



City of Boulder

2016 Recommended Budget

First Reading of Budget Ordinances

October 6, 2015

Agenda

- ▶ Budget Calendar
- ▶ Financial Update
- ▶ 2016 Recommended Budget
 - ▶ Budget Overview
 - ▶ Follow up to Sept. 8 Study Session
- ▶ Next Steps

2015 Budget Calendar

Priority Alignment,
Revenue and Cost
Projections

2016 Budget
Development

Council
Study
Sessions

Council
Budget
Ordinances



JAN - JUL

AUG

SEP

OCT - DEC



Economic and Budget Updates



Study Session, Capital Improvement
Program (CIP)



Council Study Session and Public Hearings on
Recommended Budget and its implementing ordinances



Financial Update

Economic Climate

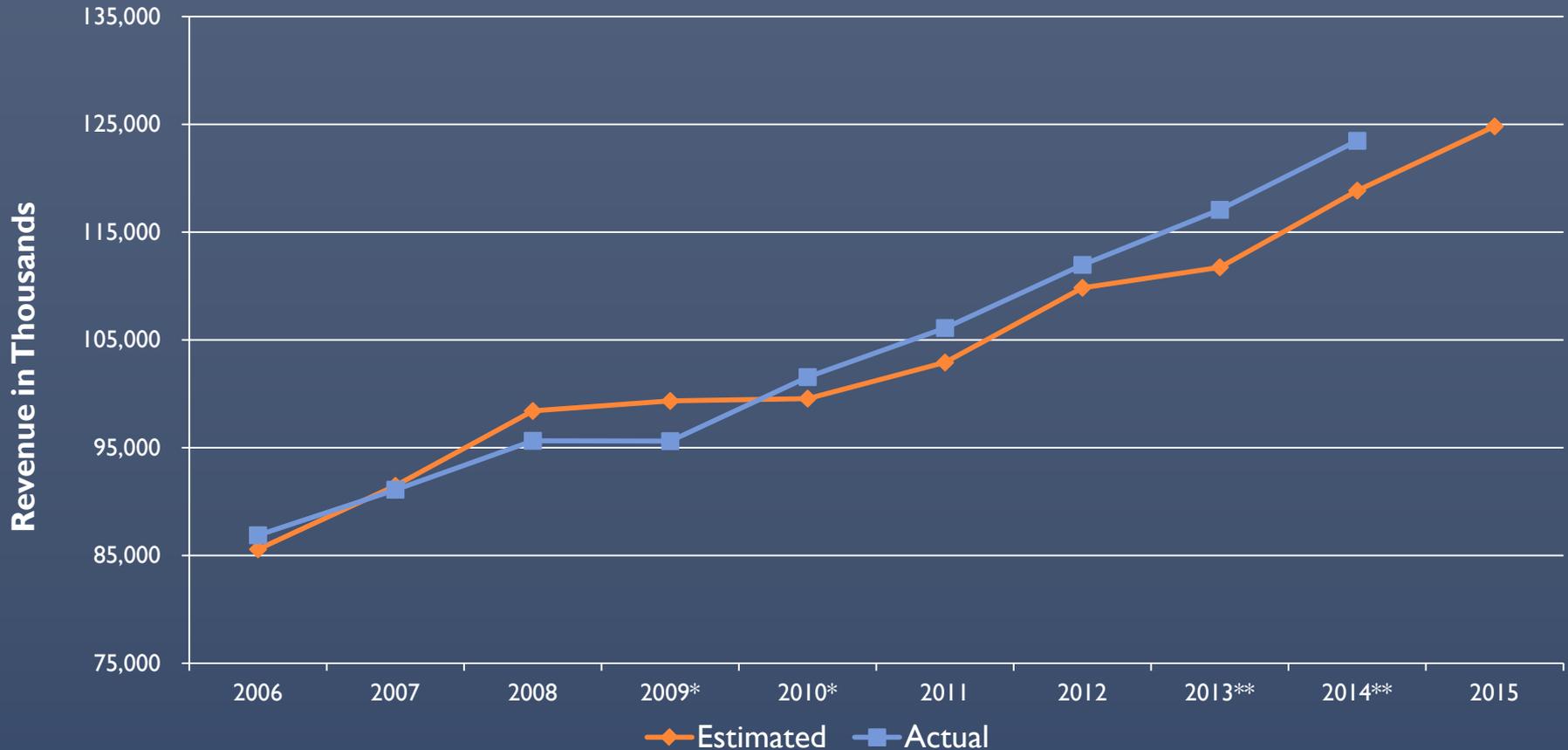
- ▶ Continued, moderate economic growth
- ▶ Low unemployment
- ▶ Colorado housing market remains strong
- ▶ Retail sales steady
- ▶ National uncertainty around:
 - ▶ interest rates/inflation
 - ▶ oil and gas industry
- ▶ Global conditions uncertain

Sales/Use Tax Revenue Information

	2015 Revised	2015 YTD	2016 Projected
City of Boulder Sales/Use Tax	5.93%	4.40%	2.65%
COB Retail Sales Tax	5.75%	5.85%	4.50%
Denver-Boulder- Greeley Consumer Price Index	1.80%	2.40%	2.55%
City of Boulder Sales/Use Tax (without RMJ)		3.56%	
COB Retail Sales Tax (without RMJ)		4.78%	

Revenue Projections to Actuals

General Fund Estimated vs Actual Revenue 2006-2014



* Revenue does not include Bond and Note receipts totaling \$11.5 M in 2009, \$9.2M in 2010, and \$49M in 2012, for comparison purposes.

** Revenue does not include insurance, FEMA or State reimbursements related to 2013 Flood, for comparison purposes.

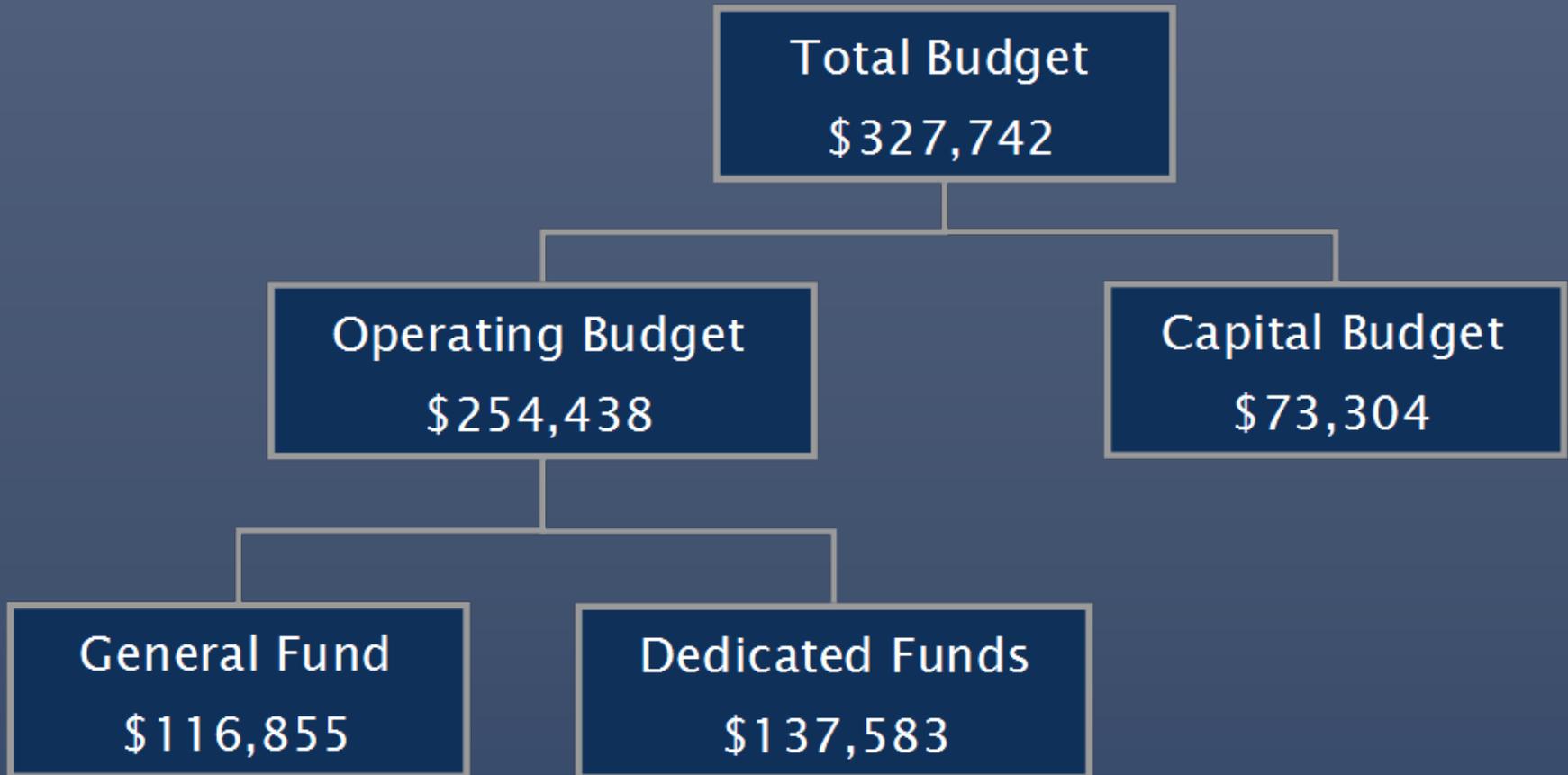
Comprehensive Financial Strategy Update

- ▶ Blue Ribbon Commission highlighted potential gap of \$135 million
- ▶ Since then:
 - ▶ Revenue management
 - ▶ Tax renewals, removal of TABOR limitations
 - ▶ Expenditure management
 - ▶ Efficiencies and savings
 - ▶ Enhanced fiscal policies
- ▶ Structurally balanced budget

Budget Overview

2016 Recommended Budget

(in \$1,000s)



2016 Compared to 2015

2016 Increase over 2015

1.6% capital

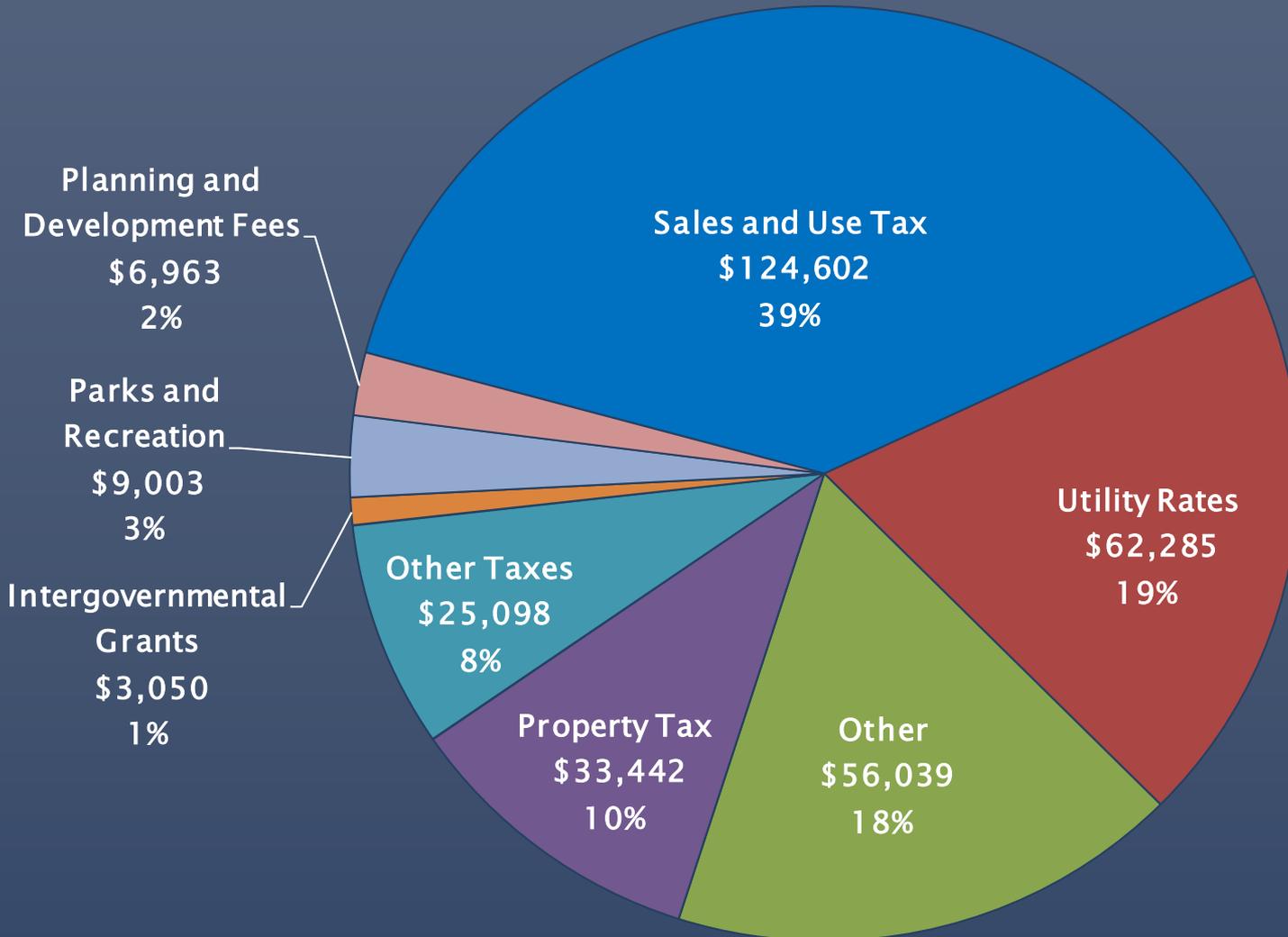
1.1% ongoing operating

2.7% TOTAL



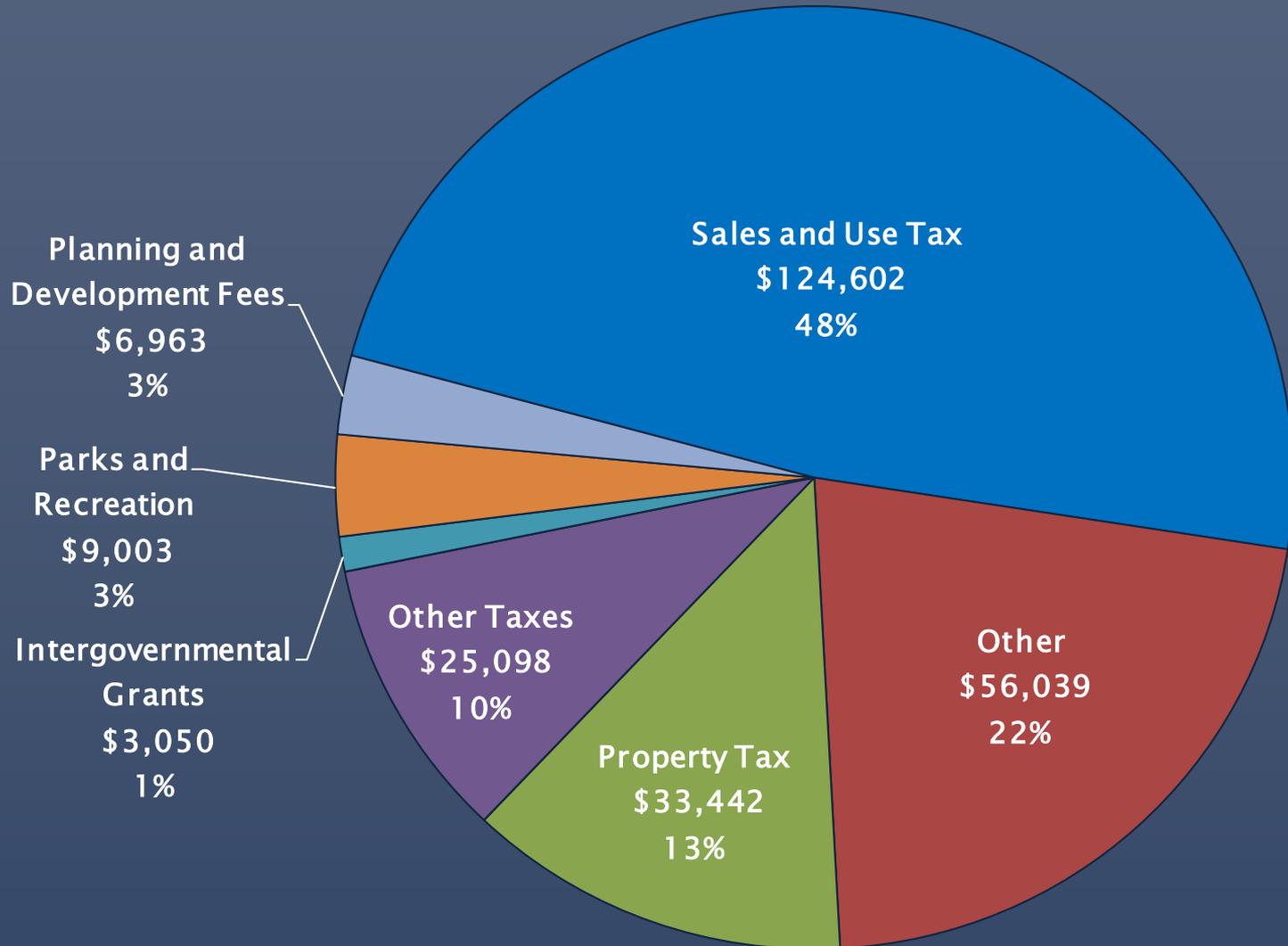
Citywide Revenues

Total: \$320 (in millions)



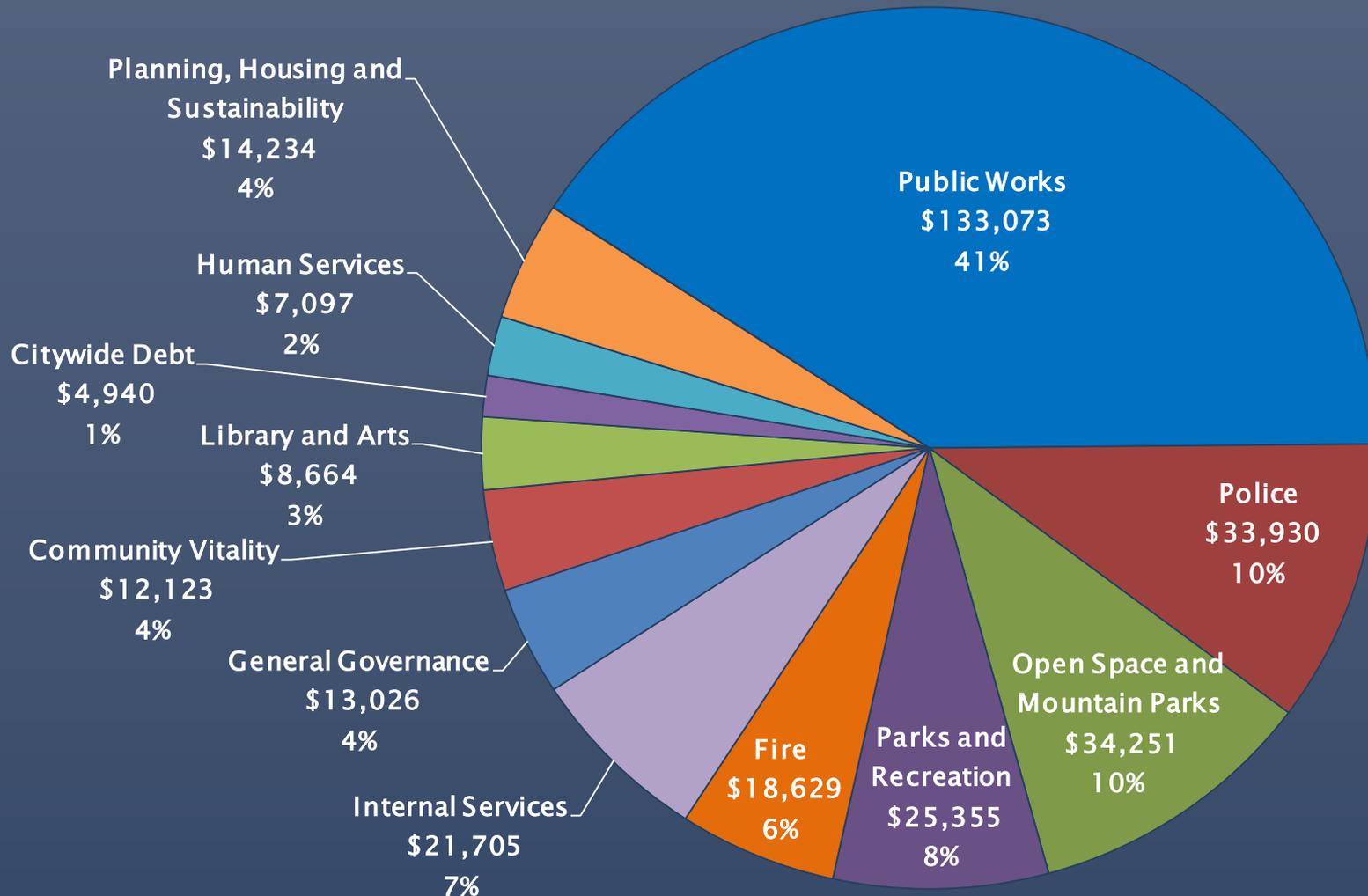
Citywide Revenues Excluding Utilities

Total: \$257 (in millions)



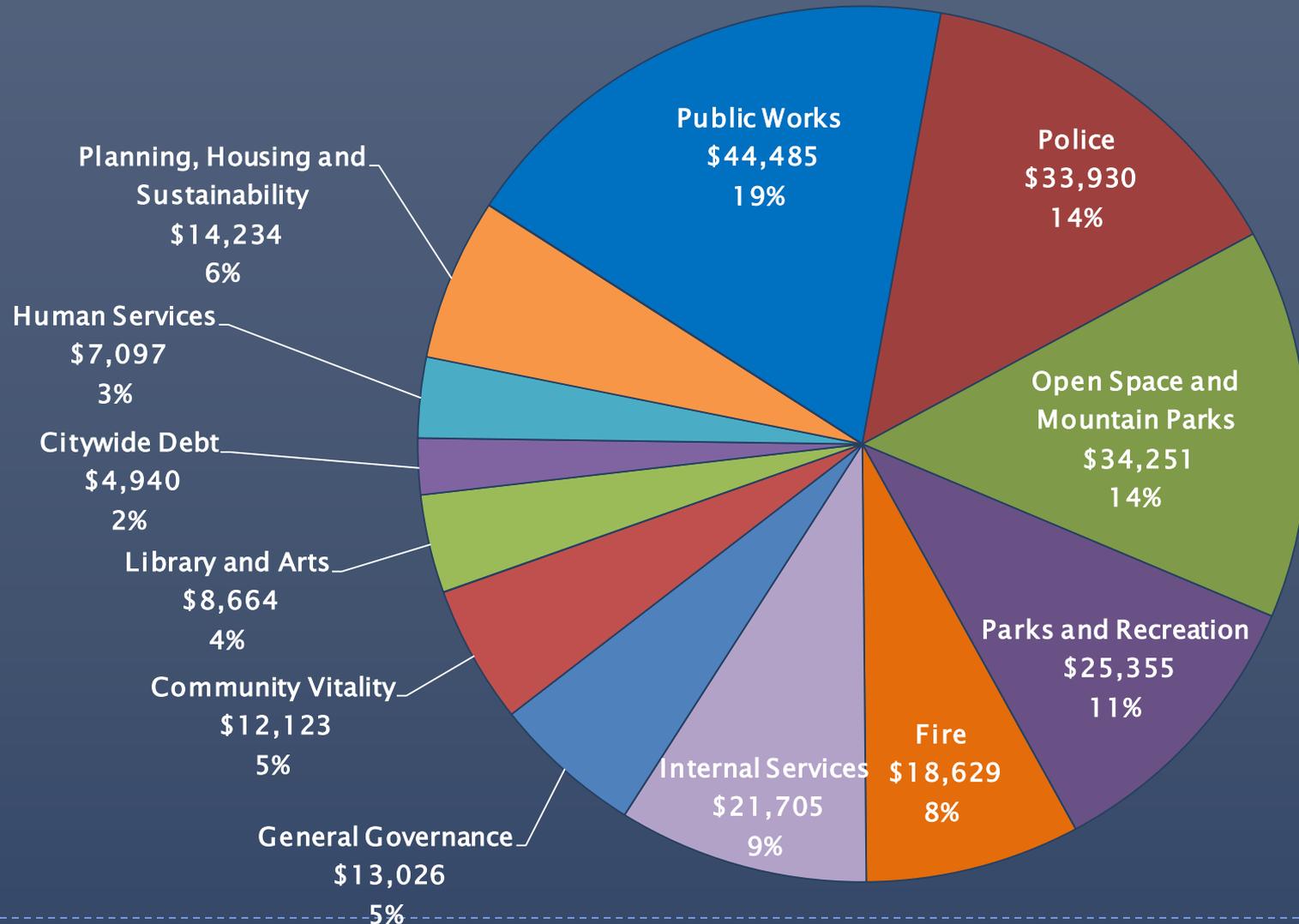
Citywide Expenditures

Total: \$328 (in millions)



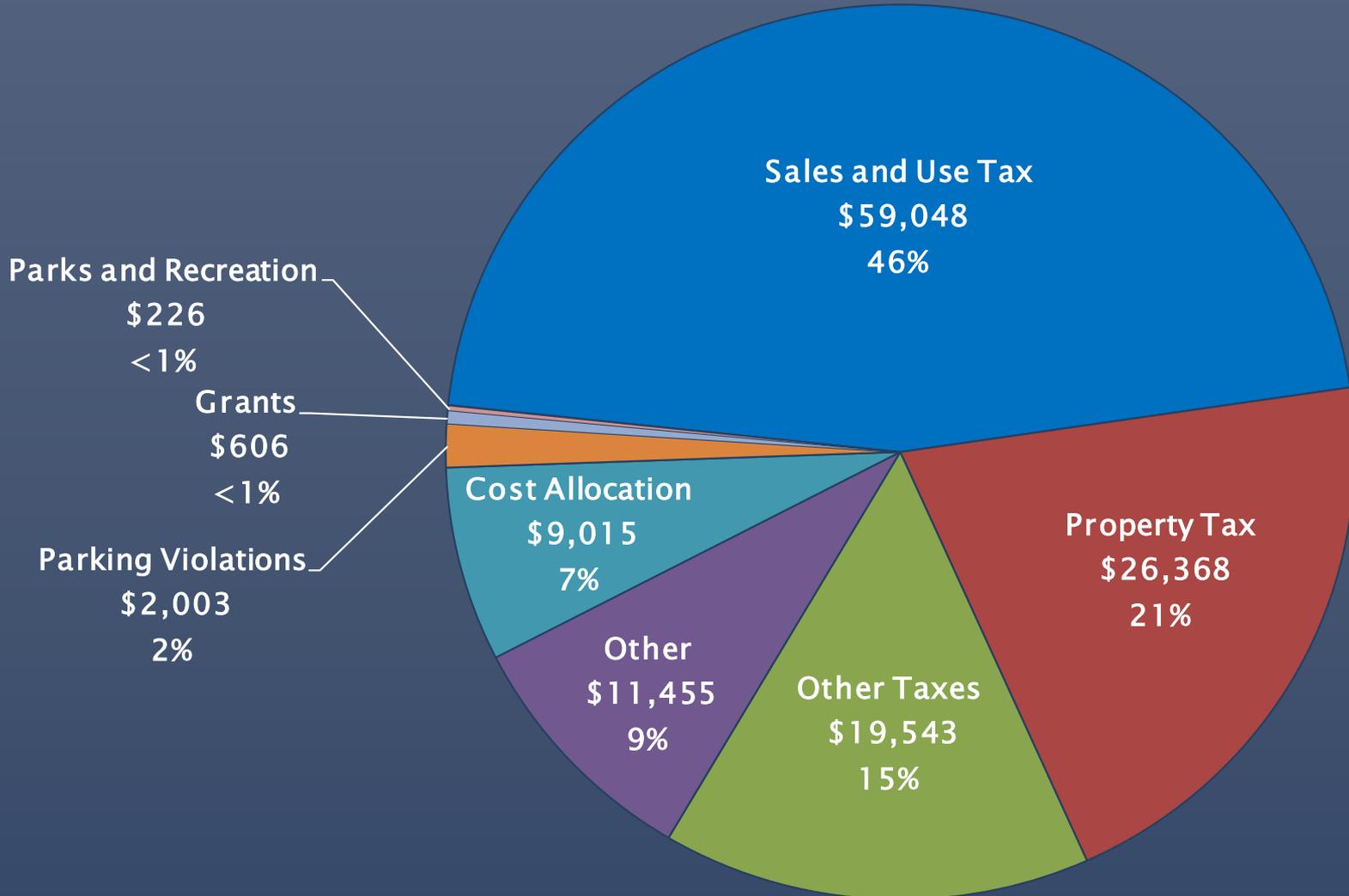
Citywide Expenditures Excluding Utilities

Total: \$238 (in millions)



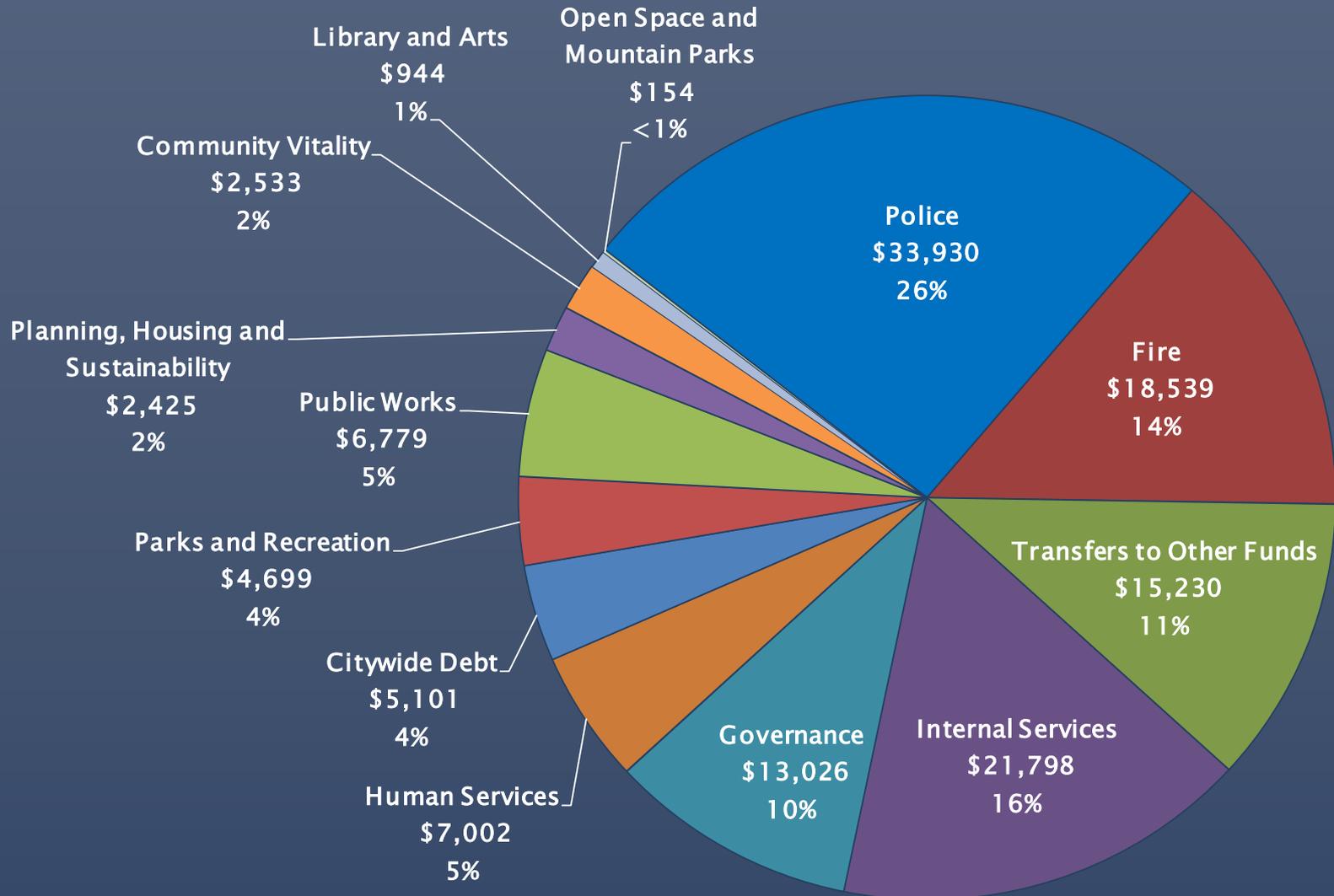
General Fund Revenues

Total: \$128 (in millions)



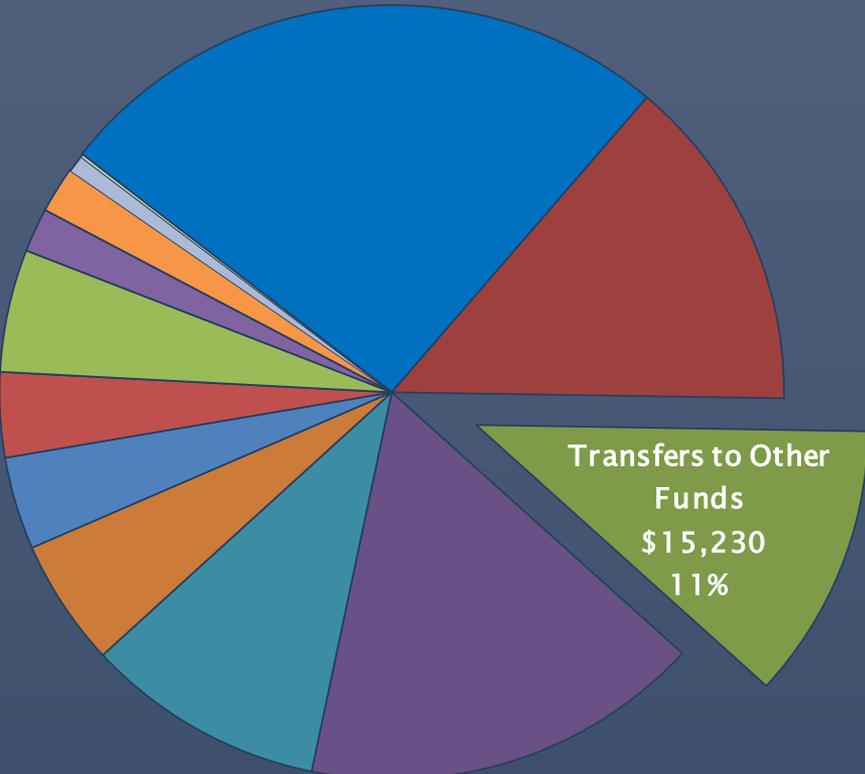
General Fund Expenditures

Total: \$132 (in millions)



General Fund Transfers to Other Funds

Total: \$15 (in millions)



(Amounts in Thousands)

Direct GF Support	
Planning & Development Fund	\$ 2,293
Affordable Housing Fund	240
Library Fund	6,207
Recreation Fund	1,466
Open Space Fund	1,166
Equipment Replacement Fund	275

Bridge Loan	
BJGID-Parking Fund	\$ 313

Pass Through Revenues (including TIF Gap)	
CAGID Fund	\$ 1,768
UHGID Fund	425

Loan Repayment	
Capital Development Fund	\$ 811
Water Utility Fund	93
Fleet Operating Fund	145
Fleet Replacement Fund	30

Reserves

General Fund

- ▶ Recommend 16% in 2016 ongoing
 - ▶ Continue building resilience

Multiple Funds

- ▶ Maintain reserve of 7% FEMA/State reimbursements
 - ▶ Released back to funds after full FEMA audit and close out
- ▶ Fund reserve goals identified in Budget Policies
 - ▶ Per legal requirements, risk factors, operating needs
 - ▶ In pp. 73-82 of 2016 Recommended Budget

Follow up to September 8

Summary of Key Items

- ▶ Legal assistance to Boulder mobile home owners
- ▶ Living Wage
- ▶ Bilingual liaison support
- ▶ Property tax limitations
- ▶ Parking Fees
- ▶ Organizational capacity/staffing

Legal Assistance to Boulder Mobile Home Owners

- ▶ Following council direction in April – city contracted with NMHOA for legal assistance to Boulder mobile home owners
- ▶ 2015 funding \$20,000 so far
 - ▶ Additional \$15,000 through Adjustment to Base
- ▶ Proposed \$50,000 ongoing for 2016 (in response to Sept. 8 discussion)

Living Wage

- ▶ Inter-departmental team addressing issue
- ▶ Human Relations Commission – Nov.
- ▶ Council – first quarter 2016
- ▶ Potential budget impacts through ATB

Bilingual Liaison Support

- ▶ Bilingual and bicultural competency valuable in public outreach and engagement
- ▶ Different needs within:
 - ▶ Spanish speaking communities
 - ▶ Other communities
- ▶ Staff recommends function by function basis
 - ▶ Addresses broad range of communities and needs
- ▶ Continue to evaluate bilingual/bicultural positions in city, where appropriate

Property Tax Limitations

Tax District	Subject to TABOR Revenue Limitations	Subject to 5.5% Property Tax Revenue Limit
Boulder County	No	Yes
CAGID	Yes	No
City of Boulder	No	No
Forest Glen Transit Pass District	No	Yes
RTD	Yes	No
UHGID	Yes	Yes
Urban Drainage and Flood Control District	Yes	Yes

Parking Fees – Long-term Rates

- ▶ Factors considered for pricing:
 - ▶ Market trends
 - ▶ Encouraging multi-modal transportation
 - ▶ Types of customers
 - ▶ SUMP principles
- ▶ Since 2014, Downtown rates have increased:
 - ▶ 28.6% in garages
 - ▶ 21.9% in surface lots
- ▶ Proposed increases in 2016 Recommended Budget:
 - ▶ Downtown/Hill: 9% in garages; 5-6% in surface lots
 - ▶ NPP Commuter Permits: 10%

Parking Rates - 2016

- ▶ Consideration as part of AMPS
 - ▶ Increased parking fines & potential for graduated fines
 - ▶ Increased short-term, hourly rates & performance-based approach
 - ▶ NPP resident and business permit rates (beyond 2016 budget increases)
 - ▶ Extensive community outreach process

Access / Parking – Other Issues

- ▶ Real time parking utilization technology
- ▶ Review of:
 - ▶ Requiring permit holders on top floor
 - ▶ Expanded hours to charge on-street
- ▶ Potential of Eco Passes for part-time downtown employees

Organizational Capacity

- ▶ Council provided feedback on staffing levels at Sept. 8 Budget Study Session
- ▶ All FTE requests evaluated
- ▶ 13.25 FTE identified for further evaluation
- ▶ Positions all support community priorities
- ▶ Staff recommendation remains as proposed in 2016 Recommended Budget

Positions Evaluated Further

Crucial to city operations and ability to reliably support community priorities:

- ▶ IT Chief Security Officer (1.0 FTE)
- ▶ IT Applications Developer – GIS (1.0FTE)

Highly Important to Support Council and Community Priorities

- ▶ Communications Specialists – in support of Human Services and Housing (1.0 FTE)
- ▶ Fire Safety Educator (1.0FTE)
- ▶ Arts Program Manager – Community Cultural Plan Implementation (1.0FTE)
- ▶ Fire Senior Planner Analyst (1.0FTE)
- ▶ Police Communication Administrative Supervisor (1.0FTE)
- ▶ Communications Specialist – in support of Community Newsletter (1.0FTE)

Important to Council and Community Priorities

- ▶ Deputy City Manager (1.0FTE)
- ▶ Senior Project Manager for Innovation and Data (1.0FTE)
- ▶ Police Officer - one of two proposed (1.0FTE)
- ▶ Wellbeing Program Support (0.75FTE)
- ▶ Safety Administrator –Risk (1.0FTE)
- ▶ Increase to Volunteer Coordinator (0.50FTE)

Next Steps

- ▶ Budget Hearings
 - ▶ Oct. 20 Second Reading (including Districts)
 - ▶ Nov. 10 Third Reading (if needed)
- ▶ Council Adopts 2016 Budget, including CIP

Questions

- ▶ Does council have any questions or feedback on the 2016 Recommended Budget?