800	70,000	99.7%	69,720	80	0.1%
Garage 20 day Pass	308,000	40,000	770.0%	85,600	222,400	259.8%
Cash Pass/Value Card	16,155	7,500	215.4%	9,406	6,749	71.8%
Subtotal SHORT TERM PARKING	$ 1,980,584	$ 1,439,500	137.6%	$ 1,611,671	$ 368,913	22.9%
11th & Spruce/ Permits	372,241	374,000	99.5%	386,593	(14,352)	-3.7%
14th & Walnut/ Permits	347,107	339,900	102.1%	346,791	316	0.1%
14th & Canyon	58,352	57,800	101.0%	57,182	1,170	2.0%
10th & Walnut	556,338	539,000	103.2%	565,545	(9,207)	-1.6%
11th & Walnut/ Permits	279,569	280,500	99.7%	281,017	(1,448)	-0.5%
15th & Pearl/ Permits	792,342	781,000	101.5%	770,975	21,367	2.8%
1775 14th	43,082	42,160	102.2%	41,366	1,716	4.1%
1745 14th	74,594	74,800	99.7%	75,371	(777)	-1.0%
Wait List/Over-Under/CC fees	4,110	0	-	2,810	1,300	46.3%
Subtotal LONG TERM PARKING	$ 2,527,735	$ 2,489,160	101.5%	$ 2,527,650	$ 85	0.0%
Tokens	8,880	10,000	88.8%	8,760	120	1.4%
Meterhoods	34,733	25,000	138.9%	21,911	12,822	58.5%
Cash Key	327	0	-	631	(304)	-48.2%
Meters (Transfer from G.F.)	2,469,673	1,475,000	167.4%	2,488,358	(18,685)	-0.8%
CAGID meter Revenue returned to GF	-994,673			-1,088,358	93,685	-8.6%
One Boulder Plaza	15,625	15,625	100.0%	15,625	0	0.0%
Subtotal METERS	$ 1,534,565	$ 1,525,625	100.6%	$ 1,446,927	$ 87,638	6.1%
Interest	28,405	34,602	82.1%	38,844	(10,439)	-26.9%
10th and Walnut TIF/Interest/Misc	1,842,958	1,676,059	110.0%	1,780,049	62,909	3.5%
Rental Income-11th & Spruce	18,315	35,000	52.3%	15,405	2,910	18.9%
Rental Income-15th & Pearl	154,634	119,000	129.9%	114,507	40,127	35.0%
Rental Income-Kiosks	32,325	30,000	107.8%	31,036	1,289	4.2%
Rental Income - ATM Randolph	243	1,000	24.3%	620	(377)	-60.8%
Miscellaneous	16,590	21,138	78.5%	25,475	(8,885)	-34.9%
TOTAL	**$ 9,246,959**	**$ 8,456,210**	**109.4%**	**$ 8,691,619**	**$ 555,340**	**6.4%**

CAGID 2013 EXPENSES

Expenditures for 2013 equal 94.5% of budgeted expenses and are $285,962 higher than 2012 expenditures.
Operating expenses are 94.6% of the 2013 budget.
Some of the major variance in 2013 admin include costs towards a front office remodel, the downtown transportation survey, employee retirement and credit card fees.
Some of the major variance in 2013 parking include major repairs to HVAC systems, utility costs, biannual printing costs for garage tickets and pay station paper, and pay station parts.
$350,140 of unspent allocation for Garage Improvements will be carried over to 2014.
The BID/DBI amount is lower due to no banners budgeted in 2013 and no survey.
Non operating variances are primarily due to garage improvements and a reduction in debt due to bond refunding.
The TIF was lower in 2013 due to refinancing charges.
Eco Pass wass higher due to an increase in the number of passes purchased in 2013. (There was no fee increase in 2013)

ACCOUNT	2013 Expense	2013 Budget	% of 2013 Budget Expended	2012 Expense	2012-2013 $ Difference	2012-2013 % Difference
Parking Svcs Personnel	860,674	873,881	98.5%	827,533	33,141	4.0%
Parking Svcs Non-personnel	947,943	1,022,926	92.7%	850,481	97,462	11.5%
DUHMD Personnel	563,378	581,580	96.9%	490,929	72,449	14.8%
DUHMD Non-personnel	284,337	328,300	86.6%	324,572	(40,235)	-12.4%
BID/DBI contractual Services	63,204	68,205	92.7%	83,112	(19,908)	-24.0%
Subtotal OPERATIONS	$ 2,719,536	$ 2,874,892	94.6%	$ 2,576,627	$ 142,909	5.5%
Cost Allocation/Benefit fund/transfers	229,373	229,373	100.0%	231,199	(1,826)	-0.8%
Debt Service	1,008,000	1,008,000	100.0%	1,007,283	717	0.1%
10th & Walnut construct/Debt Service	901,407	927,752	97.2%	911,558	(10,151)	-1.1%
10th & Walnut excess Tax Increment	1,106,820	1,125,572	98.3%	1,242,282	(135,462)	-10.9%
Downtown Improvements	253,990	305,055	83.3%	204,741	49,249	24.1%
Capital Maintenance/Improvement	848,250	1,445,479	58.7%	613,600	234,650	38.2%
Eco-Pass Prog.	813,750	811,625	100.3%	773,750	40,000	5.2%
Capital Replacement Reserve	202,775	202,775	100.0%	202,775	0	0.0%
Vac/Sick Liability Adjust	(8,487)	12,555	-67.6%	25,636	(34,123)	-133.1%
2013 encumbrance	371,534					
TOTAL	**$ 8,446,947**	**$ 8,943,078**	**94.5%**	**$ 7,789,451**	**$ 285,962**	**3.7%**

COMMERCIAL AND RESIDENTIAL MALL POLICE CALL STATISTICS

MONTH	Assault		Auto Theft		Burglary		Crim. Mis.		Crim. Tres.		Disturbance		Domestic		Drunk		DUI		Felony Menacing		Fight	
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
January	3	3				3	4	4	2	6	23	45		5	20	24	3	2				
February	3	4				1	5	2	1	1	22	20	2		22	5		3				
March		5				1		4		1		28		3		16		6				
April		3						4		1		26		2		15		3				
May		4						3		2		31		2		14		2				
June		3				1		2				31		1		17		3				
July		2						4				30		4		9		2				
August		7						7		1		33		4		13		3				
September		8						3				20		2		7		3				
October		7						7				25		4		4		3				
November		6						4		3		28				21		3				
December		3						4				30		3		28		3				

MONTH	Fireworks		Hang Ups		Harassment		Indec. Exp.		Liq. Law Vio.		Littering		Loitering		Narcotics		Noise		Open Door		Party	
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
January			14	13	2	17	1			7			12	8	5	5			3	2		
February			5	8	6	3		1	2	8			2	5	2	4			7	3		
March				12		4		1		4				9		7				2		
April				9		7		1		1				8		8				1		
May				22		8				2				13		9						
June				7		4				1				15		6				2		
July				11		8				1				18		8						
August				10		7		1		10				21		4				1		
September				9		5				2				10		2				1		
October				5		8		3		1				10		3				3		
November				10		9				3				12		1						
December				17		3		3		1				4		4				3		

MONTH	Prowler		Robbery		Sex Assault		Shoplifting		Shots		Stabbing		Suicide		Suspicious		Theft		Trespass		Weapon	
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
January					1	2									2		27	31				
February				1											5	2	22	13				
March				1												3		22				
April						1										6		26				
May						4										4		35				
June																		32				
July																5		34				
August				1												3		33				
September						2										3		25				
October																		15				
November						1										5		23				
December		1		1												1		13				

Opened in 2013

Business			Open Date	Notes
kidrobot	1468	Pearl	September-12	replaces Life is Good/Jake's On Pearl
Rocket Fizz	1441	Pearl	September-12	replaces Pennyweights
Press Play	1005	Pearl	September-12	replaces Round Midnight
West Flanders Brewery	1125	Pearl	September-12	replaces BJ's
Athleta	1133	Pearl	November-12	Women's athletic apparel
Nod and Rose	1220	Walnut	November-12	Apparel
Retail Therapy	1638	Pearl	December-12	Women's apparel (formerly Now & Zen)
Hub Boulder	1877	Bdwy	December-12	Temporary shared office spaces
A Café	2018	Bdwy	December-12	Replaces Crepes ala Cart
Jaipur Indian Restaurant	1214	Walnut	December-12	Replaces Bombay Bistro
Earthbound Trading	935	Pearl	February-13	national soft goods (replacing Eclectix)
Timothy's of Colorado	1136	Spruce	February-13	fine jewelry
Meta Skateboards	1505	Pearl	March-13	
Island Farm	1122	Pearl	April-13	Soft goods/clothing
The Riverside	1724	Bdwy	April-13	Event center, café, wine bar, co-working space
Bohemian Biergarten	2017	13th	April-13	Replaces Shugs
Bishop	1019	10th	April-13	home furnishings (owners of 3rd and Vine)
ReMax of Boulder	1320	Pearl	April-13	replaces Little Buddha
Old Glory Antiques	777	Pearl	May-13	Replaces West End Gardener
Yeti Imports	2015	Brdwy	May-13	Replaces BolderWorld
Into Earth	1200	Pearl	July-13	Replaces LeftHand Books
The Savvy Hen	1908	Pearl	July-13	
The Dragontree	1521	Pearl	July-13	Day Spa
Steele Photgraphy	2039	11th	July-13	
FlipFlopShop	1110	Pearl	August-13	Replaces Blue Skies
BOCO Fit	2100	Pearl	August-13	Fitness gym
Ceder & Hyde	2015	10th	October-13	Apparel
Fjall Raven	777	Pearl	October-13	replaces Old Glory
Lon	2037	13th	November-13	Gifts
Boulder Brands	1600	Pearl	November-13	Marketing services
Wok Eat	946	Pearl	December-13	replaces World Café
Zeal	1710	Pearl	December-13	replaces H Burger
AlexandAni	1505	Pearl	January-14	Jewelry
Made in Nature	1708	13th	January-14	Organic food products
Foundation Health	1941	Pearl	January-14	Medical office

Closed in 2013

Business			Close Date	Notes
Wenger	1122	Pearl	September-12	
Gondolier	1600	Pearl	September-12	
Round Midnight	1005	Pearl	September-12	became Press Play
Eclectix	935	Pearl	September-12	re-located
Crepes ala Carte	2018	Bdwy	November-12	re-branded as Arlene's
Silhouette	2115	10th	January-13	
Shooter's Bar&Grill	1234	Walnut	December-12	
Bombay Bistro	1214	Walnut	December-12	
Sensorielle	1300	13th	January-13	Moved to Lafayette
Little Buddha	1320	Pearl	February-13	Moved to Yehti Imports
Boulder Map Gallery	1708	13th	March-13	Moved to Table Mesa
Blue Skies	1110	Pearl	March-13	
Left Hand Books	1200	Pearl	March-13	

Installation	1955	Bdwy	March-13	
West End Gardener	777	Pearl	March-13	
Bolder World	2015	Bdwy	April-13	replaced by Yeti Imports
Swiss Chalet	1642	Pearl	Jun-13	
Lilli	1646	Pearl	June-13	Chelsea to replace
H Burger	1710	Pearl	June-13	
Timothy's of Colorado	1136	Spruce	July-13	
Atlas Coffee	1500	Pearl	July-13	
Sweet Bird Studio	2017	17th	July-13	
Old Glory Antiques	777	Pearl	July-13	
A Café	2018	Bdwy	September-13	
Independent Motors	250	Pearl	November-13	
Om Time	2035	Bdwy	November-13	
Boulder Mart	1713	Pearl	December-13	
Retail Therapy	1638	Pearl	December-13	Women's apparel (formerly Now & Zen)
Jovie	2115	13th	December-13	
Holiday & Co	943	Pearl	January-14	
Il Caffe	1738	Pearl	January-14	converted to private event space for Frasca
Roma	1308	Pearl	January-14	being replaced by Sforno
Twirl	1727	15th	January-14	rethinking concept
Future				
Business			**Open Date**	**Notes**

C I T Y O F B O U L D E R
CITY COUNCIL AGENDA ITEM
STUDY SESSION SUMMARY FROM OCTOBER 9 AND 23, 2012

MEETING DATE: March 5, 2014

AGENDA TITLE: Consideration of a motion to accept the February 11, 2014 Study Session Summary regarding social misbehavior on the municipal campus.

PRESENTERS:
Tom Carr, City Attorney

EXECUTIVE SUMMARY:

The purpose of this agenda item is to seek council approval of the following summary of the February 11, 2014 study session on social misbehavior. Council scheduled this study session to provide a forum for discussion of challenges presented by criminal behavior on the municipal campus.

STAFF RECOMMENDATION:

Staff recommends approval of the summary of the February 11, 2014 study session regarding the social misbehavior.

Suggested Motion Language:
Staff requests council consideration of this matter and action in the form of the following motion:

Motion to accept the study session summary of the February 11, 2014 study session, included as **Attachment A.**

BACKGROUND: The background information for this topic can be found in the Study Session Memorandum dated February 11, 2014.

NEXT STEPS:

Based on input at the study sessions, staff will:

1. Draft proposed ordinances to:
   a. Repeal sentencing reductions adopted in 2012;
   b. Adopt a city version of the state law prohibiting unlawful conduct on public property;
   c. Amend the current code provision regarding suspension from public facilities; and
   d. Add additional restrictions on panhandling.
2. Develop a proposal for consideration by the Landmarks Board and the City Council for securing the band shell.
3. Continue with additional police patrols on the municipal campus.
4. Monitor the effectiveness of increased sentencing guidelines implemented in December 2013.

ATTACHMENT A – February 11, 2014 Study Session Summary

February 11, 2014 Study Session
Summary on Social Misbehavior

PRESENT:
City Council: Mayor Matt Appelbaum, Mayor Pro Tem George Karakehian, Council Members Macon Cowles, Suzanne Jones, Lisa Morzel, Tim Plass, Andrew Shoemaker, Sam Weaver and Mary Young.
Staff members: City Manager Jane S. Brautigam, City Attorney Tom Carr, Municipal Court Judge Linda Cooke, Executive Director of Public Works Maureen Rait, Police Chief Mark Beckner, Human Services Director Karen Rahn and Acting Director of Parks and Recreation Jeff Dillon.

PURPOSE:
The purpose of this study session was to:
- To provide an opportunity for council to discuss criminal behavior on the municipal campus.
- Address significant questions regarding a group or groups of individuals who appear to have taken over the municipal campus.
- Address certain behaviors occurring on the campus that effectively prevent other community members from enjoying the campus.

OVERVIEW OF THE PRESENTATION AND DISCUSSION

City Attorney Tom Carr began the discussion with a problem statement as follows:

- Behavior by individuals congregating on the municipal campus has made the area inhospitable to others in the community.
- The behavior includes significant criminal activity. (646 citations in 12 months)
- The municipal campus is a valuable community resource that is not currently available to the majority of community members.

Council members agreed generally that the statement adequately addressed the problem. A council member noted that the problem was not limited to the municipal campus and stressed the importance of addressing similar issues city wide. Another council member noted that the library has major problems that also need to be addressed. Maureen Rait provided council with information regarding security at the library and recent steps to improve conditions.

Council next considered strategies that are already implemented or underway, which are as follows:

- Increased Police Patrols

- No Smoking
- Rules of Conduct
- Increased Sentencing Guidelines
- Exclusion Orders

Council approved the strategy of continuing increased police patrols. The city manager clarified, in response to a question that “increased” means an increase over normal patrols and not an increase from the additional patrols deployed in 2013. The city attorney explained the challenges faced by the police department when adding additional resources to an area. That is, that the department has the ability to redeploy patrols, but this means less coverage in other areas. The additional patrols in 2013 were funded with additional overtime funds. The ability to provide coverage through overtime also is not unlimited. Officers need time off and also have to provide overtime coverage to special events. Chief Beckner explained that it would require hiring 12 additional officers to provide dedicated coverage with two officer patrols.

Council inquired about the effectiveness of the increased sentencing guidelines. The city attorney explained that there was not much data at this time, but preliminary indications were that the court was imposing the recommended sentences in appropriate cases. The city attorney stressed the necessary independence of the judiciary and the ability of the court to decide on an appropriate sentence. Chief Beckner noted that anecdotally officers had reported that they were seeing a difference. A council member asked whether the sentencing guidelines could include mitigating factors such as participation in treatment or transitional housing programs. The city attorney offered to explore including such factors. The municipal judge explained that she did consider such factors before imposing sentences.

The city attorney explained that exclusion orders were intended to address situations in which an individual congregating in particular areas was more likely to get into trouble. A council member asked whether additional enforcement, sentencing enhancements and exclusion orders would just move the problem to other areas of the city. The city attorney admitted that any criminal justice intervention resulted in some level of displacement. The problem on the municipal campus is caused by congregation of groups who disregard the law. The ongoing and proposed interventions are intended to disrupt the congregation that enhances the criminal activity.

The discussion then turned to additional actions proposed by staff which are as follows:

- Additional Panhandling Restrictions
- Partial Closure (Bandshell)
- Repeal Sentencing Limitations

- Enact Unlawful Conduct on Public Property Ordinance

Council engaged in a robust discussion of the proposed actions. A majority of council appeared to support additional consideration of some enhancements to the code provisions addressing panhandling. Several council members objected to such an approach. These council members supported additional efforts to restrict criminal activities, but expressed concern about the need to included panhandling restrictions. One council member emphasized that any such restrictions would need to respect the right of individuals to stand on a corner with a sign.

Council members who supported additional restrictions expressed concern about the public safety risks presented by panhandlers stepping into streets to solicit money from drivers. Members also expressed additional concerns about solicitation of individuals in vulnerable or captive positions such as at automatic teller machines, parking kiosks and outdoor cafés. Council members asked that staff provide information about what effect panhandling has on the individuals engaged in this activity. That is, whether it provides some means of support or instead is merely a mechanism to further addictions and other destructive behavior. Council encouraged staff to engage with social service agencies to explore their views on additional panhandling restrictions.

The city attorney summarized the discussion by stating that there appeared to be sufficient support to present council with some options. The city attorney recommended that his office develop a proposed ordinance with several options for council to consider.

Council had several questions about the proposed fencing of the band shell. Council members expressed concern about the esthetics of a chain link fence in such a prominent area of the municipal campus. One council member emphasized the problems presented by the current unsecured structure. Council members expressed interest in hearing more detail about an enclosure that could protect the structure without diminishing its esthetic value. Council stressed the importance of seeking approval from the Landmarks Board.

Council was supportive of both repealing the sentencing limitations and a proposed ordinance mirroring the state law banning unlawful conduct on public property. In addition, one council member expressed support for consideration of banishment from the city as a sanction. There did not appear to sufficient support from other council members for staff to proceed with this approach.

City of Boulder
Joint Board Workshop August 19, 2013
Event Summary – Meeting Notes
Revised 10-11-13

City of Boulder staff from Transportation, Community Planning & Sustainability, and Downtown and University Hill Management Division/Parking Services hosted a "Joint Board Workshop" with members of the Transportation Advisory Board, Environmental Advisory Board, Planning Board, and District Boards on Monday, August 19th from 5:30 – 8:00 p.m. at Shine.

Attendance at the workshop included over 50 members representing each of these city Boards as well as city staff.

The Workshop topics included the city's Climate Commitment, Transportation Master Plan update, and Access and Management Parking Strategies, and focused on inter-related themes among all of these projects/plans.

The purpose of the workshop was to provide an opportunity to build relationships and understanding among board members and staff. Participants reviewed display boards and a presentation from staff regarding these intersecting topics – specifically the intersection of opportunities and challenges, problems and solutions, mutual goals and potential gaps related to climate, transportation, and parking/access management.

Feedback received from this workshop is being used to inform each of these plans/projects as they move forward through the integrated planning processes.

The following is a synopsis of the closing worksheets developed by each of the Boards represented at the workshop as well as notes from the "table top" discussions among all of the workshop participants.

For more information and if you have questions/suggestions regarding the joint board workshop, please contact: Kerri Jo Hunt, City of Boulder Public Works, e-mail: huntk@bouldercolorado.gov or via phone (303) 441-3204

CLOSING WORKSHEET SUMMARIES FROM EACH BOARD
8/19/13

At the end of the workshop, each board re-grouped with their members present and responded to the following questions regarding outcomes and next steps for their boards:

Transportation Advisory Board:

- What resonated with you in the discussions tonight?
  - Focus on shared values across various city boards
  - Opportunities to learn more and increased appreciation for others
  - 2-way interest with TAB and Planning Board on mutual topics
  - Like the idea of joint board meetings/workshop like this and focus on specific topic(s)
  - Creates safe place for comments/ideas as an early step to identify issues.
  - Helps makes it ok to talk about controversial issues and cascading/interconnected topics/issues.
- What follow-on steps would you most like to see?
  - Role of joint board workshops relative to formal board processes
  - Develop “Board Buddies” to build relationships with other board members
- What one thing will you commit to do to advance aligned action by the Boards/Commissions?
  - Commit to Board Buddies
  - Add standing item on agenda to check in with TAB members regarding their contacts with members from other city boards.

Planning Board:

- What resonated with you in the discussions tonight?
  - Inter-board hotline service
  - Informal multi-board charettes on individual subjects
  - Potentially add focus areas to take back to invited boards
- What follow-on steps would you most like to see?
- What one thing will you commit to do to advance aligned action by the Boards/Commissions?
  - Designate individual board members to track other boards (board buddies)
    - EAB – LM, TAB – JP, LM – done, Greenway –AB, OAB - ?, WRAB – SW, HRC – MY, Parks – CG, CS – JP
  - Add other boards to agenda emails from PB
  - Matters = for other boards

Environmental Advisory Board:

- What resonated with you in the discussions tonight?
  - EAB is more review at high level w/o specific projects to influence
- What follow-on steps would you most like to see?
  - Finding specific projects, especially pilots that move the shared objectives forward

- What one thing will you commit to do to advance aligned action by the Boards/Commissions?
  - Identify at end of meeting what information that was discussed that is relevant to other boards
  - Each board member commit to connect with other boards
  - Make sure board is present at City Council meetings

<u>District Boards:</u>

- What resonated with you in the discussions tonight?
  - Joint groups, communication, know what other boards are working on, one board assigned to another “board buddy”, meeting with one rep to universal board, common projects, sub-areas, common ground
  - Three joint board meetings per year, consolidated joint board meeting for AMPS
- What follow-on steps would you most like to see?
  - What are strategic issues for City Council? And what are not?
  - Help for Hill,
  - Carbon footprint in urban place making,
  - Engage property owners,
  - Quarterly joint meetings
  - Voluntary board buddy, council buddy, different boards
  - Frame the issues/topics
- What one thing will you commit to do to advance aligned action by the Boards/Commissions?
  - Asking questions of staff – where did the other boards weigh in?

JOINT BOARD WORKSHOP
HIGHLIGHTS FROM TABLE TOP DISCUSSIONS
8/19/13

Workshop participants participated in two rounds of table top discussions – rotating among different tables – to respond to the following questions:

1. Identify intersecting topics, strategies, challenges and opportunities
2. Identify board collaboration opportunities

<u>Identification of intersection topics, strategies, challenges, and opportunities:</u>

- Unbundle private parking
- Areas of Opportunities
  - Strip centers
  - Neighborhood Nodes
  - Use successes of Downtown, existing centers – then connect
- Land use and transportation main areas
- Need good data to make good projections main areas
  - Changing demographics
  - Need density and housing opportunities
- Climate • Land Use • Transportation Intersection

  - 20% emissions transportation, 60% electricity, 20% building/heating
- Education and engagement throughout city - demonstration project
- Development Patterns More Dense – More efficient energy wise
- Infill Opportunities – Too dense?? Need to be willing
- Data Access – Foundation • Accessible
  - Both the city and the public – getting the word out – Like CAP public engagement mode
- Create a picture of what the future could be
- Urban form to support multi modal; not all can bike, create better environment
- EBikes opportunity
- Organic quality of urban form
- Eco Districts – perform differently Boulder risk averse
- Business to attract to boulder – sector – have more businesses more employees
- Community Development
- Land use • integration • patterning – where we put things
- Connecting nodes
- Figure what to put where
- COB needs integrated data bases, open data access
- Encourage continued COB integration of plans
- Communication / outreach i.e. CAP
- North Boulder sub community plan opportunity nexus for AMPS, different from Downtown; complete streets
- CAP • energized by CAP – communication/engagement to long term goals
- Rezoning to provide walk-able uses • use TIF for incentives – business will follow
- Remove barriers for development for desirable uses
- Expand delivery/transit options for aging demographics
- "Cart" share program
- Community wide Eco Pass
- Impact of aging demographic
- Younger people less car oriented
- Choice is key
- Need funding for transportation to achieve goals
- Provide access for people with disabilities
- Housing affordability is huge issue and impacts transportation costs for households
- Challenges include need political will and time/resources for planning
- Opportunities include civic area plan, comprehensive housing strategy, engaged public that supports goals, CU east campus, and 55^{th} & Arapahoe area
- Services closer to where people live
- Reduce transportation cost – encourage compact development
- Range of <u>choices</u> – travel and lifestyle
- More mixed use – walk-able
- Provide different housing types
- Moving toward a future of sharing
  - Streets
  - Housing
- Level of parking is unfortunate
- Flexibility in code – simple
- What does market want – what will market bear

- Is it profitable to do sustainable thing
- Expense, fees burden on development
  - Limits energy systems
  - Ok architecture
- See medium size projects share parking
- Unbundled parking, better use
- Housing types, mixed use, parking and housing
- Land use planning
- Add housing O
- How to create other communities like downtown
- Create a district that embraces less parking instead of creating more parking – i.e. turn 13th into something like Lombardi Street
- Turn 16th and Broadway bus stop into a more dynamic space
- Building code should have joint commentary by EAB and PB, also – all master plans, fire, police, transportation, etc.
- Community living room in summer, dynamic
  - Economic vitality during summer
- Outreach i.e. Civic Center
- Look at first and final mile access to/from transit, consider systematically
- Provide infrastructure for e-vehicles, consider solar power
- Make transit easy and accessible with community-wide Eco Pass
- Parking strategies for high density areas
- Multimodal connections between hubs
- How to improve options in existing areas such as east Boulder?
- Learn from other cities
- Incentivize development of desired land uses and/or allow for rezoning (ex grocery stores within neighborhoods)
- Provide options for in-commuters
- Barriers – need investment in transportation system, public and private; conflict among diverse stakeholders; community concerns with any new development;
- New long-term land use vision to address future trends
- Need community input and buy-in to long term vision and continue to communicate vision over time (ex. Boulder Junction)
- Go to grass roots and ask "how are we doing?"
- Travel impacts of open enrollment
- To reach goals we need to get serious
- Manage tweeting to get good feedback

<u>Identify board collaboration opportunities:</u>

- Informational staff presentations to different boards
- Committees / task force – team on project of different boards
- Use informal setting • not council chambers / staff presentation
- Use communication to solve issues
- Good to know the people on different boards – idea of forming a "board buddies" system
- Board buddies to help build relationships and contacts across different boards
- EAB what do we do with our commitment and principles

- Use on-line tools to cross pollinate ex. social media/*blogs (noted concern with open meetings law/requirements)*
- Use low tech communications solutions as well as electronic
- Would like recommendations from staff on how best to collaborate – having city org chart would help know who to go to with which questions, used to do a "planning 101"
- Encourage board members to rotate visiting with City Council on regular basis, ex of pathfinders workshop for Parks & Rec
- Follow City Council agendas – know what is going on, how can boards improve links with council? One-on-one can be valuable and focus on specific issues/topics/projects
- Need to respect roles of various boards – ex. advisory
- Have a shared focus on 20 minute neighborhoods
- Define common vision and standards
- Collaborate on planning projects in key sub areas as a model for integrated effort
- Staff provide updates to other boards on key projects and initiatives. Ex. North Boulder Update
- Provide training/info on what boards are about (mission, priorities, etc.)
- Bring in guest visitors
- Provide information on comments received from other boards
- Better understanding of different perspectives, not just different processes
- More substance in staff reports about discussion of topic at other boards
- Joint board meetings on key topics
- Enhance mutual understanding of board roles & responsibilities
- Need more trust of other boards
- Board members can be resource for council members to seek out
- How can boards help get council attention on specific topics? Council has a lot on their plate, how to raise issues to be a priority?
- How can boards help get council buy-in? By combining input from a variety of board to council together/alliances around topics/issues
- Goal for council to trust boards to listen and get public input
- Should public hearing format be different?
- Greenways board is a good model
- Use GIS system to provide information about different layers/aspects of projects - provide access to information on-line
- Provide hyperlinks to information regarding inter-related projects

Downtown Management Commission Committees and Task Forces
September 2014

Standing Committees

Committee	Commissioner(s)	Staff
Finance/Budget *Meets when needed* 1500 Pearl St., Suite 302	Millstone/ Koval	Jobert
Operations *Meets Mondays @ 3pm prior to DMC Mtg* 1500 Pearl St., Suite 302	Crabtree/Shapins	Matthews
Public Safety *Meets when needed* 1500 Pearl St., Suite 302	Koval	
Marketing (with DBI and BID) *Meets the 2nd Tuesday, 8:30am* 1942 Broadway, Suite 301 (DBI)	Millstone/Shapins	Jobert
Economic Development (with DBI and BID) *When needed*	Crabtree/Deans	Jobert
DBI Events *Meets when needed* 1942 Broadway, Suite 301, (DBI)	Crabtree/Deans	
Green Committee (as needed)	Koval	Landrith

Task Forces

Civic Use Task Force City Manager Appointed		Winter (McMullen – Chair)
Downtown Improvements • Garage Signage		Winter Matthews
Civic Park Master Plan	Crabtree/Shapins	Winter

Council Assignments 2014

Koval – Plass/Jones
Millstone – Cowles
Shapins – Young/Weaver
Deans – Karakehian/Morzel
Crabtree – Applebaum/Shoemaker