

ARTS COMMISSION



Annual Application - 2015

Date

02/12/15

The Arts Commission consists of five members appointed by City Council, each to a five-year term. The Commission promotes and encourages programs in the performing, visual and literary arts.

Staff Liaison: Matt Chasansky (303) 441-4113

Meetings are held the third Wednesday of the month at 6:00 PM in the Main Boulder Public Library.

The City of Boulder believes that a diverse work force adds quality and perspective to the services we provide to the public. Therefore, it is the ongoing policy and practice of the City of Boulder to strive for equal opportunity in employment for all employees and applicants. No person shall be discriminated against in any term, condition or privilege of employment because of race, national origin, religion, disability, pregnancy, age, military status, marital status, genetic characteristics or information, gender, gender identity, gender variance or sexual orientation.

The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Tamil

Last Name *

Maldonado Vega

Home Address (Not available to the public unless you are appointed.) *

Street Address

Address Line 2

Boulder

City

80301

Postal / Zip Code

CO

State / Province / Region

US

Country

Best phone number where you can be reached**Home Phone (?)**

787-914-9554

Mobile Phone (?)

787-914-9554

Work Phone (?)

787-914-9554

E-mail Address *

tamave@gmail.com

Occupation

Director Barrio E'

Place of Employment/Retired

Boulder

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

I am the Founder and Director of Barrio E' established in 2012 in the City of Boulder. Barrio E' fosters cultural diversity through the arts in the State of Colorado with a focus on traditional music, dance and arts from Latin America and the Caribbean. We have developed inclusive programs where individuals across ages and ethnic groups can participate, embrace culture and build a community with a sense of diversity, respect and empowerment.

Before my endeavour in Colorado, I was the artistic director of Raices de Borinquen, based in Washington DC. I have been involved in music and dance since a little kid, playing instruments, being part of ensembles, bands, groups and companies. I have partnered with other artistic groups and artists for a common goal or topic we have worked on. I have been director of musical productions, in particular in Boulder, Barrio E's production called Influencias: The Legacy of Bomba was presented last September 2014.

I have been involved in community service, Boards, Committees, not only in the arts, but in other areas as well such as social movements, community needs, bringing awareness of diversity and inclusion, organizing events, and science/math/environmental fields. In all my roles I have taken decisions, I have offered my service and skills, and I have governed at varied groups. In Boulder I have been at the Boulder County Arts Alliance (BCAA) Board, in charge of the Latinas Achievement Support program of the YWCA, have participated in the Boulder Arts Commission (BAC) Arts and Culture Master Plan initiative this year, and have developed programming, partnerships and decisions for Barrio E'.

I have graduated from Boulder County Leadership and business programs to learn about resources, organizations and build on network. These includes People Engaged in Raising Leaders (PERL) Program sponsored by Boulder County Community Action Programs (CAP), Leadership Fellows Boulder County sponsored by the Community Foundation and Boulder Chamber of Commerce and Personal Investment Enterprise (PIE) program sponsored by Boulder County.

Moreover I am an educator and have experience working from K-12 plus higher education in which I have worked at multiples institutions including Charter Schools, Public and Private schools, Community Colleges and Universities in Puerto Rico and US.

I am bringing a different voice and experience to the Board due to my exposure to arts, social movements, civil rights, education, science and STEAM programs, leadership groups/opportunities, multicultural environments, inclusive and diverse groups, cross-cultural groups and committees, LGBTQ groups, across ages groups, schools and institutions. In Colorado I have developed partnerships and relationships with Human Relations Commission – City of Boulder, YWCA, Out Boulder, Latino Leaders in Boulder County and beyond, City of Boulder Open Space, City of Boulder Parks and Recreation, diverse businesses, Boulder Chamber of Commerce, Boulder County Latino Chamber of Commerce, the Dairy Center for the Arts; Firehouse Arts Center, Youth Groups, the Senior Center and El Comite in Longmont; the Colorado Conservatory of Dance in Broomfield; Denver Arts and Venues, Denver Arts Museum, Cafe Cultura, Museo de las Americas, Su Teatro, Project N, and other organizations in Denver. I have also worked with other groups in Fort Collins, La Veta, Superior, and Lafayette.

I would like to offer my skills and knowledge to promote and encourage the development and public awareness of arts, to advise City Council with matters relating to the artistic and cultural development, and to support artists and programs through grants that are aligned with the strategic plan and vision of the city.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

I have attended BAC meetings to gain knowledge about the discussions and management of the Commission. I have met with Commissioner Ann Moss, City Council Lisa Morzel and Matthew Chasansky to dialogue about ideas, views, explore opportunities and discuss

situations that would help in enthusiasm and more activation of underrepresented cultural groups in the arts. I have also participated in discussions, surveys and interviews for the Arts and Culture Master Plan that the City is currently developing.

I believe the Commission has a big challenge and opportunity to guide the City towards an inclusive, diverse and transformational view to foster arts, cultures, and spark artistic and general community involvement through grants, events and resources. Planning and accessibility are key to be successful in these endeavors, taking into account underrepresented groups which I belong to. I would love to be part of the effort by becoming a Commissioner in this area.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

I love working with people as a team. It is also known that it is a challenge to work with individuals. Each person has a view, an opinion, distinct experiences and backgrounds, and their beliefs or outlooks can be different from others including myself. I believe in respect, in listening to each other, in discussion of situations, and in moving forward guided by the goals and mission of the Commission. It is important to understand that everyone in the Commission is working for the best they think is proper and imperative.

When disagreements with groups or individuals have occurred, I have taken different approaches understanding everyone works differently. I have used dialogue in person, and through other mediums such as email, I also have worked with mediators to get to middle grounds and facilitate communication, I have stepped out and allowed other people to work/talk with the individual, I have let time and space to do some magic, and I have had a few instances where I just have to let go the situations I say we disagree on this subject, let's work together in other aspects if possible, or just part ways on that subject.

I believe different styles of solving conflicts are needed since circumstances and people are different. When communication permits, exploring options together might be one of the best resolutions while in disagreement, trying to make it work for all parts in a way that everyone feel comfortable enough to move forward. Compromise is key.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

Potential conflicts of interest may happen if my organization applies for any of the BAC grants. In that case I will exclude myself from the discussion and decision of those particular grant processes.

5. What art discipline(s) do you represent? How would you fairly consider the needs of the entire arts community? *

I represent music, dance, poetry, writing, and musical/theater disciplines. I have also been involved and supported other forms of arts and cultures.

In terms of being considerate to the needs of the entire arts community, I am very open-minded, like to listen, read and research on subjects, and attend other forms of arts continuously throughout my life. I also would take into consideration the reports, surveys, planning research and evaluations such as the last Arts and Culture explorations you have developed in our city to help empower and support programs aligned with the needs our society mentioned.

6. What are your ideas to (a) support the visual and performing artists in our community (b) encourage artistic innovation and (c) increase awareness of, participation in and access to the arts? *

Build an Arts and Cultural Center – A center that holds space for excellent and diverse organizations – offices, rehearsal and performance space, and events that can offer other forms of community engagement such as Open Mics, Workshops, Seminars/Classes and Professional Development in Arts. Providing a space for the community to encounter each other and where underrepresented groups feel welcome and get a sense that they belong to the place.

Utilize spaces already available in our City to expose different forms of arts, utilize their space for rehearsals, performances or offices including spaces from City of Boulder Open Space, Parks and Recreation, Pearl Street, Art Districts, businesses, malls, and other key areas.

Promote and support organizations, companies, groups and artists that are doing inclusive work by facilitating space and City procedures through BAC.

Help find or develop spaces in different places in the City to expose art exhibitions.

Advertise in the City for people to get involved and support arts. Example: we can have flags on Pearl Street with pictures of people/artists that make a difference in our community.

Continue to foster partnerships with Boulder Chamber and the Latino Chamber to help foster interest in the arts from the business community. Ask businesses to fund and support artists. Make / Have a list available of businesses and artists. This could help both businesses and artists to know who is interested in what, and what kind of art they are willing to support.

Involve/ Encourage schools and educational institutions to bring artists to their schools, to provide for space for rehearsals, or classes available for the community.

Encourage higher education institutions (e.g. CU-Boulder and Naropa University) and their Art Departments/Programs to get involved with the City's vision of inclusion and diversity by offering resources to key artists, organizations or programs from the community.

Reaching out to institutions that work with underrepresented groups to examine what kind of events they would be interested to have/host/or partner with areas of arts.

Having affordable start-up incubators and resources for new organizations to develop their projects for the community.

Ask specific businesses to open their spaces to new and different forms of arts at their restaurants, bars, etc.

Provide for spaces where artists can encounter each other and explore ways of collaborating with each other.

Have an artistic summit where different topics can be discussed and explored together.

Provide fairs where businesses and donors can come and talk to different artists to decide whom they are interested to support.

Foster more events that have an educational component to the artistic piece or presentation.

Local philanthropy is definitely needed. Work to spark interest and action in this area.

7. How should the city promote multicultural expression and participation in the arts? *

Empowering minorities or underrepresented ethnic groups to work on artistic events that make sense to them. We can facilitate connections and spaces in the city as follows:

- Engage established organizations, groups and businesses to get involved and promote multicultural events.
- Encourage Artistic Cultural and Educational Events across the city.
- Expand the visibility of different forms of arts across the city. Granting more open to the public events and more public advertisement using big boards encouraging attendance and funding for the arts.
- Develop incubators for new organizations that are aligned with the City's needs and exposes diverse cultures in the arts. Also, look for resources to make them available and accessible for artists and organizations specially start-up organization or unique organizations in the area.
- Host Diverse Open Mics can engage the general community as well as artists from this area.
- Engage other artistic and community groups from neighbor cities and beyond to bring diversity, establish new relationships and network that may help in our artistic and city economy.
- Partner with chambers and businesses to cross promote happenings.

8. The Voters just approved an additional \$600,000 for public art. How should the City spend this money? *

Completing the strategic planning process started this year and brainstorm/take action in what can be done right now, what can be done in long term.

Help promote programs and organizations that make sense to develop further the diversity and inclusion of the city.

Explore further the vitality of the arts and culture industry.

Focus on improving the supply side of arts offerings through direct grant-making, public art, and providing other cultural programming. Provide new grants to artists and arts organizations that collaborate with diverse groups, and include underrepresented population, arts and cultures.

Stimulate the demand side with innovative community engagement strategies to build public awareness, appreciation, and philanthropy of the arts.

Produce programs in which the groups can get involved and get paid.

Promote engagement of art spaces in the city that receive support from BAC (eg. BMoCa and the Dairy Center for the Arts), to get underrepresented programs and organizations in their institutions.

Promote engagement of other City offices to open their spaces to support Arts. (eg. Open Space, Parks and Recreation, can be key for an immediate change in the exposition of public arts, promotion, concerts, fairs, art exhibitions, films, open mic and live music/dance and other forms of arts exposure.

Also promote engagement from businesses to either open their spaces or fund artists, groups and organizations.

Develop/explore more public art spaces and events.

Advertise signs of encouragement for people to support art.

Provide information on how individuals and businesses can financially support arts.

Further expose arts to the entire community and include new forms of art and cultures.

Promoting new events including Open Mics where poets, writers and other artists can present themselves to the community.

9. If Boulder were to implement 1% for the arts, how do you recommend that the funding be deployed? *

Everything I recommended in Question # 7 and 8 plus:

I would like to take into account the feedback from the BAC arts and culture planning report.

Build an Arts and Cultural Center and pay a manager(s) for the Center.

Grants and financial opportunities with specific goals to foster what we believe needs to improve or be seen more in our city with respect to arts and culture.

Promote programs and organizations that make sense to develop further the diversity and inclusion of the city. Establish new programming or support selected organizations to help expand their programming on those areas.

Help obtaining affordable Incubators for new artists and organizations that have been missing in our community.

Promoting local individuals, organizations and businesses to financially support artists and groups.

Make positions Public Art Coordinator and Cultural Events Coordinator to help the creation of such needed areas.

Attention: City Council Support
cityclerkstaff@bouldercolorado.gov
303-441-3019

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BOULDER JUNCTION ADVISORY – PARKING COMMISSION

Annual Application - 2015

Date

02/26/15

For the time being, both the Boulder Junction Access District Parking Commission and the Boulder Junction Access District Travel Demand Management (TDM) Commission meet at the same time and location, and are treated as a joint commission. In the future, after Boulder Junction is complete, the two commissions will act independently.

Staff Liaison: Molly Winter (303)413-7317

Both commissions meet on the first Wednesday of the month in the Council Chambers in the Municipal Building.

The City of Boulder believes that a diverse work force adds quality and perspective to the services we provide to the public. Therefore, it is the ongoing policy and practice of the City of Boulder to strive for equal opportunity in employment for all employees and applicants. No person shall be discriminated against in any term, condition or privilege of employment because of race, national origin, religion, disability, pregnancy, age, military status, marital status, genetic characteristics or information, gender, gender identity, gender variance or sexual orientation.

The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Catherine

Last Name *

Hunziker

Home Address (Not available to the public unless you are appointed.)*

Street Address

Address Line 2

Boulder

City

80301

Postal / Zip Code

Co

State / Province / Region

USA

Country

Best phone number where you can be reached

Home Phone (?)

720-629-3049

Mobile Phone (?)

720-629-3049

Work Phone (?)

720-629-3049

E-mail Address *

catherine@wishgardenherbs.com

Occupation

Entrepreneur, professional herbalist & formulator.

Place of Employment/Retired

WishGarden Herbs, Inc.

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

I am currently president of the Steelyards HOA Board, and have been chair of the parking committee since its inception 2 or 3 years ago.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

Living and working in a neighboring development has led to much interest in Boulder Junction. I attended on district board meeting some time back at the Boulder Public Library, and several of us met with Molly Winters last fall to discuss parking impact and solutions for the Steelyards as Boulder Junction starts to come on line.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

As an employer I deal with conflict between employees and people quite frequently, and often need to play a mediator's role. I employ and encourage the art of active listening to uncover what exactly people are feeling and why. If I can see a way out, I seek commitments from both parties to make changes to behaviors or actions that will work towards resolving the conflict.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

As president of the Steelyards HOA board, I have a responsibility towards the interests and welfare of the Steelyards. However, I would think those interests to be mostly in alignment with those of the Boulder Junction districts. The one exception might be parking, but even there I think there would be alignment as both developments want the area to work well on all levels, while achieving the primary goal of as much alternative mode transportation as possible.

5. How do you see the Access District Boards supporting the transit oriented development focus of Boulder Junction? *

By providing the best possible alternative transportation modes that people will want to use, as preferable to driving in time and cost, that fit their movement patterns. Ease and flow of access is also important so as not to discourage usage. This may require being realistic about providing adequate parking for the remaining car traffic to local residents, businesses and services that cannot be replaced by alternative modes anytime soon.

6. What is the relationship between the parking and travel demand management programs in making Boulder Junction a model of reducing SOV trips? *

Number one would be direct and frequent commuter lines in and out of Boulder Junction to North Denver communities, Denver, Louisville-Lafayette and Longmont, for incoming and outgoing employees, with quick transfer to feeder lines to areas of business. Second would be to address resident needs, with a direct or easy quick route to DIA being at the top of the list, sporting events, Denver metro, etc. Attendant to this would be a robust and affordable Eco-Pass program.

7. What are the challenges that you foresee in the development of Boulder Junction and what roles can the Boulder Junction Parking Commission and the Boulder Junction Travel Demand Management (TDM) Commission play in overcoming these? *

Challenges I see are getting RTD to prioritize our community with the service that would attract the riders and motivate them to leave their cars behind. I also see funding the programs and providing adequate parking for the remaining car traffic in and out of the district as a potential challenge.

8. As there will be limited revenues, development and property taxes in the early years of the Access Districts, do you have any creative ideas about public/private partnerships that can play a role in supporting a successful district? *

This is a world I am not familiar with as yet, but my first thought would be to go after grants and governmental monies, such as were used to build the RTD hub.

cityclerkstaff@bouldercolorado.gov

303-441-3019

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Boulder Junction Access District

Travel Demand Management Commission
Annual Application - 2015

Date

03/04/15

For the time being, both the Boulder Junction Access District Parking Commission and the Boulder Junction Access District Travel Demand Management (TDM) Commission meet at the same time and location, and are treated as a joint commission. In the future, after Boulder Junction is complete, the two commissions will act independently.

Staff Liaison: MollyWinter (303)413-7317

Both commissions meet on the first Wednesday of the month in the Council Chambers in the Municipal Building.

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The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Alex

Last Name *

Hyde-Wright

Home Address (Not available to the public unless you are appointed.)*

Street Address

Address Line 2

Boulder

City

80303

Postal / Zip Code

CO

State / Province / Region

United States

Country

Best phone number where you can be reached

Home Phone (?)

Mobile Phone (?)

Work Phone (?)

206-850-3596

303-441-4910

E-mail Address *

alex.hydewright@gmail.com

Occupation

Transportation Planner

Place of Employment/Retired

Boulder County

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

7 years

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

My technical and professional qualifications include my bachelor's degree in Environmental Design with a concentration in Architecture (CU-Boulder) and my present and past jobs with the Boulder County Transportation Department.

Currently, I serve as the Bicycle Planner and Employee Transportation Coordinator (ETC) for Boulder County. In my role as ETC, I promote the use of sustainable transportation options by Boulder County's 2,000 employees and oversee a variety of transportation benefit and encouragement programs, including Boulder County's EcoPass program and vanpool, B-Cycle and eGo carshare benefits for employees. I also market the DRCOG Bike to Work Day to Boulder County employees and manage "Multi-Modal Week," which we run concurrently to B2WD and use to encourage commuters to use all non-SOV modes for commuting. As ETC, I manage the budget for all of these programs.

In my role as Bicycle Planner, I am involved in a variety of engineering and encouragement activities to promote bicycling by and improve infrastructure for all Boulder County residents. I review Engineering projects and plans, manage the County's Bus-then-Bike program (secure bicycle parking facilities at transit centers), work with Boulder County's traffic engineer or roadway operations and striping and assist in the planning of capital projects.

In addition to my education and current professional roles, I continue to further my knowledge of the transportation planning field through trainings, conferences and webinars on related topics.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

As this Board is newly formed to guide the operation of the Boulder Junction Access District, I have not had any experiences with the services it oversees.

In addition to my professional role in administering programs similar to what is proposed for Boulder Junction, I have personally benefited from the transportation benefits Boulder County provides. As a Boulder County employee, I receive an EcoPass, and while I don't ever use it to commute- I bike to work every day- it has benefited me countless times outside of work. I cannot overstate how much having an unlimited bus pass in my pocket incentivizes travel by public transportation; whether it's the N to Eldora, the BV/BMX/BX to Denver or the AB to the airport, my EcoPass makes all of these trips effortless- at least in terms of payment.

I think many people who commute into or move to Boulder want to use other modes of transportation, but as the private automobile is so deeply ingrained in our society, something needs to happen to help tip the scale away from SOV travel. This board and the programs it oversees can help tip this scale.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

A couple months ago I attended a CDOT- sponsored training for bicycle facility design. The format was a series of mock trials surrounding cases of some combination of motorist-bicyclist-pedestrian collisions involving innovative bicycle facilities such as cycle tracks or protected bike lanes. We were split into groups and took turns serving as jurors or litigators for either the designer or the user of the facilities in a civil suit against the other.

During my turn serving as a juror, in deliberations the other jurors and I were locked in a standstill about which side had better proved their case. To resolve our impasse, we took turns with each person having a few minutes to explain their thinking and sway the other jurors. Periodically we took votes to determine if we were making progress towards a compromise. After several rounds of persuading and votes, we arrived at a compromise that we could all at least live with. The lessons I learned from this experience include the importance of keeping a debate civil where all members have a chance to speak. the

importance of pausing to take the temperature of the group and see how far off compromise awaits, and the importance of being flexible in what you view as essential versus merely desirable.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

Recently Boulder County and the City of Boulder received grant funding to construct a Bus-then-Bike shelter at Boulder Junction. While the City would construct the shelter, in my role as Bicycle Planner for Boulder County I have some role in determining the exact location of the shelter, and once complete, I would manage and operate the shelter (issue key-cards, coordinate maintenance, market, and respond to inquiries/complaints) as part of the broader Boulder County Bus then Bike Program.

I think all potential and perceived conflicts of interest should be disclosed upfront by Board members. If a matter is being voted on by the Board, and a member has a conflict, they should listen to other members of the Board in deciding whether or not to recuse themselves from a vote. If the conflict is not direct, I don't think recusal would always be necessary. Even if a member recuses themselves from a vote, they should still be allowed to participate in the discussion, and the other Board members, aware of the conflict, will be able to interpret their comments with an eye toward how the conflict may color the member's comments.

5. How can the Boulder Junction Parking Commission and the Boulder Junction TDM Commission promote transit oriented development within Boulder Junction? *

I believe that in transportation design is destiny; Winston Churchill once said "We shape our buildings; thereafter they shape us. If the Commissions are to promote transit oriented development within Boulder Junction, the Commissions must work with the Transportation Advisory Board and the Design Review Board to ensure new development is truly transit-oriented. In the context of urban design, this means building at a pedestrian scale.

Existing super-blocks must be broken up into smaller blocks with narrow rights-of-way; existing blank walls must be replaced by narrow storefronts and dynamic facades to invite walking and existing underutilized parking lots must be redeveloped into a vibrant and dense mixed use environment that provides opportunities for residents and visitors alike to run errands safely and conveniently on foot or by bike. While the design of the physical environment may not be the core focus of this Board, it is absolutely essential that Boulder Junction is built in a way to foster walking if this Board is to have success in reducing SOV travel. If the design of new development creates a dull or worse, hostile environment for people on foot, no amount of subsidies, incentives or cajoling will ever entice people out of their cars.

To promote transit oriented development within Boulder Junction, this Board should provide clear guidance to developers about what exactly that means. Developers should not be relied upon to guess what the city means by this- it should be outlined to them in such a way that they themselves will be able to determine if their projects are aligned with the City's goals.

6. How can the parking and travel demand management programs reduce SOV trips to and from Boulder Junction? *

Design is the first step in reducing SOV travel to and from Boulder Junction.

After this, providing options and making these options clear are the next priorities. In order for transit to compete with the low marginal costs of additional vehicle travel, an EcoPass is essential. This removes the high marginal cost of using transit (and also removes any uncertainty about fares) and suddenly renders car travel the marginally more expensive option. In terms of promoting transit use to and from Boulder Junction, providing EcoPasses to residents and workers is the highest priority among incentive programs. For commuters who lack good access to transit, generous vanpool subsidies are the next priority- although their effectiveness is limited by the non-spontaneous nature of vanpools.

For trips within the district, safe and convenient walking and biking routes must be provided and maintained. Protection from noise and vehicle traffic is paramount for these vulnerable roadway users. Snow removal is also particularly essential for these active modes, as even the threat of snow is enough to suppress them all winter if pedestrians and cyclists come to expect that a snow event will render their trip dangerous or untenable.

I think one limiting factor for bicycle trips is when people's bicycles fall into disrepair- a broken

bicycle can be financial and time disincentive to further riding. To combat this, perhaps subsidies for bike repairs or tune-ups could be offered. Community Cycles will also be very close by, free memberships could be included in the TDM package residents receive along with EcoPasses, B-Cycle memberships and eGo memberships.

These carrots will help make travel options besides SOV attractive, however, a stick is also needed if Boulder Junction is to meet its mode-share goals. Parking should always be a la carte- its cost should never be included or bundled but rather charged separately so that every time someone uses a parking space its cost is borne directly by the user. Parking should be unbundled from housing (purchased separately) and from offices/retail- ie, every time someone parks a car in Boulder Junction, they should pay for this service to offset the negative externalities of this choice.

In short, the parking and TDM programs need to provide options and make clear what each option will cost. If parking is priced correctly and TDM subsidies are provided, people's economic choices will match the city and the district's goals.

7. What are the challenges that you foresee in the development of Boulder Junction and what roles should the Boulder Junction Parking Commission and the Boulder Junction TDM Commission play in overcoming these? *

The biggest challenge facing the development of Boulder Junction is opposition from neighbors and the public at large. I think the opposition can be distilled into two broad groups: opposition to ugly taller buildings, and opposition to increased traffic congestion/parking woes.

The first is better handled by the Design Review Board and the Planning Board/City Council. The second should be handled by this Board.

To counter (perhaps deserved) opposition to traffic congestion and parking woes from development in Boulder Junction, the BJAD should set a goal that Boulder Junction should not result in any increased traffic volumes. Rigorous data should be collected on the progress of development and whether or not it is meeting this goal. If it is not, TDM programs should be ramped up.

The data collected should be freely available to the public, and while data will not quell emotional or irrational objections to development, it does provide a counter-point to pleas to city council that development is detrimental to Boulder.

In short, the BJAD should overcome people's objections to traffic congestion by ensuring that Boulder Junction doesn't cause it. If neighborhood parking spillover becomes an issue, it should be explored to create Residential Parking Permits and return most of the revenue collected to the neighbors, either directly or in the form of increased maintenance/services. If the neighbors see Boulder Junction as an amenity instead of something that has been pushed on them that they must now live with, opposition will not be as fierce.

Opposition to new development will never be eliminated, but the BJAD should work to ensure that opposition citing increased traffic volumes is baseless.

8. As there will be limited revenues, development and property taxes in the early years of the Access Districts, do you have any creative ideas about public/private partnerships that can play a role in supporting a successful district? *

In the early years of the Access Districts, temporary uses that might otherwise be prohibited should be explored. In exchange for permitting fees, empty lots and parking lots could be used to house food trucks and events such as beer festivals or outdoor movies in the summer. These events will bring people to the site and build excitement around the development happening, while also providing a small amount of revenue to the Access Districts.

In general however, I don't see a huge role for PPPs in generating early revenue for the Districts. Chicago recently sold the rights to their parking meter revenue in exchange for an upfront lump-sum amount- this has widely been panned as a terrible investment for the city and cedes control of the public realm from the city to a private company. Perhaps a small number of the parking spaces could be leased to a private company in exchange for some upfront cash, but this should not be the norm for how most of the spaces in Boulder Junction are managed.

Boulder City Council
Attention: City Council Support
cityclerkstaff@bouldercolorado.gov
303-441-3019

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Boulder Junction Access District

Travel Demand Management Commission
Annual Application - 2015

Date

02/25/15

For the time being, both the Boulder Junction Access District Parking Commission and the Boulder Junction Access District Travel Demand Management (TDM) Commission meet at the same time and location, and are treated as a joint commission. In the future, after Boulder Junction is complete, the two commissions will act independently.

Staff Liaison: MollyWinter (303)413-7317

Both commissions meet on the first Wednesday of the month in the Council Chambers in the Municipal Building.

The City of Boulder believes that a diverse work force adds quality and perspective to the services we provide to the public. Therefore, it is the on going policy and practice of the City of Boulder to strive for equal opportunity in employment for all employees and applicants. No person shall be discriminated against in any term, condition or privilege of employment because of race, national origin, religion, disability, pregnancy, age, military status, marital status, genetic characteristics or information, gender, gender identity, gender variance or sexual orientation.

The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Andrew

Last Name *

Bush

Home Address (Not available to the public unless you are appointed.) *

Street Address

Address Line 2

Boulder

City

80304

Postal / Zip Code

Colorado

State / Province / Region

United States of America

Country

Best phone number where you can be reached

Home Phone (?)

Mobile Phone (?)

Work Phone (?)

303-885-4940

E-mail Address *

andy@morgancreekventures.com

Occupation

Place of Employment/Retired

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

22 years

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

I was educated in urban planning and landscape architecture at the University of Wisconsin Madison and spent over two decades as an urban planning consultant in Colorado and Florida, before entering the field of sustainable development. My urban planning career included both city and regional planning experience, and included exploring transportation issues ranging from individual downtown streetscape projects to citywide mobility issues.

I have been involved in projects in Colorado for Longmont's downtown/urban streetscape, Estes Park's riverfront, streetscape and the preservation of the Stanley Hotel. I have worked on plans for the Lower Platte Valley in Denver, Pueblo's downtown and riverfront designs as well as comprehensive planning work for mountain communities such as Breckenridge, Telluride and Steamboat Springs (in collaboration with Rout County).

I have worked on a number of urban design efforts outside of Colorado that have allowed to explore new ideas and challenges that have forced me broaden my thinking and consider new methods of problem solving and collaboration. These include downtown and city planning efforts in Charlottesville, Tucson, Grand Rapids, Sarasota and the Miami area.

For several years, I managed a nonprofit urban planning software effort focused on building a community decision support tool on a GIS platform. The software tool, combined agent based modeling with 3D visualization and has been used by hundreds of communities.

As the developer of sustainable urban infill projects over the past decade, I have overseen Platinum, Gold and Silver level LEED Certified office, retail and residential projects in Boulder and San Francisco and have managed the redesign of a struggling New Urbanist project in Virginia.

All of my work over the past 30 years has involved transportation coordination and creative solutions related to TDM and creative parking solutions. I have worked in communities ranging from those with no parking guidelines or strict parking minimums to communities such as San Francisco where parking maximums are the norm.

I would come to board with an open mind, no preconceived notions and significant transportation experiences that include both successes and failures.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

While my public board experience is limited, I have had a variety of experiences working with nonprofit and private boards. I served on the Redevelopment Board for the State of Florida, helping to implement 9J-5, the state comprehensive planning act. I have served on nonprofit boards, including the boards of family foundations as well as the boards of private companies. Currently, I serve on the Board of Blue Sky Bridge, an organization that provides responsible child abuse education in Boulder and Saint Vrain Public Schools as well as conducting forensic interviews for all child abuse cases in Boulder County.

My interest in the TDM and Parking Boards has been sparked by my personal experiences as a downtown resident (I live at 24th and Bluff), and my professional experience trying to solve and implement TDM and parking solutions, mostly in Boulder, Denver and San Francisco.

Currently, I am working to create a project that while privately owned, creates a public transit node that reflects the second level node, a transit facility at the next level below a bus station. A facility that provides access to Bbikes, a private bike fleet, car share cars and parking. The car share cars and parking would open to the surrounding neighborhood, making this facility quasi-public. I don't know where this has been done in other parts of the country, but to me, it seems appropriate in the transit village.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

The first twenty years of my career were focused on facilitating public involvement strategies for comprehensive plans and downtown/area planning efforts. Through those experiences, I learned that everyone deserves a voice and that many of the best ideas can come from an organized public involvement process. In addition, I learned that just being heard is sometimes the most important part of any process of communication.

I have learned how to be willing to wait to have private communications with someone to explore alternative ideas, and I have learned how to carefully speak my mind and then listen to the opinion of others.

As a board member over the years, I have learned that there are times to listen and times to speak, and the times listen usually outnumber the times to speak by a significant amount. I have also learned how to be part of a group decision making process, balancing my need to do what I believe is right, with the need to create long term cohesiveness within a group.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

While I don't believe that I am conflicted, I own property in the district and I live in the Whittier Neighborhood. Currently, we are designing two buildings focused on developing a project that sets new standards in Boulder for energy sustainability and mobility.

5. How can the Boulder Junction Parking Commission and the Boulder Junction TDM Commission promote transit oriented development within Boulder Junction? *

I believe the district faces a number of challenges related to providing an appropriate volume of parking, while promoting alternative modes of transportation. As a community we are lagging behind as we try to meet the goals and commitments we have made to reduce vehicle miles and emissions. I believe that TVAP is best the location to explore new ideas and prove to the community that we have the potential to meet these goals and create a vibrant community at the same time.

I believe that the solutions will require the private sector to share private infrastructure, allow public management on a contract basis and explore new ideas for limited periods of time (maybe a year or two) to understand what works best.

6. How can the parking and travel demand management programs reduce SOV trips to and from Boulder Junction? *

My sense is that we need to engage in a dialogue between public and private owners of parking spaces within the district to create flexible trails and strategies that become appropriate for the district and surrounding neighborhoods.

For example, I believe that by managing parking to restrict parking volume and then highly managing the resulting supply, we can reduce SOV trips. Both the public and private sector can reward HOV use in a parking garage, increasing access and/or decreasing fees for multiple individuals arriving in the same car (with video camera or photo monitoring) this is fairly simple to implement. Maybe if you arrive to a building with four people your parking should be free (meaning subsidized by other sources). You creative types would do this.

7. What are the challenges that you foresee in the development of Boulder Junction and what roles should the Boulder Junction Parking Commission and the Boulder Junction TDM Commission play in overcoming these? *

I believe Boulder Junction will become the area of the city with the least amount of parking 1,000 sq. ft. of office and number of residential bedrooms in the city. This is likely to make many of the discussions highly contentious and the process/boards will require a high level of communication to users and property owners.

I believe that if we use the "best of class" solutions for each issue and explore leading edge technology, while listening to the feedback of our users/clients, most of these challenges can be overcome.

8. As there will be limited revenues, development and property taxes in the early years of the Access Districts, do you have any creative ideas about public/private partnerships that can play a role in supporting a successful district? *

I believe that all of our facilities, a public lot, a private garage and/or an RTD garage must be optimized to ensure the maximum use of resources. I think we should create short-term (multi-

year) experiments in shared use. For example, why can't a private garage be available for area residents (both in and out of the district) overnight? I think we should put BBike stations on private property. I think we should place car share cars in private garages that can be used by a "neighborhood".

Some of these experiments will work and some won't be as successful, but if we realize that they are experiments and limit the duration/commitment, the good ones will rise to the top and become permanent.

**Questions Regarding Applications:
Boulder City Council
Attention: City Council Support
cityclerkstaff@bouldercolorado.gov
303-441-3019**

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Boulder Junction Access District

Travel Demand Management Commission
Annual Application - 2015

Date

02/26/15

For the time being, both the Boulder Junction Access District Parking Commission and the Boulder Junction Access District Travel Demand Management (TDM) Commission meet at the same time and location, and are treated as a joint commission. In the future, after Boulder Junction is complete, the two commissions will act independently.

Staff Liaison: MollyWinter (303)413-7317

Both commissions meet on the first Wednesday of the month in the Council Chambers in the Municipal Building.

The City of Boulder believes that a diverse work force adds quality and perspective to the services we provide to the public. Therefore, it is the on going policy and practice of the City of Boulder to strive for equal opportunity in employment for all employees and applicants. No person shall be discriminated against in any term, condition or privilege of employment because of race, national origin, religion, disability, pregnancy, age, military status, marital status, genetic characteristics or information, gender, gender identity, gender variance or sexual orientation.

The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Catherine

Last Name *

Hunziker

Home Address (Not available to the public unless you are appointed.) *

Street Address

Address Line 2

Boulder

City

80301

Postal / Zip Code

Co

State / Province / Region

USA

Country

Best phone number where you can be reached

Home Phone (?)

720-629-3049

Mobile Phone (?)

720-629-3049

Work Phone (?)

720-629-3049

E-mail Address *

catherine@wishgardenherbs.com

Occupation

Entrepreneur, professional herbalist & formulator.

Place of Employment/Retired

WishGarden Herbs, Inc.

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

31 years

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

I am currently president of the Steelyards HOA Board, and have been chair of the parking committee since it's inception 2 or 3 years ago.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

Living and working in a neighboring development has led to much interest in Boulder Junction. I attended one district board meeting some time back at the Boulder Public Library, and several of us met with Molly Winters last fall to discuss parking impacts and solutions for the Steelyards as Boulder Junction start to come on line.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

As an employer I deal with conflict between employees and people quite frequently, and am often need to play a mediators role. I employ and encourage the art of active listening to uncover what exactly people are feeling and why. If I can see a way out, I seek commitments from both parties to make changes to behaviors or actions that will work towards resolving the conflict.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

As president of the HOA board, I have a responsibility towards the interests and welfare of the Steelyards. However, I would think those interests to be mostly in alignment with those of the Boulder Junction districts. The one exception might be parking, but even there I think there would be alignment as both developments want the area to work well on all levels, while achieving the primary goal of as much alternative mode transportation as possible.

5. How can the Boulder Junction Parking Commission and the Boulder Junction TDM Commission promote transit oriented development within Boulder Junction? *

By the best possible alternative transportation modes that people will want to use, as preferable to driving in time and cost, that fit their movement patterns. Ease and flow of access is also important so as not to discourage usage. This may require being realistic about providing adequate parking for the remaining car traffic to local residents, businesses and services that cannot be replaced by alternative modes anytime soon.

6. How can the parking and travel demand management programs reduce SOV trips to and from Boulder Junction? *

Number one would be direct and frequent commuter lines in and out of Boulder Junction to North Denver communities, Denver, Louisville-Lafayette, and Longmont, for incoming and outgoing employees with quick transfer to feeder lines to areas of business. Second would be to address resident needs, with a direct or easy quick route to DIA being at the top of the list, sporting events, Denver metro, etc. Attendant to this would be a robust and affordable Eco-Pass program.

7. What are the challenges that you foresee in the development of Boulder Junction and what roles should the Boulder Junction Parking Commission and the Boulder Junction TDM Commission play in overcoming these? *

Challenges I see are getting RTD to prioritize our community with the service that would attract the riders and motivate them to leave their cars behind. Funding the programs, and providing adequate parking for the remaining car traffic in and out of the district.

8. As there will be limited revenues, development and property taxes in the early years of the Access Districts, do you have any creative ideas about public/private partnerships that can play a role in supporting a successful district? *

This is a world I am not familiar with as yet, but my first thought would be to go after grants and governmental monies such as was used to build the RTD hub.

Attention: City Council Support
cityclerkstaff@bouldercolorado.gov
303-441-3019

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Boulder Junction Access District



Travel Demand Management Commission
Annual Application - 2015

Date

02/24/15

For the time being, both the Boulder Junction Access District Parking Commission and the Boulder Junction Access District Travel Demand Management (TDM) Commission meet at the same time and location, and are treated as a joint commission. In the future, after Boulder Junction is complete, the two commissions will act independently.

Staff Liaison: MollyWinter (303)413-7317

Both commissions meet on the first Wednesday of the month in the Council Chambers in the Municipal Building.

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The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Thomas

Last Name *

Wells

Home Address (Not available to the public unless you are appointed.) *

Street Address

Address Line 2

Boulder

City

80302

Postal / Zip Code

CO

State / Province / Region

USA

Country

Best phone number where you can be reached

Home Phone (?)

720-213-6374

Mobile Phone (?)

Work Phone (?)

E-mail Address *

thomascwells@gmail.com

Occupation

Engineer

Place of Employment/Retired

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

1.5 years

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

I have a BS in Engineering Physics and an MS in Electrical Engineering (emphasis in feedback and systems modeling) from the Colorado School of Mines. During my studies, I focused on applications to renewable energy and sustainability. I spent a summer in Germany studying sustainable energy supply at TU Bergakademie Freiberg, and interning with PV design and installation company SunStrom GmbH.

In unexpected compliment to my environmentally focused academic background, I have three years of experience with BP as an oil field operations engineer in Prudhoe Bay, Alaska. There I learned a great deal about the oil and gas industry, project management, cost-benefit analysis, budgets, risk management, environmental regulations, and associated topics.

I have slow, solo-traveled in 22 countries and three continents, and thus bring to the table a first-hand appreciation of global transportation issues and diverse solutions sets.

More locally relevant, I volunteered for three months in 2013 alongside city staff in the Energy Future office. I have great appreciation for the work they and other city staff are doing in support of our environmental goals. As a result, I would venture that I have better than average familiarity with and knowledge of the complexities of municipal goals; however, I still have much to learn.

I have spent a large portion of my life as a non-car owner. In college, I willingly sold my car in favor of alternative commuting means, and for more than a year now I have "loan-ated" my car to eGo Carshare. I prefer biking and busing around the metro area and bring to the table the perspective of one who has experienced a variety of good and bad transportation options.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

While I have not had any direct experience with this Board, I am a frequent user of multimodal transportation and live within walking and biking distance of Boulder Junction.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

During the floods of 2013 I helped establish and lead Boulder Flood Relief - ultimately serving as Executive Director for several critical months. We had a great deal of internal disagreement and conflict, as would be expected of any grassroots organization forming out of necessity in the wake of a disaster. We were able to effectively and respectfully resolve our conflicts through open communication and discussion. We developed mechanisms for raising issues internally as needed and for providing independent facilitators at meetings when necessary. I have found that almost all disagreements can be attributed to miscommunication or misunderstanding, and the ones that can't are usually a result of fundamental differences of opinion or belief. Once those fundamental impasses are identified and acknowledged, the work can begin on developing a mutually agreeable solution.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

I see no potential conflicts of interest with respect to this Board. I have no interests (physical, financial, professional, or otherwise) in the Boulder Junction area.

5. How can the Boulder Junction Parking Commission and the Boulder Junction TDM Commission promote transit oriented development within Boulder Junction? *

A few things which could promote transit oriented development:

- encourage developers to unbundle parking from cost of housing
- encourage participation in carshare programs
- reduce requirement to include parking with new developments
- consider developing "transportation quotas" instead of "parking quotas" (e.g., eco passes or

car share for all residents in lieu of some portion parking quota)

6. How can the parking and travel demand management programs reduce SOV trips to and from Boulder Junction? *

The key to reducing SOV trips is to make non-SOV options available and incentivized while at the same time disincenting the SOV options. Providing fast, frequent circulator bus routes, pedestrian paths, bike paths, subsidized eco passes, and car sharing options while increasing and unbundling the cost of parking would encourage people to change their behavior. Businesses in the area could offer discounts or perks for non-SOV customers.

7. What are the challenges that you foresee in the development of Boulder Junction and what roles should the Boulder Junction Parking Commission and the Boulder Junction TDM Commission play in overcoming these? *

All signs indicate that the Boulder Junction area will become an increasing popular place to live and work. This increase in popularity will undoubtedly place high stress on the area infrastructure, transportation included. I believe that these two Commissions should help overcome these challenges by providing a conduit for public opinions and concerns, being mindful of the interested stakeholders, and at the same time taking a long-term view of impacts present-day decisions will have.

8. As there will be limited revenues, development and property taxes in the early years of the Access Districts, do you have any creative ideas about public/private partnerships that can play a role in supporting a successful district? *

As a millennial, I think there is great opportunity to partner with district-area employers. These employers will be interested in offering their employees (many people like myself) with housing options that appeal to them. Walkable and bikeable neighborhoods with great access to public transportation in close proximity to their place of work will help employers attract top talent. Working in cooperation with the city to develop districts like this, even if the employer is not technically within the district, would be mutually beneficial.

Questions Regarding Applications:
Boulder City Council
Attention: City Council Support
cityclerkstaff@bouldercolorado.gov
303-441-3019



Boulder Junction Access District

Travel Demand Management Commission
Annual Application - 2015

Date

03/04/15

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Staff Liaison: MollyWinter (303)413-7317

Both commissions meet on the first Wednesday of the month in the Council Chambers in the Municipal Building.

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The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Lincoln

Last Name *

Miller

Home Address (Not available to the public unless you are appointed.) *

Street Address

Address Line 2

Boulder

City

80302

Postal / Zip Code

CO

State / Province / Region

US

Country

Best phone number where you can be reached

Home Phone (?)

303-883-2526

Mobile Phone (?)

303-883-2526

Work Phone (?)

303-883-2526

E-mail Address *

Lincolnisaac@gmail.com

Occupation

Affordable Housing Developer

Place of Employment/Retired

Boulder Housing Coalition

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

25 years

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees, specialized training, service on governing or decision-making boards, etc.)? *

So for the last 11 years I have served as the Executive Director of the Boulder Housing Coalition (BHC). The BHC is a 501c3 Community Housing Development Organization (CHDO) and our mission is to develop permanently affordable cooperative housing for the people of Boulder County. My duties include: accounting, Asset management, property management and development. I live in a cooperative so I have a meeting every week that is consensus based. In addition, I serve on 3 national co-op boards, NASCO Properties, NASCO Development Services and the Fellowship for Intentional Communities board. I have lived in co-op housing for the past 18 years so I have a great deal of experience with decision making boards. One training I often provide for our members is Consensus Process & Dynamic Meeting Facilitation. I am also currently serving on the Diverse Housing Choices working group for the City of Boulder.

In our most recent permanently affordable cooperative housing project. The BHC was required to provide a TDM that included, bike parking for all residents, eco-passes for all residents, and Ego Carshare memberships for all residents. It was a challenge to negotiating parking reduction through use review, and get integrated into the NECO district, but we got it done. We went above and beyond the requirements of the plan and provided every resident with covered bike parking, free B-cycle memberships, an Ego Carshare discount, and an on sight Ego Car on sight.

All in all, it has been a real challenge to develop affordable housing in the City of Boulder and fulfill the parking requirements that the planning side requires. It has constrained our ability to fulfill the mission of the organization, to provide affordable housing. This is why I am very interested in TDM planning and implementation because if you do it right it can enable development while minimizing impacts.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

I have not had any direct relationship with this Board. I am very excited about the idea of unbundled parking that takes place at Boulder Junction. Having the ability to save money on housing if you choose not to have a car, combined with transit oriented development at the Junction is an exciting opportunity. I chose to donate my car to Community Cycles. So now I commute by bicycle and I have an Eco-pass and serve as our neighborhood Eco-pass block leader. I think this makes my perspective valuable on this board.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

I was in a situation in my cooperative where two of the other members were in conflict with one another. This conflict was so bad that I learned that all of the other 10 folks in the house would move out at the end of the lease cycle if this conflict remained unresolved. I took it upon myself to work on a solution. I also requested help from our other trained mediator in the house. Both of us worked with the members in conflict on a one on one basis and checked in and supported each other a lot. We explained the situation to the folks in conflict and the whole group. We both were trained in non-violent communication and conflict mediation so those skills were invaluable. We worked the problem and asked the individuals in conflict to help us bring their best solution to the group as a whole. In this case, because of difficulties in the two folks working it out, the best solution for the community as a whole was for both members in conflict to leave. This restored the peace in the co-op and put us in a real solid place, but it was hard. I learned that conflict can be an opportunity to go deeper in relationship, try not to fear it, and there is always more to learn about conflict.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

Could potentially be involved in a project within the district at some point in the future... but higher level policy discussion wouldn't constitute a conflict

of interest. As always the best thing to do with potential conflict of interest is to disclose it to the group. Then engage in discussion with the group, to assess the situation. If a true conflict of interest is present you can recuse yourself from the vote in question or in a very rare case you may need to step down from the board.

5. How can the Boulder Junction Parking Commission and the Boulder Junction TDM Commission promote transit oriented development within Boulder Junction? *

To get the developments in Boulder Junction to really be TOD, we've got to make it super easy

for developers and residents to participate in the TDM programs. Also, we shouldn't be afraid to let the district select for residents and businesses that are fine with less parking, and use of non-driving modes. There's plenty of demand for Boulder -- maybe not everyone is up for the car-light lifestyle, but there's certainly enough folks who are that we'll be able to fill the district. Living here is a choice so let's get the folks who really want to live there a chance.

We can also help promote transit oriented affordable housing in the district by letting the affordable housing developments build close to zero parking, saving them a bunch of money on construction costs (esp. if the parking needs to be underground), and letting residents purchase parking permits to use within the district structures. This would also help the affordable housing developments avoid running into restrictions that are attached to some federal and state low income housing tax credits that end up prohibiting such developments from unbundling their on-site parking. Given that AAA estimates their average member spends between \$8k and \$9k/year per vehicle, anything we can do to help low income households live well with fewer vehicles can also dramatically reduce their overall cost of living. We need to really ensure that developers actually carry out the TDMs they are given and really unbundle parking. Boulder has already seen some case where developers have gone and rebundled parking. This needs to be audited and checked to ensure true compliance every year for at least the first 3 and then periodically after that.

6. How can the parking and travel demand management programs reduce SOV trips to and from Boulder Junction? *

Historically we've socialized the costs of driving tremendously, including through under-pricing parking. Boulder knows that driving has huge costs to society -- congestion, pollution, GHGs, unsafe streets, etc. A big goal of doing TOD is to enable people to live well while creating fewer of those societal costs. So we should stop socializing the costs of driving in this kind of place, and instead enable other modes that have many fewer externalized costs. Transparently and separately price parking, and make sure everyone's got cheap and easy access to the other options -- like transit, carshare, bike share, and active transportation (walking/biking) -- should go a long way toward changing the way people in the district get around. It may not be for everyone, but that's okay, the district doesn't need to appeal to everyone. There are plenty of other more auto-oriented places in Boulder and the region.

7. What are the challenges that you foresee in the development of Boulder Junction and what roles should the Boulder Junction Parking Commission and the Boulder Junction TDM Commission play in overcoming these? *

One concern we've already seen come up is opposition to more urban development within the city, even in a place like Boulder Junction. Lots of the community's concerns about allowing more urban type development seems to come from a fear of additional cars more than additional people in Boulder -- traffic congestion, parking issues, etc. If we do a really good job of managing parking and transportation demand in Boulder Junction, these concerns can be addressed -- allowing infill, while actively selecting for folks that aren't as attached to the idea of driving everywhere, and thus reducing the impacts of the development on the rest of the community.

8. As there will be limited revenues, development and property taxes in the early years of the Access Districts, do you have any creative ideas about public/private partnerships that can play a role in supporting a successful district? *

It seems like it would be worthwhile to give developers the option of putting money directly into shared district parking up front instead of their own on-site parking, since the district parking can be much more effectively utilized throughout the day and the night, by different populations (RTD

riders, employees, residents, customers, visitors, etc.) that have different schedules. This would reduce construction costs (because you'd need fewer parking spaces to satisfy the same overall demand) and would allow much better management of a unified parking market for the entire district (potentially avoiding the problem of incomplete unbundling -- where a development charges for parking, but not enough to cover the cost of producing the parking).

Having parking off-site (but still convenient) is also a good gentle nudge to people to think about using other modes first. It'd also encourage more truly street facing building design -- buildings that are built with the assumption that everyone is going to use a shared front door, rather than coming and going via a parking garage or an obscure back door, the way the Solana apartments are designed today.

Los Angeles passed a law allowing re-use of old downtown commercial buildings as housing, and gave developers the option of providing parking off-site if it worked better for re-using the buildings, and about half of the spots they offered ended up being off-site. So this kind of parking arrangement can work just fine.

**Questions Regarding Applications:
Boulder City Council
Attention: City Council Support
cityclerkstaff@bouldercolorado.gov
303-441-3019**



HUMAN RELATIONS COMMISSION

Annual Application - 2015

Date

02/11/15

The Human Relations Commission (HRC) consists of five members appointed by City Council, each to five-year terms. Appointees, as much as possible, represent diverse segments of the City, based upon race, gender, sexual orientation, religion, social and economic background. The Commission offers advice and consultation to the City Council regarding human relations and human services. The HRC is charged with the responsibility of improving community social conditions, helping alleviate social problems, fostering positive relations among all cultural and social segments of Boulder, and assisting in the protection of human rights. The Commission serves as a quasi-judicial board involving discrimination complaints.

Staff Liaison: Carmen Atilano (303)441-3141

Meetings are held the third Monday of the month at 6 PM in the City Council Chambers.

The City of Boulder believes that a diverse work force adds quality and perspective to the services we provide to the public. Therefore, it is the ongoing policy and practice of the City of Boulder to strive for equal opportunity in employment for all employees and applicants. No person shall be discriminated against in any term, condition or privilege of employment because of race, national origin, religion, disability, pregnancy, age, military status, marital status, genetic characteristics or information, gender, gender identity, gender variance or sexual orientation.

The Boulder City Charter requires representation of both genders on City Boards and Commissions.

First Name *

Nikhil

Last Name *

Mankekar

Home Address (Not available to the public unless you are appointed.) *

Street Address

Address Line 2

Boulder

City

80308

Postal / Zip Code

CO

State / Province / Region

USA

Country

Best phone number where you can be reached

Home Phone (?)

Mobile Phone (?)

Work Phone (?)

720-449-6520

E-mail Address *

officialnikhil@gmail.com

Occupation

Entrepreneur/Investor

Place of Employment/Retired

Do you reside within the city limits? *

Yes No

How long have you lived in the City of Boulder?

34 years

ANSWER ALL OF THE FOLLOWING QUESTIONS

1. What technical/professional qualifications, skill sets and relevant experiences do you have for this position (such as educational degrees), specialized training, service on governing or decision-making boards, etc.)? *

I am currently a Commissioner on the City of Boulder Human Relations Commission, having been appointed by City Council in August 2014. I am the first Indian Sikh to be appointed to a city board or commission in Boulder. I want to continue my work on the HRC because much of it is unfinished. In fact, we are just getting started on work I had added to the HRC work plan for 2015.

In my brief time serving on the HRC we have accomplished a great deal, including but not limited to:

We have held multiple community dialogues/forums on the Living Wage, including one in Spanish, and submitted recommendations to City Council regarding implementing a Living Wage policy for Boulder.

In January 2015 we organized and hosted an Immigration Forum to address and provide assistance for President Obama's Immigration Executive Order. The event was a huge success, and was attended by over 500 people and featured high profile speakers: Congressman Jared Polis, US Attorney John Walsh, Boulder County District Attorney Stan Garnett, and Javier Maupomé with the Mexican Consulate.

Additionally, there are several issues we are just now getting into that would not have been addressed without my being on the commission to bring them up and make them a priority. These include addressing race, inclusiveness, discrimination and treatment of minority populations within the city and where we have fallen behind other cities and even CU. We are just getting started on these issues and I am very excited to be able to spearhead them and impact my hometown positively through my work on the HRC.

I have gained the trust of many minorities and groups in the community who can speak frankly and honestly with me in a way they can't and won't with others. Before we can work with the community on sensitive issues, we must have trust. My personality and experiences make me just the kind of person that people open up to about things they won't talk to anyone else about, even their own families and closest friends. This ability puts me in a unique position to serve my community, especially as part of the Human Relations Commission.

Laying the foundation for my application for a position on the HRC are my successful education, professional work and accomplishments. These are in addition to my diverse background and skill sets, which include working in teams, and leading, teaching and coaching large, diverse groups of people.

I am also experienced in working with financial/accounting data, legal issues and have also done extensive work in intellectual property law as part of my business. My current work as an investor includes conducting due diligence, financial analysis and market research on a variety of industries and emerging markets. I also develop and implement asset allocation strategies.

- Currently, I work as an investor and entrepreneur in the the Boulder startup community and as a community advocate for minorities (see more in part2/question 3 below). I am also actively involved in several startup groups involving technology and entrepreneurship. I am currently in the process of founding a group with some other well-known local entrepreneurs to support and address issues and concerns of minorities and women in the Boulder startup community. This will be very relevant as Google expands its workforce in Boulder.

- I have extensive experience working together with local law enforcement, DA Stan Garnett and the District Attorneys Office, Congressman Polis' Office and local civil rights organizations on issues involving bias-motivated incidents in the Boulder community.

Education:

- University of Colorado Law School - 2012 - Graduate of the Mini-Law School program

- University of Colorado at Boulder, Leeds School of Business - 2001 - Valedictorian
- I graduated with Highest Distinction from the University of Colorado as Valedictorian of the entire university, with a B.S. in Business Administration and Finance. I earned and maintained a perfect, cumulative 4.0 GPA throughout my college career. I was awarded numerous academic scholarships and awards and honors including:
 - The Chancellor's Recognition Award, which is only given out when a student earns all A's in their college career.
 - I was also named the Outstanding Graduate of the Leeds School of Business, which is given to the one student that the faculty and administration decide has shown the most leadership of all students, and has made the greatest impact on their peers and learning environment throughout their college career.
- Fairview High School, Boulder - Valedictorian
- I graduated as Valedictorian of my class, earning a perfect 4.0 unweighted GPA.
- Teaching Assistant - I worked as a teaching assistant at the Leeds School of Business at CU, in the Finance department. I was an assistant instructor to several hundred students for Advanced Financial Analysis and Accounting.
- As a young entrepreneur and musician, I started my own company to finance, distribute, and promote music. I have experience in event planning, working in groups, project management, budgeting and promotion.
- Black Belt/Martial Arts Instructor - I have consistently and rigorously studied and practiced martial arts and various forms of yoga and meditation for over 20 years, and have earned multiple black belts in the process. I have also worked as a martial arts instructor and have experience in leading, teaching and coaching large, diverse groups of people. I have experienced and actively participated in the richness of Asian cultures my entire life. I have traveled to and experienced Asia throughout my life and it is a part of my cultural background.

2. Have you had any experiences with this Board or the services it oversees that have sparked your interest in becoming a member of the Board, and, if so, please describe the experience(s) and what insight you gained. *

Previously, I worked with Amy Stein of the Anti-Defamation League regarding bias-motivated incidents in Boulder. Amy was a member of the HRC at the time and after we worked together, she recommended I apply for a seat on the Commission. This sparked my awareness and interest in the Board.

Prior to being appointed, I attended almost every Human Relations Commission meeting from 2012-2014 as a private citizen (I was usually the only citizen attending these meetings). I have gotten to know the members of the HRC and have seen the issues faced by the board and how it handles them. For the past year, the members of the HRC and Carmen Atilano recommended that I apply for a seat on the Board.

Through these experiences, I realized that I have much to contribute and could be of great service to the Boulder community by joining the HRC.

3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among members. What techniques or specific actions did you find to be most effective in mitigating or resolving the disagreement/conflict? *

From business to charity work, I have been involved in numerous groups that have experienced conflict among members. In all of these situations I have found that the keys to conflict resolution remain the same: Respect each other and respect your common purpose. Communicate skillfully and work towards a compromise. One must remain calm, listen to everyone's perspective and make sure people having conflicts understand that their voice and views are heard. Make sure to ask questions to clarify everyone's views. It always helps to remind each other to keep in mind the common goal you are all working towards, and that no individual agenda should come before it. If it is happening, it helps to acknowledge when one group member may be putting their individual interests over the group's interests of reaching that common goal. Additionally, it helps to understand that compromise is often necessary to keep moving forward. Keep listening to each other and working towards an acceptable compromise, and understand that not everyone will be completely satisfied with a solution born of compromise.

4. List all potential conflicts of interest you might have with respect to the work of this board, and explain how you think any potential or perceived conflicts of interest should be handled by Board members. *

I believe I am a highly qualified applicant and have no potential conflicts of interest with respect to the work of this board. Board members with conflicts of interest regarding specific work can recuse themselves from involvement in such work.

5. List the significant human relations and civil rights challenges facing the Boulder community. What might the HRC do to meet these challenges? *

I am brief in this and my other responses for the sake of making this application readable to you, However these are incredibly complex issues that I have researched and investigated extensively. A deeper expression of my thoughts, ideas and nuanced explanations can be had by talking to me at greater length.

1- Cultural homogeneity and discrimination against minority populations in the city - both racially and economically. The HRC can help by using what means it has, including: hosting community dialogues to gather input, investigation, issuing statements and writing letters to address mistreatment and an oftentimes unwelcoming and hostile environment for minorities in Boulder. This problem has numerous negative consequences, including driving minorities away, and harming the local economy due to an inability to attract, hire and retain skilled workers. For instance the local startup community and tech industry are having a hard time attracting Indian and minority software engineers. We are losing out to San Francisco and Silicon Valley because of their more ethnically diverse populations. Having attended Boulder startup-week events for many years, I have seen first-hand how the homogeneity of the community often has an alienating effect on minorities in attendance hoping to make Boulder their home.

The HRC can continue funding community events that celebrate our diversity. Such as the various events put on by groups like Out Boulder and projects highlighting local Latino history and heritage. These increase visibility, awareness and dialogue between minority and majority groups.

The HRC can also support efforts to improve economic diversity and fairness, such as programs for minority contractors, and mixed use and low-income housing in Boulder.

2 - Lack of ethnic diversity is affecting the University and has been for many years. HRC can work with campus groups such as CU's Office of Diversity Equity and Community Engagement, and Campus Victim Services to better address this issue. For instance, through my work with CU's annual Campus Diversity and Inclusion Summit I have learned that there has been a sharp rise in reports of incidents involving "racial microaggressions" both on campus and in the community. These have a significant impact on the overall impression minorities have of the University and the Boulder community at large. The HRC could increase their awareness of these incidents and fund programs and write letters addressing them to the involved parties and businesses. This includes encouraging diversity training.

3 - Treatment and management of the issues surrounding the local homeless populations. Our most vulnerable population who does not have much of a voice in the community. The lack of year-round shelters and efforts to move homeless from the Central Park and library areas gives them nowhere to go. Additionally it can cause clashes between frustrated homeless people and frustrated business owners and residents. The HRC can work with Boulder City Council, homeless shelter representatives, business owners and residents to exchange perspectives and engage in a dialogue to come up with a good solution for all involved. The HRC can also continue funding events that increase awareness of these issues in the community, such as the Bridge House Homeless Memorial. It is important to humanize the homeless and increase this view among Boulder residents and business owners. Events that recognize and honor the lives of these people work to make them and these issues more visible to everyone.

Since attending the Boulder City Council Study Session on Homelessness last Fall (something I had suggested and advocated for in the past couple of years), I have continued researching and talking to a variety of people at shelters and non-profits on this issue.

I believe some very important parts of addressing homelessness include:

A - Permanent Supportive Housing and preventing homelessness before it starts is the most effective solution. This includes a variety of economic policies, affordable housing, emergency funding and emergency temporary housing for newly homeless families, in addition to more

transitional housing, mental health assistance, job training and placement programs.

- Permanent Supportive Housing may provide the most cost-effective and long-term solution for addressing homelessness in Boulder. Currently, there are 25 permanent supportive housing units in the county which are managed by the Boulder Shelter for the Homeless - all units are at capacity.

B - More collaboration among shelters and non-profits to share, produce and implement uniform and relevant data collection. Particularly, data that local municipalities need to make effective decisions - data is currently not being shared between shelters/non-profits, and data collection is based on their own needs which are targeted towards obtaining federal funding, rather than from local municipalities.

4 - Wage fairness/Living Wage in the city is also an issue that has come up at HRC meetings and needs to be addressed. This includes HRC increasing its communications with local businesses and workers to better understand the issue, and find a solution to support - which we did in Fall/Winter 2014 by hosting multiple Living Wage Community Dialogues. The HRC should continue working with the city on how to potentially implement such a policy in a step by step process.

It would also help for the HRC to address instances of exploitation of workers, including our working minorities, who are particularly vulnerable. Awareness and investigation into such practices and contact from the HRC can make a positive difference in these situations. Again, the HRC can also support efforts to improve economic diversity and fairness, such as mixed use and low-income housing in Boulder.

6. How can barriers to inclusiveness in all areas of life in this community be bridged or removed? *

Barriers to inclusiveness in all areas of life in this community can be bridged or removed in-part through:

1 - Awareness - increasing awareness and understanding regarding the issue of tolerance vs inclusion in many areas of the Boulder community. This includes local businesses, the school system, and the University. I have found that people who do not face the same struggles as minority populations are often totally oblivious that these issues even exist. You can't solve a community issue if the majority of the community does not even know it exists.

2 - Empathy - getting the majority to understand and empathize with minorities and marginalized groups and those different than themselves. One way this can be done is through increasing visibility of our diverse populations by supporting events that highlight minority cultures and groups in our community, while providing the means for dialogue between them to further increase understanding, diminish fears, stereotypes and the sense of "otherness", while increasing empathy. Once people have empathy and actively care about those different than themselves they see the problems of these groups as their own problems as well. These events encourage interaction between majority and minority populations in the community. It is a lot harder to not care about a group of people once you've spent time with them, talked to them, eaten a meal together and shared their culture with them. This also includes our most vulnerable populations such as the homeless.

3 - Action - People will be more motivated to take action because they care. However, through the work of this committee and community groups we can provide the means for involvement in solutions which are often not obvious to many in the community: ie. they care and want to do something, but do not know what to do. Suggesting and making them aware of solutions they can be a part of, and encouraging them to attend events sponsored by the HRC can help. Such as the Homeless Memorial, Celebration of Immigrant Heritage, or various festivals put on by groups including Boulder Jewish Festival, Out Boulder events and the Boulder Asian Festival.

7. What perspectives/experiences can you bring to the HRC that demonstrate your ability to serve the community at large? *

- I am a proud Boulder native - born and raised - and a lifelong resident of Boulder. I have watched the community grow and struggle and have seen and experienced some of its best and worst moments. I am an Indian Sikh and come from a multicultural home. I grew up in Boulder as an ethnic minority with my family and continue to live here as one. I went through the Boulder Valley School System, attended and graduated as Valedictorian of both Fairview

High School and the University of Colorado at Boulder. I am a world traveler who has experienced numerous countries and cultures. I experienced first hand how the diverse populations in South East Asia - including Malaysia and Indonesia - interact and get along. Multiple cultures and religions all live together respectful of each other and even celebrate each other's religious holidays as national government holidays.

- I have experience working together with DA Stan Garnett and his office, local law enforcement, Congressman Polis' office and civil rights organizations regarding bias-motivated incidents. I know what can be done better by the community at large to both prevent and deal with such incidents.

- I have unique experience from my work as a community advocate working on behalf of ALL minorities. Through these experiences I have gained particular insight into the challenges in dealing with diverse community groups in Boulder, and what works and what doesn't.

- I have advocated on behalf of minorities and disempowered groups in Boulder. I worked to make our community safer and more welcoming for all minorities (see below).

Some of the things I have done for the community in the past few years:

- - Recently, after learning of incidents of racial harassment and assault at local coffee shops, I took the initiative to educate dozens of employees and managers on the importance of inclusiveness, being allies with and treating minorities better, to prevent unsafe situations from escalating and incidents like that from happening again. I was a lone voice in these efforts because the employees and customers at these stores are almost all Caucasian.
- - I even successfully got local Starbucks to change their closing time and stay open until 1:00am for the entire month of Ramadan. This to accommodate a large group of over 30 Muslim exchange students at CU breaking their Ramadan fast and later meeting at Starbucks every night. I did this despite not being Muslim.
- - I also advocated for and spoke out against employees and customers harassing a Jewish student group that met there and making racist comments regarding Latinos. This behavior makes our community less safe for minorities, and makes them more likely to be victimized.
- - I also successfully advocated for the organizers of the TedX Conference, when it was recently brought to Boulder, to make a point of seeking out and including minority speakers and presentation topics. The organizers had not even thought of this before I talked to them. Changes were made.
- - I was an active participant in the week-long CU Diversity and Inclusion Summit, over the past 3 years. I made a number of contributions, including addressing representatives of Campus Victims Services at CU about how they could improve their outreach and messaging to minorities on campus. Because many minorities don't even know about Victims Services or how they can be of help. Additionally, there is the false perception that the office is only for women.
- - I have also lent support to crime victims in the community. Empathy and understanding can really make a difference. Many do not tell their stories to others, but feel comfortable confiding in me. Among them are gays who spoke of being crime victims before, but who couldn't go to their parents for support because they did not approve of their lifestyle. One person said I was one of only two people she had ever told of being assaulted for being gay. I believe it makes all the difference in the world to know that someone understands you and is on your side.

As you can see, as a Sikh I have successfully advocated for ALL minority groups in our community.

I would really like to use my unique insights and perspectives/experiences to see even more positive changes going forward, by working as a member of the Human Relations Commission.

8. How can the HRC increase community involvement in city government, particularly with regard to people who belong to underrepresented groups? *

The HRC can increase community involvement in city government from people who belong to underrepresented groups by increasing outreach and altering messaging. There needs to be more targeted outreach to make minority populations aware that the city government and these boards exist and have meetings that encourage community involvement. City Government needs to specifically send the message to minorities that they are members of the community whose voices and perspectives are valued. This is currently not being communicated to these underrepresented groups as effectively as it could be.

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